

OVERSEAS NEWS

THE MIDDLE EAST

U.S.-Israel talks likely to centre on Resolution 242

BY JUREK MARTIN

A MAJOR DIFFERENCE of opinion between the U.S. and Israel over the interpretation of U.N. Resolution 242 is threatening to cast a cloud over the upcoming talks here between the Israeli leadership and the Carter administration.

Mr. Ezer Weizman, the Israeli Defence Minister, was flying to Washington to-day, while Mr. Menahem Begin and Mr. Moshe Dayan, the Israeli prime minister and foreign minister, are due here early next week. Mr. Weizman's purpose was to lobby against the proposed arms sales package which includes the purchase of U.S. aircraft by Saudi Arabia and Egypt, but it is likely that the dispute over Resolution 242 will be accorded greater significance.

The U.S. position is that 242 obliges Israel to withdraw its forces to a degree from all the territories that it occupied after the 1967 war, including the West Bank of the Jordan and the Gaza Strip.

Mr. Begin's Government, however, denies that such a commitment is implied. Mr. Begin won election last spring on a platform which featured assertions that parts of the West Bank

and Gaza, far from being occupied, were historically and intrinsically parts of Israel.

Events in the Middle East last year, especially the initial rapprochement between Egypt

and Israel, drew attention away from this basic stumbling block, but it has now resurfaced as a sizeable obstacle preventing agreement on any declaration of negotiating principles between the two countries.

President Carter last week alluded, without much elaboration, to the 242 dispute. He

said that acceptance of the resolution was "a crucial element" for progress in negotiations. "The abandonment of that would put us back many months or years," he said in a warning of what is perceived here to be an intransigent Israeli stance.

Egyptian President Anwar Sadat made no bones in his recent talks here of his belief that Israel must not remain on Arab land—as stipulated, in his view, by Resolution 242—and that even the suggestion of continued occupation is "non-negotiable."

While the U.S. has clung to the view that it might be able to help the two sides find a way round the actual border issue, and has lent its weight behind some form of interim, quasi-international solution on the West Bank, Israeli insistence on retaining what Mr. Begin almost invariably refers to as Judea and Samaria presents a formidable barrier to continued negotiations.

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WASHINGTON, March 5.

U.S. special envoy Alfred Atherton was due in Cairo late yesterday for talks with Egyptian officials as part of the Carter Administration's efforts to resume stalled peace talks with Israel, reports Reuter.

Mr. Atherton, who has been scheduled to arrive in Cairo on Tuesday, was set to fly from Jordan to Saudi Arabia yesterday. However, U.S. Embassy sources said he might have put forward his visit because Egyptian President Anwar Sadat was leaving on a tour of Upper Egypt to-day.

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Fighting erupts in Beirut

BEIRUT, March 5.

FOUR people were wounded in fighting involving mortars, heavy machine guns and automatic rifles in Beirut early to-day.

Informal sources said the fighting broke out between rival gunmen in the Muslim district of Shiyah and the neighbouring Christian area of Ain Rummaneh soon after midnight. They said the battle lasted for more than an hour before Syrian peacekeeping troops intervened.

L. Daniel writes from Tel Aviv: Reports reaching here suggest that the Syrian-sponsored Saika guerrilla organisation has been involved in fighting in southern Lebanon for the first time.

Reports from the area suggest that members of the organisation were involved in an attack on the Muslim village of Maron el-Ras, about two miles north of the Israeli frontier. These reports say that Christian forces have been trying to retake the village, the holding of which can control communication between the concentration of Christian villages at the eastern end of the Lebanon-Israeli frontier and those in central Lebanon.

The 10-man Iranian team is being led by the new Deputy Chairman of NIOC, Mr. Hassan Ali Mehran, the former governor of the Central Bank. Among the notable absentees are believed to be two directors including Mr. Parviz Mina, the former Director for International Affairs, who is regarded by many in the industry as Iran's top oil man. He resigned recently in protest at the appointment of outsiders at the Deputy Chairman level. Another top NIOC man, the former deputy chairman, Mr. Reza Follah, who was apparently pushed aside in the reshuffle is also absent from the talks. He is now in London where, according to oil industry sources, he will be serving as the European-based adviser to the Chairman.

The six-man consortium team is led by Mr. John Sutcliffe, a B.P. Managing Director. Before the talks opened NIOC's chairman, Mr. Ehsanollah Ansari, publicly warned the consortium over what he said was "foot-dragging".

Reasonable progress is believed to have been made during two days of top-level talks between the National Iranian Oil Company (NIOC) and a 14-member Western consortium. It is now virtually certain that the 1973 Sales-Purchase Agreement between them will be scrapped, but a new arrangement looks equally likely. Informal sources say one of the four points the Iranians would like to establish during this coming week is the precise length of the new agreement.

The other major points are the annual fixing of precise volumes of crude oil to be lifted by the consortium members, the amount of oil products to be taken by them, and future marketing arrangements.

The talks were expected to have broken up by now into expert-level sub-committees, but this has not happened yet, possibly suggesting the major points to be settled have not yet been agreed.

At the same time there has been a move by the heavy and medium crude producers such as Saudi Arabia, Iran, Iraq, Kuwait and Venezuela which met in Geneva at the beginning of February to study the differentials between the prices of these crudes and light crudes so as to persuade consumers in the long run to switch from the less plentiful lighter grades of oils.

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Sheikh Yamani said some light producers in OPEC had been left with unsold crude. Thus Saudi Arabia's decision can also be seen as a move to win OPEC's support for its advocacy of a general oil price freeze on the grounds that a curb on light crudes would help firm up market prices.

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Bank head sees strong reaction to Swiss rules

By John Wicks

ZURICH, March 5. THERE WILL be "murmuring and gnashing of teeth" when detailed conditions for the application of Switzerland's new monetary measures are announced to-morrow. This was stated on Swiss-German television this evening by Dr. Fritz Leutwiler, president of the Swiss National Bank.

Application of the new rules banning sales of domestic securities to non-resident foreigners would be more restrictive than when similar regulations were in force between 1972 and 1974, he said. Among details to be published to-morrow are those laying down a quota system for the share of foreign borrowers' issues purchasable by non-resident investors.

Dr. Leutwiler said the National Bank was considering ways in which control could be tightened if necessary over banks' foreign-exchange trading. He stressed, however, that there was no thought of subjecting the foreign-exchange sector to a regulatory system involving the splitting of the Swiss franc rate. This was a frontier which the National Bank would not cross; a system of this kind could not be realised, he said, and a decision in this direction could lead to protectionist measures abroad aimed against Swiss interests.

The Swiss franc is over-valued by at least 15 if not 20 per cent, Dr. Leutwiler claimed. He attributed the upward pressure to the strength of the Swiss economy and the weakness of the dollar and certain other currencies, but he said the most recent developments had been "a case for the psychiatrist rather than for the economist."

Geisel seeks W. German investment

By Diana Smith

RIO DE JANEIRO, March 5. THE OFFICIAL visit to West Germany of Brazilian President Ernesto Geisel, which begins in Bonn to-morrow, represents an attempt to reaffirm Brazil's potential attractions for German investors and to make it clear that the 1975 Brazilian-German nuclear agreement is not subject to change, whatever the pressures from other nations.

President Geisel is accompanied by six Ministers, most importantly those of energy, industry, and trade, and over 50 prominent Brazilian businessmen. The nuclear agreement is a bone of contention to those who consider Brazil's present regime unjust on humanitarian grounds, as well as those who have reservations about the country possessing nuclear know-how and materials to manufacture an atomic bomb.

Repeated assurances by President Geisel that Brazil is absolutely committed only to the peaceful use of nuclear technology and the nuclear disarmament have not, it seems, prevented President Carter's administration from trying to coax Brazil to defer her current nuclear energy programme.

Budget surplus for Burma

By Our Own Correspondent

RANGOON, March 5. BURMA WILL have a budget surplus in the fiscal year 1977-78, ending March 31—the second such surplus in succession. Presenting the budget to the National Congress, currently in session, the Planning and Finance Minister, Mr. U Tin Tin, said the original budget provided for Kyats 251.3m. (about \$35m.) deficit resulting from an estimated Kyats 5,423.8m. expenditure against Kyats 5,172m. receipts.

By contrast, according to revised estimates, a Kyat 31.4m. surplus was expected as receipts totalled Kyats 5,576.5m. against Kyats 5,545m. expenditure.

He explained the surplus was due among other things to an excess over the original estimates of revenue from taxes, foreign loans and aid.

Reaction to the agreement of both blacks and whites remains curiously limp. Seemingly, very few people of either race—be it long last been definitely achieved. On all sides, even from the normally optimistic business community—caution is the order of the day with far greater attention being paid to the loopholes, the snags and the potential stumbling blocks in the way of international recognition than to the actual positive achievements.

In part this reflects a reluctance on the part of the whites to acknowledge that this time their control. Control of the administration of Zimbabwe's birth date set for December 31, 1978. Certainly, top civil servants, the police and the army during the next nine months. This could pose a severe test to the whole enterprise that political change augurs

economic change which may well not be entirely to their liking. As one observer puts it, they appear to be anticipating a change from white Rhodesia to black Rhodesia rather than a change from Rhodesia to Zimbabwe.

In part, it reflects the anticipation that the deal may never see the light of day—apart from the information later this month of the interim government—because it will be rejected internationally in spite of the fact that it complies with four of the famous five principles—the fifth requiring that the agreement be seen to be acceptable to the people of Rhodesia as a whole.

This principle could be satisfied either by a general election in November or December (as planned) or by a nationwide referendum or even by another Pearce-style Commission as in 1972. It must be accepted, however, that a Pearce-style operation would be most unlikely to satisfy international opinion.

On the African side the lack of response reflects an underlying suspicion that there is a catch somewhere—that the Ian Smith leopard hasn't really changed its spots. Undoubtedly the black moderates have damaged their own standing to some extent by the concessions they made in the latter half of 1977, the agreement will still have an unstoppable momentum or will have collapsed in the face of hostility from the international community, the fruit of African presidents and guerrillas.

The fear is that unless moderates within the transit administration are seen to be acting as leaders and influence political decisions favour their support will be eroded in favour of the militants who the war itself.

How many whites with military commitments are going to desert that they do not want to see their lives for a black government? Clearly if the whites leave in large numbers security situation will deteriorate rapidly unless the Bial and Mr Sithole can really the guerrillas to lay down their arms—which to say the least held here to be unlikely.

Some observers go so far as to say Mr. Smith is in danger losing the promised referendum of white voters later this year. This is improbable. By the time the referendum is held, probably in the latter half of 1978, the agreement will still have an unstoppable momentum or will have collapsed in the face of hostility from the international community, the fruit of African presidents and guerrillas.

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WORLD TRADE NEWS

Japan winning the battle for M. East desalination plants

BY OUR FOREIGN STAFF

SINCE THE oil crisis of 1973 the Middle East has become the theatre for many of the world's engineering companies, especially those concerned with infrastructure projects, with power stations, ports, oil refineries and desalination plants. Largely because the Middle Eastern countries need water on an increasing scale to support their industrialisation programmes, the world demand for desalination has doubled in the last five years. Last year orders valued at about \$400m. were placed.

Before 1973 desalination contracts were mostly for small units designed to supplement fresh water supplies, but since then the nature of the market has been transformed. Industrial processes need water on a scale which becomes apparent only when national supplies are not readily available. In use 4m. gallons per day (mgd), a 500 MW power station uses 0.5 mgd and a typical mill of industries consuming 100 mgd. In arid countries there is no alternative to the mechanical distillation of sea water to meet these needs.

So the Middle Eastern states have embarked on a costly programme of desalination plants, usually linked to power stations.

Saudi Arabia alone placed ten contracts in its first five-year plan, establishing plants with a total capacity of 10mgd. But in the second five-year plan up to 1981, 31 contracts are envisaged (some already let) with a combined capacity of 45mgd.

The largest plant in the first plan had a capacity of 10mgd, but in the second there are 11 plants which exceed this size. Several up to 50mgd. Each contract could be worth between \$1m. and \$50m. depending on the amount of civil engineering involved.

Kuwait's programme began in the 1960s and by 1975 it had a total capacity of 10mgd. The Government is reported to be planning to build a prototype of a plant capable of producing 100mgd, which, it is claimed, could halve the capital costs of desalination.

Qatar, with no surface water at all and limited supplies of drinking water from underground reservoirs, has embarked on a rapid programme of power and water expansion. The biggest project in progress is the \$515m. Ras Abu Fortas complex which is being undertaken in three phases to install 12 turbines with distillation units to produce 600 MW of electricity and 40mgd of water by 1980.

The technology offered by the various competitors in the business is basically the same, namely the multi-flash process (MSF) developed by Weir Westgarth of the U.K. in the early 1960s. This is based on the principle that water can be made to "flash" or boil by reducing the pressure rather than raising the temperature—the method used previously for the small plants aboard ships and on land.

The steam produced is condensed in a series of chambers at progressively lower pressures. The process reduces both capital and fuel costs making distillation economically feasible on an industrial scale.

Some of these competitors have been in the small-scale desalination business for a long time. Others are engineering

The Japanese are tackling the market with their characteristic thoroughness. The Ministry of International Trade and Industry (MITI) has been discussing proposals for joint research with the Saudi Arabian Saline Water Conversion Corporation to develop desalination techniques specially designed to deal with Middle East conditions.

Usually companies supplying the technology confine their activities to the design and engineering work, the equipment being supplied by subcontractors. Different subcontractors are selected for each project depending on their experience in a particular market, their price and, obviously, their reputation and capability. U.K. engineers, for instance, will often sub-contract to a European or Japanese company rather than another U.K. concern.

Since desalination units are generally linked to large power plant projects the engineering

is an international business means that you have to think internationally and not necessarily join forces with the company which happens to be next door to you. His company's early experience in bidding with all-British consortia was, he claims, "disappointing".

He believes the lack of project management experience on the part of the British turbine makers was an important factor in their failure to win contracts against European and Japanese led groups. Predictably, though, the Japanese companies tend to work more as "national" consortia.

In the largest of Weir's current contracts—building four units with a total output of 20mgd at Jeddah (Jeddah 3)—it is working with Kraftwerke Union (a subsidiary of Siemens). The other major contract on which it is working is for six desalination plants with a capacity of 25mgd, worth \$50m., forming part of the Dubai aluminium smelting and power station complex in which British Smelters and Hawker Siddeley are involved.

By far the largest Middle East contract awarded last year was the \$710m. Jeddah 4 project. This went to a consortium led by Sogeh, which includes France, Italy, Italy supplying the turbines and boilers and Envirogenics, providing the technology for the 10 desalination units with a total capacity of 50mgd which will be manufactured by Mitsui.

But it is the Japanese, especially Sasakura, who appear to be leading the field. Iran has recently placed a \$264m. contract for the construction of two desalination plants with a total capacity of 4.5mgd associated with two nuclear power plants planned at Bushehr, on Iran's southern coast. Sasakura is participating in a consortium with Mitsubishi Heavy Industries and Sumitomo Shoji Kaisha. The power stations are being built by Kraftwerk Union.

As the Japanese attempt to diversify, their exports away from industries such as cars and TV sets, more emphasis is being placed on turnkey engineering projects; desalination is an obvious market to go for. Given the strength of the competition, seems unlikely that the Japanese will ever dominate the market, but their sales drive in the Middle East has gained a momentum which will be hard to stop.

SIX LEADING CONTENDERS

| | |
|--|----------------|
| Weir Westgarth | United Kingdom |
| SIDEM* | France |
| Sasakura Engineering | Japan |
| Shikawajima-Harima Heavy Industries (IH) | Japan |
| Envirogenics† | United States |
| SIR | Italy |

* Joint venture between CEM (a Brown Boveri company) and St. Gobain.
† Now a subsidiary of the Arab-owned Sogeh.

companies usually have to join a consortium, led by the turbine manufacturers. This is particularly the case in Saudi Arabia where the authorities insist that these projects be undertaken on a turnkey basis.

The Saudis only allow the engineering company to participate in one of the consortia bidding for the order, despite the fact that its share of the project represents only 15 to 20 per cent of the total. The engineering company has to be particularly careful in selecting a consortium which has a good chance of winning the overall contract. It has to be a consortium leader as well as to the buyer.

The engineering company tends to switch partners from project to project. Even Sidem, which is an associate of Brown Boveri, often works with other turbine suppliers. Similarly, Envirogenics is not tied to projects in which Sogeh is involved.

As Mr. Peter Simpkin, Weir Westgarth's managing director, puts it: "The fact that desalina-

Venezuela oil talks in Washington

By Joseph Masari

CARACAS, March 5. TOP ENERGY officials of Venezuela and the United States have had talks in Washington which could produce important new elements in Venezuela's trade relations with the U.S.

Venezuela's Minister of Energy, Sr. Valentin Hernandez, is visiting the United States for discussions with the U.S. Secretary of Energy, Mr. James Schlesinger. One of the key issues on the agenda for the two officials is the possibility of Venezuela's increasing Government-to-Government petroleum sales to America.

The meeting is of particular importance to Venezuela since the South American republic's oil exports to the U.S. are its largest source of revenue. From petroleum exports to the U.S., Venezuela currently earns \$1.5 billion annually. In a Government-to-Government basis, these exports are relatively small and most exports are carried out through multinational companies like Exxon and Shell.

The state oil monopoly—petroleum de Venezuela—dominates about one-quarter of its sales through its own marketing division and has some clients of its own in the U.S.

However, a major contract made directly with Washington could be a departure for Venezuela. Although the Venezuelan Government has not received much public attention in the possibility of state-to-state deals with the U.S., the long-term benefits of such arrangements could be considerable for Caracas.

With Mexico now actively developing its oil production capability, Venezuela faces the possibility of losing a share of a vital U.S. market if the Mexicans reach some future agreement with either the U.S. Government or American oil concerns.

Representatives of the Venezuelan Government and a Brazilian-Venezuelan consortium have signed a \$1.2m. contract for civil work of the first stage of the Guri hydroelectric complex in south-east Venezuela. The contract is believed to be the largest construction agreement ever made in Venezuela.

Iran signs £120m. Airbus contracts

BY ANDREW WHITLEY

TEHRAN, March 5.

IRAN TO-DAY signed final contracts for the purchase of six Airbus A300B2-6LRs, and took out options on another three. The deal is worth a total of about \$225m. (about £120m.).

The agreement was announced in Tehran by General Ali Mohammed Khademi, Iran Air's managing director.

Ten per cent of the cost of each of the 345-seat aircraft will be given in down-payment prior to delivery, with the balance to be raised in long-term loans on the Eurodollar market.

The loans are likely to be supplied by credits, but banking sources believe that no syndicate had been put together yet.

Delivery is to begin in late 1978, to be completed by 1981. Four aircraft will be delivered initially and then another two.

In the meantime, however, Iran Air is to lease two Airbus A300s immediately to help cope with the annual rush around Iran's New Year holidays later this month. The leased aircraft will arrive within the next few days.

Freight rates rise in South Africa

By Quentin Peel

JOHANNESBURG, March 5. FREIGHT RATES on South African Railways and Airways are to be increased by at least 10 per cent from April 1, and harbour charges by an average 5 per cent. Mr. S. L. Muller, the Minister of Transport, has announced.

The tariff increases are aimed at meeting a budgeted deficit of R241.5m. on the railways in the coming year. But in addition, to rising costs, a major portion of the increase is needed for the railways to finance their own capital expenditure from revenue because of the difficulty of raising capital on the open market.

Mr. Muller said that not only were foreign loan funds limited at present, but the very short redemption periods prevented the large scale application of such funds for the financing of fixed investments.

Tokyo tariff cuts help U.S. most

By Douglas Ramsey

THE JAPANESE Government's decision last week to cut by an average of 23 per cent tariffs on 318 imported items several weeks ahead of schedule, will be effective on imports which amounted to \$2.15bn. in fiscal 1978.

The cuts made in advance of greater reductions in the GATT multilateral trade negotiations, will primarily benefit U.S. exporters although the tariff reductions are "global" in nature.

It is estimated that the EEC's share of these imports in 1975 was about \$500m., or one-fourth of the total. The steepest cuts nonetheless, have been reserved for two products on the Americans' shopping list last January—computers (reduced from 13.5 per cent to 10.5 per cent) and colour films (from 16 per cent to 11 per cent).

Japan's tariff cuts coincided with the departure of a major buying mission to the United States, also agreed in the U.S.-Japan communiqué last January. The mission, led by Mr. Yoshizo Ikeda who is president of Mitsui, represents a wide range of Japanese buyers and there is now talk in Tokyo of a \$1bn. or more target in purchases to result from the mission during its 16-day tour of the U.S.

To underline the importance Japan attaches to the mission, Tokyo has decided to send Mr. Minoru Masuda, Vice-Minister for International Trade and Industry, to Washington on March 9 and 10 to reaffirm the Japanese government's interest in the otherwise-private "buy American" mission.

EEC oil check

By Our Own Correspondent

BRUSSELS, March 5. A SIX MONTH "trial run" check by the EEC Commission on Rotterdam spot price quotations for refined petroleum products starts to-day.

Thirteen oil companies, 12 independent traders and six large industrial buyers have agreed to report all their transactions for that period to the Dutch accounting company, Rijnveld-Nagengraf, which will pass the information on to the EEC Commission.

Contracts

Contracts totalling about \$250,000 have been placed with due for installation in mid-1978. Notary Controls of Bath, Avon, at the Ina-Naftaphin Ethylene for electric valve actuators for Project in Yugoslavia.

An Australian power station extension. The twin 350 MW second-stage extension at Yallourn "W" for the State Electricity Commission of Victoria is to be equipped with about 250 Rotek Synecropak actuators.

Three orders for combustion equipment, worth a total of \$250,000 have been won in Yugoslavia by Peabody Helios, Kinetics Technology International of Richmond, Surrey. Helios has placed an order for Peabody type-oil and gas burners, pipework and burner manage-

Business lacking sting?

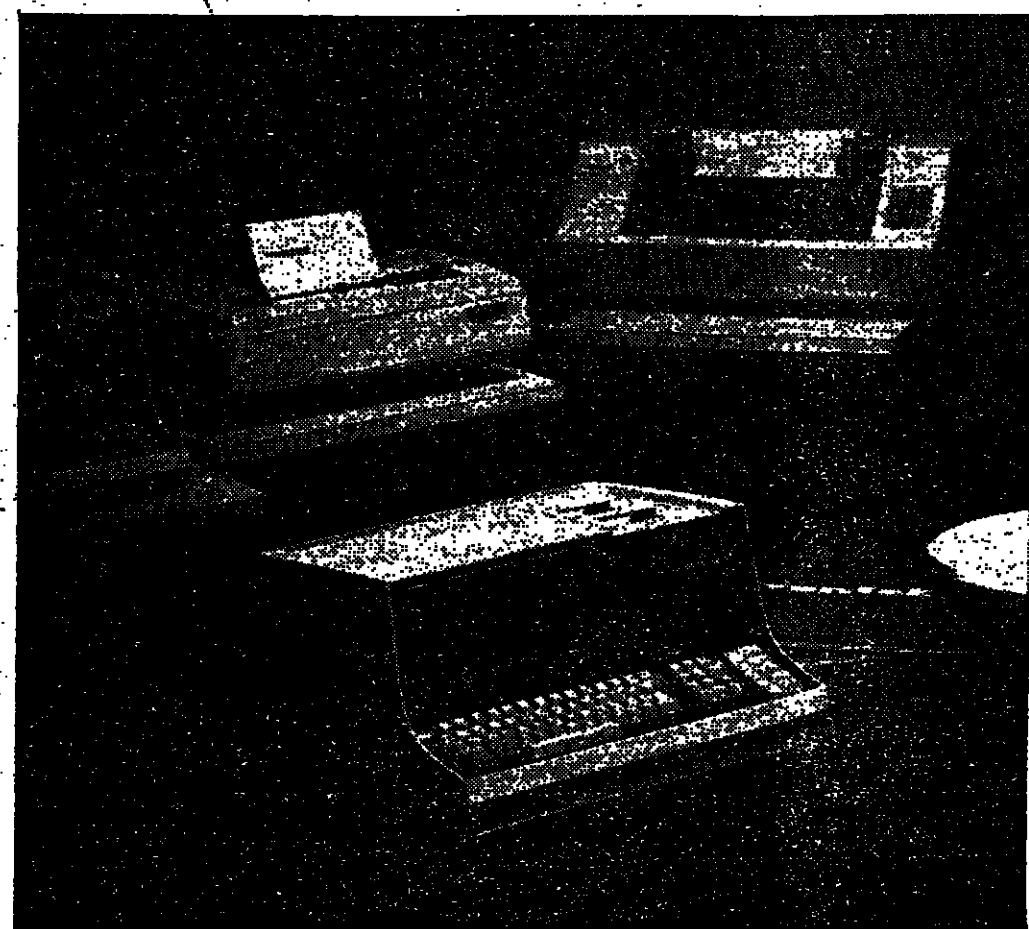


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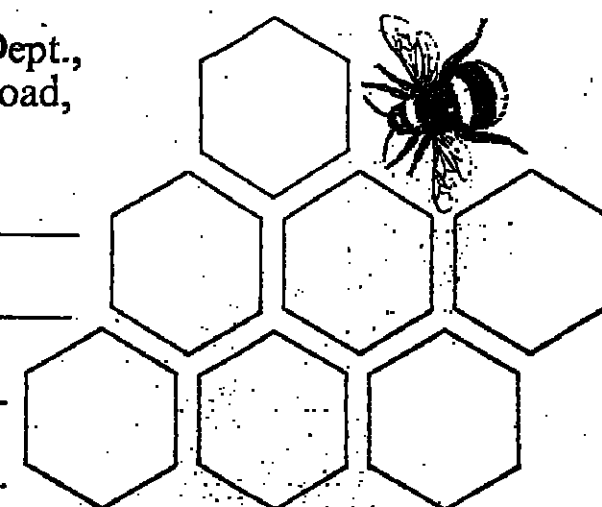
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World Economic Indicators

| | UNEMPLOYMENT | Feb. 77 | Jan. 78 | Dec. 77 | Feb. 77 |
|--------------------|--------------|---------|---------|---------|---------|
| V. Germany 000's | 1,224.9 | 1,213.5 | 1,090.7 | 1,022.1 | |
| U.K. 000's | 5.4 | 5.4 | 4.8 | 5.0 | |
| U.S. 000's | 1,408.0 | 1,428.4 | 1,428.1 | 1,313.4 | |
| France 000's | 5.9 | 6.0 | 6.0 | 5.6 | |
| Italy 000's | 198.7 | 202.7 | 208.0 | 200.6 | |
| Spain 000's | 5.0 | 5.1 | 5.2 | 5.0 | |
| Japan 000's | 1,077.7 | 1,064.1 | 1,038.7 | 1,038.7 | |
| Belgium 000's | 4.2 | 4.8 | 29.7 | 26.5 | |
| Netherlands 000's | 299.5 | 284.4 | 12.0 | 10.3 | |
| Sweden 000's | 6.2 | 6.3 | 6.8 | 7.4 | |
| Denmark 000's | 6.3 | 6.4 | 6.9 | 7.9 | |
| West Germany 000's | 1,030.0 | 1,050.0 | 1,050.0 | 970.0 | |
| U.S. 000's | 1.9 | 1.8 | 1.8 | 1.8 | |
| Japan 000's | 1,598.0 | 1,432.0 | 1,432.0 | 1,432.0 | |
| Italy 000's | 8.8 | 8.5 | 4.7 | 4.0 | |

* Seasonally adjusted. † Provisional.

HOME NEWS

Bi-partisan approach 'key to good property trade'

BY JOHN BRENNAN, PROPERTY CORRESPONDENT

IN A PRE-ELECTION manifesto published today, the British Property Federation says that a healthy property industry is vital for Britain and calls for a bi-partisan approach to the industry.

The federation, which represents the main publicly quoted property companies as well as individual commercial and residential landlords, has taken the unusual step of producing a detailed statement of policy aims "at the beginning of the run-up period to a general election."

Unless measures can be implemented and supported on a long-term basis and not made subject to frequent about-turns, the necessary confidence on which expansion investment in property depends will not be created, the federation says.

On the thorny question of land legislation, it "accepts that there should be a benefit to the community from the granting of planning consents," but adds this could best be achieved by a new form of betterment tax.

The Community Land Act should be replaced by "legislation that would strengthen local authorities' powers of acquisition, while providing and restoring safeguards of individual rights."

The progressive results of 60 years of rent legislation had been to drive more private landlords out of business, thus turning untold numbers of

Tesco cuts bread supply links with Spillers

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

SPILLERS, which is already making heavy losses on bread, has lost one of its biggest super-market customers for its product.

Tesco has decided to stop buying bread from the company and concentrate its purchases instead with the two other big baking groups, Associated British Foods and Rank Hovis McDougall.

Tesco will continue buying other four-based products, such as buns, from Spillers, however.

Tesco's business is believed to have been worth £5m-£6m a year to Spillers, which in 1977 had total sales of £621m. It is understood, however, that Spillers has offset most of the lost Tesco business by picking up extra orders from some other big supermarket groups.

Congestion

In the past, most of the big supermarket chains have stocked bread made by all three of the big baking groups. They have therefore had to cope with separate deliveries and this has sometimes led to congestion at the backdoor.

Supermarkets now seem increasingly to be deciding that, as there is not much to distinguish one brand of bread from another, they might as well cut down on the number of suppliers they use.

Experiment

Tesco's move comes as several of the big retail chains are cutting down on the number of bread suppliers they use, to reduce administrative costs.

International Stores is also doing without Spillers' bread in some of its stores as an experiment, but no decision has yet

Better planning 'could make diver's job safer'

BY RAY DAFTER, ENERGY CORRESPONDENT

OFFSHORE OIL operators and available to designers on how they could avoid making the level of discounts the bakers give their trade customers. Though Tesco says that its decision to drop Spillers' bread has nothing to do with the size of discount it was offered, it is understood that the average discount given by International Stores is also over the last few months, as the some of its stores as an experiment, but no decision has yet

One of the most sensitive questions in the bread industry is the level of discounts the bakers give their trade customers. Though Tesco says that its decision to drop Spillers' bread has nothing to do with the size of discount it was offered, it is understood that the average discount given by International Stores is also over the last few months, as the some of its stores as an experiment, but no decision has yet

Mobil to lay up three or four big tankers

BY OUR SHIPPING CORRESPONDENT

GLOOM in oil tanker markets was not helped last week by the news that Mobil was to lay up three or four VLCCs in the 200,000 to 225,000 deadweight ton bracket.

This came a few days after the announcement of five lay-up from BP, raising the world lay-up figure for tanker and combination beyond the 41m, to 42m, dwt recorded by brokers last week.

Brokers say further lay-ups cannot be ruled out.

According to E. A. Gibson only three VLCCs were fixed in the Persian Gulf last week, not surprisingly there was no rise in rates. Unfixed VLCC and ULCC tonnage in the area is

Car carrier growth predicted

BY IAN HARGREAVES, SHIPPING CORRESPONDENT

THE purpose-built roll-on/roll-off car carrier fleet at 128 vessels totalling 980,000 dwt, with a capacity of 280,000 cars, is expected to grow by 40 per cent in the next year as specialist ships take further hold of the high-frequency sound market, according to a study by Lambert Brothers, shipbrokers.

The trend was the one bright spot in a bleak shipping scene, but import restrictions on Japanese cars, energy constraints and Japan's saturation in some key markets would mute the boom for shipowners short-lived, Lambert estimates the present pure

Barclays may shut fewer branches

BY MICHAEL BLANDEN

THE NUMBER of branches involved in the planned reorganisation at Barclays Bank is now likely to be significantly fewer than the 600 which were originally expected to face possible closure of restructuring.

The bank has now received reports from its local directors who were asked last year to make a detailed study of branches in their areas. These have yet to be assessed by the bank in detail before it decides on its final programme of cutbacks and redevelopment.

It has become clear, however, that for a variety of reasons the local directors have put forward arguments which will mean that the scale of the change will be rather less than expected.

Bank unions were quite critical when it became known last November that Barclays was undertaking a major review of its branch network. It followed an internal survey which showed that up to a fifth of the group's network of over 3,000 branches might require close examination.

The plan was then referred to local directors. Now that their reports have been received, the bank expects to study them over the next month or two before announcing its proposals.

It is expected that whatever happens the reorganisation will take a number of years, and may involve mergers and other forms of change as well as closures.

The move by Barclays is part of a trend among the U.K. banks to examine ways of making more effective use of their increasingly expensive branch networks.

£2m. project on economy to be launched

By David Freud

A £2m. PROJECT to construct the first integrated model of the world economy will be launched this year by two leading U.S. forecasting institutions, the International and Wharton Econometric Forecasting Association.

It will take two years and has already attracted half its target of 60 sponsors, each to be charged £25,000. About 25 per cent of the sponsors will come from Europe.

The model is a development of Project Link, the United Nations International Monetary Fund system covering 13 countries, started five years ago.

LABOUR NEWS

BY OUR LABOUR STAFF

THE UNION of Shop, Distributing and Allied Workers will give full backing to members fighting to keep their jobs in the High Street price war, Lord Allen, general secretary, said at the week-end.

The 440,000-strong union was taking further action amid rising resentment among shop staff to ensure that they did not become victims of efforts by supermarkets and other retailers to keep down costs.

The union would be seeking formal agreements on staff levels were inadequate.

Assistant masters quit school meals ban

THE BIGGEST teachers' union, a professional not constructive the National Union of Teachers, response to the situation.

The NUT intends to refuse to begin sanctions today in many schools because of a pay row school dinner duties; mid-day with local authorities. The NUT supervisors of children; and suffered a blow yesterday when voluntary activity outside the third largest teaching union, classroom.

The 40,000-strong Assistant Masters' Association, said it largest, under the 100,000 would not join the sanctions.

A week-end meeting of the Schoolmasters' Union of Women association's executive decided Teachers starts similar guerrilla to advise its members against action.

McDermott Ardersier men resume normal working

WORKERS involved in an eight-week dispute at the McDermott Ardersier offshore platform yard return to normal working today.

The dispute, over the introduction of a new shift system and additional flexibility, has halted work on three orders since January 10.

But a mass meeting on Saturday accepted a shop stewards' recommendation to return, on the basis of talks held last week between stewards, Mr. Gavin Laird, national executive official of the Amalgamated Union of

Engineering workers, and management.

The dispute grew from failed negotiations at the end of last year on plans to increase shifts from two to three a day, adopt flexibility of working in the yard, and change wet weather working arrangements.

But most of the 800 men at the meeting accepted a return to work on the existing two-shift pattern. The change of shifts was accepted on the understanding that flexibility practice and wet-weather arrangements would remain in force.

Post Office to extend test in industrial democracy

BY JOHN LLOYD

THE POST OFFICE experiment in industrial democracy, at present confined to the Board, is to be extended to regional Board and local levels of the corporation from April 2. But it will be preceded by the co-operation of the Civil and Public Servants Association—the largest white-collar union.

The union is in dispute with the Post Office over the association's closed shop arrangements for typists at local level. The union comes before the TUC's disputes committee next Thursday.

The association also claims that the Union of Post Office Workers is over-represented in the telecommunications business at local levels, an issue to be put to the association conference in May.

For the present, the representation of the unions at regional level is, on the telecommunications side, two seats to the Post Office Engineering Union, one to the Society of Post Office Executives and one

Cheap air cargo plan for Canada

British Airways and Air Canada are to introduce cut-price air freight services between the U.K. and Montreal and Toronto from March 15, if the Government approves.

The rates will be as low as 41p per kilo to Montreal and 43p to Toronto. They will be available to shippers who guarantee to provide the airlines with minimum tonnages of 250 or 500 tonnes over a year.

Blake at Tate

Twelve illustrations by William Blake for John Milton's poem Paradise Lost, which have not been seen in Britain as a group for almost 100 years, will be available to shippers who guarantee to provide the airlines with minimum tonnages of 250 or 500 tonnes over a year.

Pensions switch

From April 6, lower contributions will be paid by 1.5m. self-employed people and 9m. employees who are contracted out of the new pensions scheme, Mr. David Ennals, Social Services Secretary, said in London yesterday.

Women protected

A woman's pension rights will be protected during the years she spends at home caring for children or looking after a severely disabled relative under the new scheme, Mr. Stanley Orme, Social Security Minister, said at the week-end. To get this benefit, a married woman must be prepared to pay full contributions to the scheme when she is in employment.

University stand

Britain's 44 universities will reject any attempt to breach the principle that if teenagers are qualified and willing to go to university, places should be available for them, Lord Boyle, chairman of the Committee of Vice-Chancellors, said in a warning to the Government yesterday.

Smoking curb

The Government is to follow a proposal by the 100,000-strong Institution of Professional Civil Servants that where practicable, non-smokers should not be obliged to share an office with smokers. A move for a total smoking ban has been rejected.

Threat to robot

Research at Queen Mary College, London, to produce a "learning" robot is threatened by lack of cash. Under the project, machines would be run by robots which would learn how to do the job better and how to do new jobs.

Check on energy

Electrical appliances should be labelled with the amount of energy they consume, Mr. Tom King, Conservative spokesman on energy, said at the week-end. Energy consumption should be given in the same way as a car's mileage per gallon is shown.

Depressing forecast for building industry

BY MICHAEL CASSELL, BUILDING CORRESPONDENT

A DEPRESSING picture of sluggish construction output over the next decade is forecast in a report published by the Institute of Marketing.

The institute's construction industry marketing group says there will be only a slow improvement in output from the present low levels until 1981, after which improvement will continue, but at an even lower rate.

It expresses concern over the prospect of a declining proportion of the gross domestic product being invested in construction.

The report predicts an overall decline in housing, both public and private, with a short-term recovery in private housing

Money market nervous over financial trends

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

MARKET attention during the coming week will focus on the banking figures for mid-February, following the sharp rise in the money supply announced last month.

Sterling M3, the broadly defined money supply, increased by 2.3 per cent in the month to mid-January, raising the annual rate of growth since last April to 14.4 per cent.

This was above the upper limit of the 9 to 13 per cent growth range for 1977-78 and led to market concern about the authorities' ability to control the monetary aggregates.

U.K. managers criticised

BY KEVIN DONE

BRITISH MANAGERS, who some 200 chief executives, in six countries, of the strengths and weaknesses of their U.K. counterparts, are considered "below average" by two out of five of Europe's top businessmen.

The British still have an old-school image. In a survey today by Chief Executive, they are described by their Continental counterparts as "too conscious of social class to be able to motivate their workers," and are accused of being "too arrogant in their dealings with customers and suppliers in other countries."

There also appears to be a wide belief that they are "too demoralised by industrial conflict and economic problems to provide the quality of leadership needed to succeed in the market."

NEWS ANALYSIS—MEDICAL SCANNERS

EMI faces a strong challenge

BY MAX WILKINSON

THE HALVING of EMI's profits in the first six months of the current year has highlighted the increasing difficulties in the world market for its star product, the diagnostic body scanner.

EMI is now paying several penalties for being a world leader with its invention, launched four years ago.

The scanner produces a three-dimensional picture of the body by using computer analysis of X-ray beams directed through the body from many different directions. At first the technique was for brain scanning, but it has since been applied to the whole body.

For the first few years, EMI reaped substantial rewards from its invention, with a highly successful marketing effort focused mainly on the U.S. Sales rose rapidly from £400,000 in 1973 to an estimated £1,000m last year, and contributed substantially to the group's profits which were averaging more than £20m a year pre-interest from the second half of 1974-75 up to the second half.

However, EMI was not able to protect itself with patents as

effectively as, for example, the Xerox Corporation which kept competitors in plain paper copying at bay for almost a decade.

The scanner was too tempting a prize for electronics companies throughout the world.

Nearly 20, including the mighty General Electric in the U.S. and Hitachi in Japan, immediately set out to produce their own versions of the scanner.

As a result EMI now competes against 15 other companies just at a time when the Americans' ability to pay for these very expensive machines is being severely curtailed.

Total orders in the U.S. were running at 500 units a year 18 months ago, and factors were optimistically forecasting a total market for 7,000. However, the U.S. Government's efforts to curb the rising cost of expenditure on health care has severely cut back orders.

Dr. John Powell, EMI's managing director, estimates the total market for scanners in the U.S. can expect to gain, at the

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January 1978

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The Daiwa Bank, Limited

The Industrial Bank of Japan, Limited

The Mitsui Bank, Limited

The Mitsui Trust and Banking Company, Limited

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The Long-Term Credit Bank of Japan, Limited

Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

● NORTH SEA OIL

Sound tests of rig welds for cracks

UNDERWATER ultrasonic inspection equipment for complex welds, applicable to the node geometries common on North Sea oil rigs, has been newly developed by MatEval of Newton-le-Willows, Merseyside.

Intended primarily for inspection of fatigue cracking, the system requires the minimum of diver involvement and all the latter is required to do is to clean off the joint to be examined and place the unit in position.

Subsequent skilled interpretation of the results is carried out by non-destructive testing experts, either in a submersible or on a normal vessel or rig.

Advice on marginal oil field production

SPECIALISING in underwater technology and particularly in technical and financial evaluation of production of oil from marginal fields, a new engineering consultancy has been set up with offices in London and Aberdeen.

Undersea Associates (U.K.) includes experienced engineers and subsea consultants as well as a project financial team led by a merchant banker.

This team will provide financial feasibility studies on proposed offshore projects, exploration and field development expenditure with calculation of rates of return on investment.

Its U.S. counterpart, based in Houston, has been providing engineering specialists all over the world for such work as special vessel design and construction, underwater welding, testing and maintenance of a variety of facilities.

The U.K. organisation will rely extensively on computer techniques in its work and is confident of providing all the support required to carry out full turnkey operations.

Engineering design group centre will be in London and from this Undersea Associates will provide subsea production engineering and floating production systems services for marginal fields.

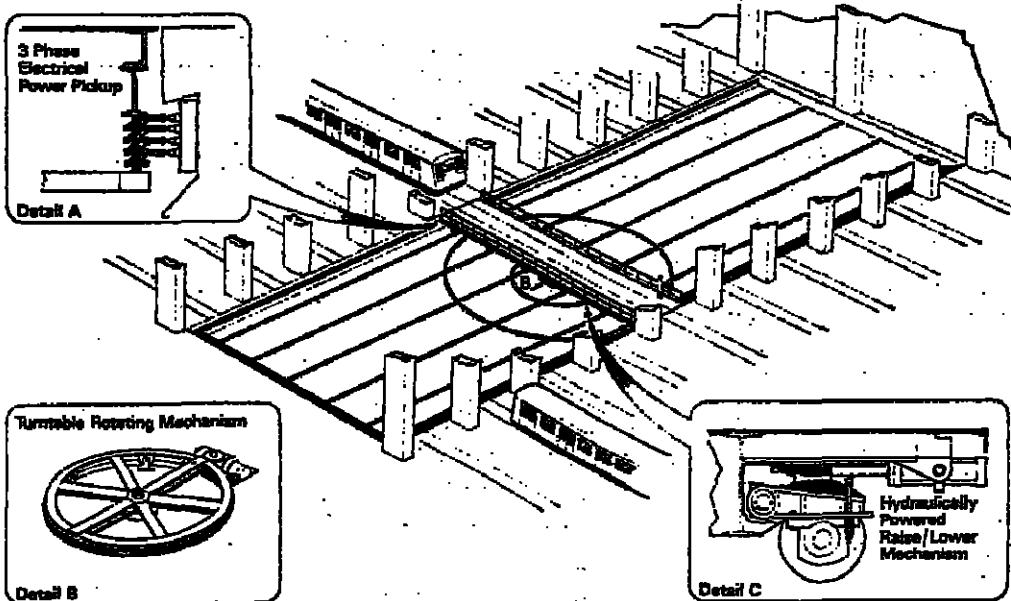
From Aberdeen the company

disposed one behind the other in such a way in respect to the weld centre line and to each other geometries common on North Sea oil rigs, has been newly developed by MatEval of Newton-le-Willows, Merseyside.

A monitor can be instructed to look at each of these areas over such distances as required. If the probes are sequentially switched, it is possible to run over long lengths of weld quickly and concentrate on areas where some anomaly shows up, for a more detailed analysis.

Probes are generally arranged on a flexible belt which can accommodate intricate welds. Where the thickness is less than about 1½ inches a multi-crystal unit can be applied to the internal voids would almost inevitably be found during production inspection.

The two ultrasonic probes are



Just completing tests at British Rail Engineering, Swindon, is this 45-ton turntable for the Hong Kong mass transit system, believed to be the only table in the world which provides both turning and traversing actions.

It has been built by the engineering group of Vickers as part of the latter's £3m contract to design, build and supply equipment for the repair and maintenance of rolling stock and stationary plant.

With hydraulic transmission and three control consoles, the turntable will be essential equipment at the Kowloon Bay Depot, administration and maintenance centre for the new underground railway system which will cost some £640m, to complete. At peak in the mid-80s, the section new under construction—the Modified Initial System, will carry over 1m passengers a day. Initial operation is scheduled to start in the latter part of next year.

● PROCESSING

High-yield sieve

CENTRIFUGAL sifting equipment for use in the food, pharmaceutical, plastics and dyestuffs industries is intended for dressing, protective and fraction sieving, as well as de-agglomeration and pre-breaking of friable materials.

The large capacity A800 sifter is available in mild steel or stainless steel construction and has thrower blades that ensure even distribution of material along the length of the nylon or steel sieve screen (available in a range of sizes down to 50 micron). Separate fines and

oversize discharge outlets are provided.

Operation of the KEK A800 centrifugal sifting machine is simple, power being provided by 3kW or 4kW motors. A feed worm pushes material into the sieving chamber, and discharges the product into a rotating paddle assembly which by its centrifugal action throws the particles against the sieve. Wear of the screens is kept to a minimum because the paddle assembly does not come into contact with the sieve.

KEK, Hulley Road, Hursley Industrial Estate, Macclesfield, Cheshire SK10 2ND. 0625 28733.

● SECURITY

Magnetic card lock turnstile

POWER STATIONS, hospitals, and high security buildings, are some of the likely applications for a new personnel security turnstile, believed to be the first of its type available with a bi-directional access facility.

Turnstile operation is by a magnetic card access system with "presence" or "site" recorder and time check control. Other methods of access can be supplied, including digital control, and the system can be adapted for stamping staff cards on entry or departure.

Operation is fully automatic, and there is an overriding control which locks the barrier, so that individuals can be screened—this can be operated from a gatehouse.

Weather enclosure is on a square tube frame, and is clad in polypropylene sheeting. The rotating steel barrier is mounted on a roller, roller being locked with an inaccessible solenoid bolt.

Made by the Frontier Gate Co., Wessex House, Cardigan Street, Birmingham (021-359 0618), the turnstile will be shown for the first time at the National Security and Protection Exhibition, Granby, Leicestershire, June 27-30.

● MATERIALS

Fine diamond abrasive

FOR DRY grinding cemented carbide, De Beers has developed a new synthetic diamond abrasive which is stated to provide a significant improvement in grinding ratio compared with current metal clad diamond.

The individual grains which make up the abrasive are composed of many fine, diamond particles bonded together with a metal matrix. There is a strong chemical bond between metal and diamond, and the whole structure is consolidated by fusion of the metal surfaces.

The maker says the composite grain structure yields an abrasive with stock removal characteristics similar to coarser grits, while producing surface finishes normally associated with 80X (0.000 25456).

● TEXTILES

Prints ribbons at speed

FOR THE PAST few years a completely dry system of printing ribbons has been in use. This has contributed considerably to the trade, in ecological terms, and in making life simpler for manufacturers. It is known as transfer paper printing and is based on the fact that transfer paper can be printed with a necessary multi-colour design it is possible to print at a rate of 200m/hour—say 24 yards/minute which, of course, will be if this is brought against polyester and some other fibres, the dyes will be sharply defined reproduction of the print on the fabric. This is fast to wash and dry.

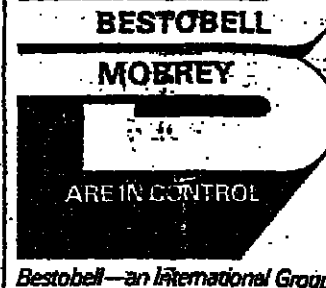
A new development in this area has been reported from France where the company P. Jacquard (British agent: Samuel Bradley & Co., Cheshire SK3 0LH) has developed a simple, plain all-colour.

● TRANSPORT

A jumbo from Germany

WITH A kingpin loading of 30 tons, the latest in the range of heavy haulage units from M.A.N., West Germany, is described as "Jumbo" 160,000 kg GCW 6 x 6 tractor.

It is powered by a V10 diesel engine which develops 330 bhp at 2500 rpm, and is fitted with a semi-automatic 8 speed gearbox. The front axle is driven, and the bogie axles have cross-axle and inter-axle differentials. Power assisted steering, dual circuit air braking, plus an air



● METALWORKING

Variable stroke press

AMONG SIX presses to be shown by Cincinnati Machine at Metalworking 73, Birmingham, April 20-21 will be a new 500-ton machine.

It is a double-sided, twin-crank variable stroke press developing 200 tonnes pressure near the bottom of its stroke. It has a fixed speed of 30 strokes/minute, and the stroke is variable from 25 to 200mm. An option is a fixed stroke, to a maximum of 250mm. Bed plate measures 1500 x 1050mm.

Included among the other machines is a coining press which will be producing a 25mm diameter cupro-nickel coin at 400/minute. Full enclosure guarding has reduced noise levels to less than 83 dBA.

Four of the machines are fitted with the company's new digital control circuit, a feature of which is a "diagnostics" panel in any of 50 continuously monitored elements (limit switches, solenoids, etc.) and which displays machine operating status. Details from the maker at PO Box 505, Kingsbury Road, Birmingham B24 0QJ. Tel: 021-251 3821.

● MACHINE TOOLS

Cold pipe bending

AN ELECTRO-HYDRAULIC semi-automatic general purpose cold bending machine is claimed to be unique. All forces originate from the bending action are absorbed by the machine itself. It has a twin pump of 80 litres/minute capacity, driven by an enclosed, surface-cooled 7.5kW electric motor.

The machine is said to be suitable for a variety of bending requirements, including bending through angles up to 180 degrees, coils and spiral bending, bending bonded pipes, and tubes, profile tubes and solid materials. Operation is by means of a push-button control panel mounted on a portable console. Minimum maintenance is required as the bending head is driven by a single hydraulically actuated articulated arm with a dry bearing. Details from Hilmor, Caxton Way, Stevenage SG1 2DQ (0438 2466).

CONTRACTS AND TENDERS

HASHEMITE KINGDOM OF JORDAN ARAB POTASH COMPANY LIMITED ARAB POTASH PROJECT

PREQUALIFICATION OF CIVIL ENGINEERING CONTRACTORS SOLAR EVAPORATION SYSTEM

The Arab Potash Company Limited (APC) of Amman, Jordan, plans to build a solar evaporation and potash refinery facility to produce 1,200,000 tonnes per year of potash fertilizer. The facilities will be located between Mazra and Safi on the southern end of the Dead Sea about 200 km north of the port of Aqaba. A road has recently been completed between Aqaba and Safi.

APC has applied for financing for the International Bank for Reconstruction and Development (IBRD), Agency for International Development (USAID), Kuwait Fund, Arab Fund, Saudi Fund, Arab Investment Company, Arab Dham and Islamic Bank.

Therefore, interested contractors and the terms and conditions of the Contract will be in accordance with the guidelines of the lending agencies.

Those civil engineering contractors who are interested in tendering for the solar evaporation system consisting of the construction of the dikes and associated pumping stations are invited to apply for prequalification information.

The Contract comprising the solar evaporation system includes the construction of 58 km of dikes on soft ground, a brine canal 10 km long, the supply and erection of pipelines and pumping equipment and associated electrical distribution and ancillary works. It is intended that those firms of contractors who are successfully prequalified to submit tenders will be so informed towards the end of June 1978 and that the Tender Documents will be ready for use in August 1978.

Preliminary information on the scope of the works, instructions and type of data required from firms wishing to apply for prequalification to tender are available on request from:

Sir Alexander Gibb & Partners,
427 London Road, Earley, Reading RG6 1BL, England,
Telex No.: 848061 GIBB G

Arab Potash Company Limited,
P.O. Box 1470, Amman, Jordan,
Telex No.: 1683 POTASH JO

Jacobs International Incorporated,
251 South Lake Avenue, Pasadena, California 91101, United States of America,
Telex No.: 675458 JACOBS PSD

The date called for in the information document is to be submitted to reach Sir Alexander Gibb and Partners not later than 15th April 1978.

REPUBLIQUE DU ZAIRE

Département de l'Éducation Nationale Enseignement Primaire et Secondaire Bureau Projets Éducation

DEUXIEME PROJET — CREDIT 624 — ZR AVIS D'APPEL A LA CONCURRENCE — No. 4

Appel à la concurrence relatif à la candidature des fournisseurs de matériaux, des pays membres de la Banque Mondiale et de la Suisse pour les travaux de la remise en état et de l'expansion d'Instituts Techniques Agricoles et construction d'Ecoles Normales à Vocation Rurale, qui seront exécutés avec la participation financière du groupe de la Banque Mondiale; pour les fournitures suivantes, représentant un montant estimation fin 1975 de Z 3.284.780.000.

A—Gros oeuvre:

Bois de charpente
Aciers et fers à béton
Éléments de couvertures en galvanisé et aluminium
(bacs autoportant et tôles ondulées).

B—Achèvement:

Matériel électrique—groupe électrogène—parafoudre—Téléphonie
Plomberie et sanitaire—adduction—pompage
Quincaillerie de bâtiments
Châssis alu pour lames mobiles
Vitrerie (lamelles)
Revêtements sols et murs (polivynil—céramique—faïence)
Production de froid (chambre froide préfabriquée)
Ferreterie
Peintures
Agglomérés pour faux plafond (Asbest—aggl. de fibres) etc...
Cette liste n'est pas limitative.

Les fournisseurs désireux d'être consultés peuvent se faire connaître en faisant parvenir leur candidature en langue française, sur papier libre par voie recommandée aux adresses suivantes:

— Au Citoyen Directeur du Bureau Projets Éducation
— B.P. 17 KINSHASA — GOMBE G.C. République du Zaïre
— ou 470 Av. des SYNDICATS—KINSHASA—GOMBE.

Cette inscription devra se faire avant le 31 mars 1978. Des renseignements complémentaires peuvent être obtenus au Bureau Projets Éducation — Avenue des Syndicats no. 470 KINSHASA — GOMBE.

REPUBLIQUE DU ZAIRE

Département de l'Éducation Nationale

Enseignement Primaire et Secondaire

Bureau Projets Éducation

DEUXIEME PROJET—CREDIT 624—ZR

AVIS D'APPEL A LA CONCURRENCE No. 3

Appel à la concurrence relatif à la présélection des entreprises des pays membres de la Banque Mondiale et de la Suisse, qui seront amies à participer aux Adjudications internationales restreintes prévues dans le courant des années 1978 et 1979 pour les travaux d'aménagement, la transformation et l'expansion des Instituts Techniques Agricoles (I.T.A.) et la construction des Ecoles Normales à vocation Rurale (E.N.V.R.).

Le coût estimatif des travaux est basé sur des estimations de décembre 1975.

Ces travaux seront à exécuter au Zaïre, dans les localités suivantes:

| | | | Montants Estimés |
|--------------|------------------|-----------------|------------------|
| GOMBE-MATADI | BAS-ZAIRE | I.T.A. | Z 454.935 |
| ISIRO | HAUT-ZAIRE | I.T.A.+E.N.V.R. | Z 1.866.016 |
| BUTEMBO | KIVU | I.T.A.+E.N.V.R. | Z 1.986.510 |
| GANDAJIKA | KASAI ORIENTAL | I.T.A. | Z 502.131 |
| TSIBASHI | KASAI OCCIDENTAL | I.T.A. | Z 407.366 |
| MONONGO | EQUATEUR | I.T.A. | Z 455.870 |
| MIABI | KASAI ORIENTAL | E.N.V.R. | Z 1.459.379 |
| LIBENGE | EQUATEUR | E.N.V.R. | Z 1.622.460 |
| BULUNGU | BANDUNDU | E.N.V.R. | Z 1.353.119 |

Les principaux matériaux et matières premières à importer (—33% marché) pourront, le cas échéant être fournis à pied d'œuvre par le maître de l'ouvrage.

Ces travaux seront exécutés avec la participation financière du groupe de la Banque Mondiale.

Les entreprises ou groupements d'entreprises intéressés devront faire parvenir leur candidature à la présélection, en langue française, sur papier libre et accompagnée des références de l'entreprise; (certificat de nationalité, statuts, bilan, situation financière, références financières, références techniques, travaux similaires, organigramme personnel, matériel en possession, sous traitance envisagée ou non envisagée), par voie recommandée aux adresses suivantes:

— Au Citoyen Directeur du Bureau Projets Éducation
— B.P. 17 KINSHASA—GOMBE G.C. République du Zaïre
— ou 470 Av. des SYNDICATS—KINSHASA—GOMBE.

Cette inscription devra se faire avant le 31 mars 1978.

Des renseignements complémentaires peuvent être obtenus au Bureau Projets Éducation—470 avenue des Syndicats—KINSHASA—GOMBE.

Democratic and Popular Republic of Algeria

Ministry for Industry and Energy

ENTREPRISE NATIONALE SONATRACH

Marketing Division

Department Realisation Infrastructure

International invitation to Tender No. 6/78

SONATRACH is launching an international invitation to tender for the supply of equipment for the construction of 300 (three hundred) service stations which will include:

- 1st lot: Equipment for:
 - Cleaning-lubricating workshops
 - Equipment for parallelism
 - Equipment for wheel-balancing
 - Equipment for headlight monitoring
 - Automatic washing installation
 - Associate equipment
- 2nd lot: Seamless tubes
- 3rd lot: Piping
- 4th lot: Electric equipment
- 5th lot: Safety equipment
- 6th lot: Metallic furniture

Interested companies may obtain the tender documents for the whole of this tender or parts of it, as from the publication of the present announcement, against a payment of Dinars 200 (two hundred dinars) from:

SONATRACH — Division Commercialisation
Département Réalisation Infrastructure
Rue des Dunes — Base ALCP—
CHERAGA (Algiers) Algeria
Tel. 81.12.03 to 08
Telex 52.806 — 52.292 — 52.293 —
52.969 — 52.779

Tenders, together with the relevant usual references, should be sent by registered mail in double sealed envelopes to Entreprise Nationale SONATRACH, at the above-mentioned address, in the envelope clearly addressed as follows: "A NE PAS OUVRIR — SOUMISSION — A.O.I. no: 6/78" not later than 15th April, 1978.

Tenders remain bound by their quotations for a period of 120 days.

Tenders which will not respect the above-mentioned indications will not be taken into consideration.

GHANA SUPPLY COMMISSION

TENDER

Insecticides for Farmers

Services Company (U.R.) Limited, Ghana

Ghana Supply Commission invites tenders from U.R. manufacturers and suppliers for the supply of any of the under-listed insecticides:

1. AMBUSH (Permethrin 50 g./litre)
2. MONOCRON + DOT (Monocrotophos + DOT 100 g. and 300 g. per litre respectively)
3. NUVACRON COMBI A 400 (Monocrotophos + DDT 150 g. and 250 g. per litre respectively)
4. NUVACRON COMBI C 500 (Monocrotophos + DDT 100 g. and 400 g. per litre respectively)
5. SUPRACIDE COMBI or ULTRACIDE COMBI (Methidathion + DDT 150 g. and 250 g. per litre respectively)
6. THIODAN + HOSTATHION (Endosulfan + Trazophos 300 g. and 50 g. per litre respectively)
7. DECIS (5 g. per litre)

Interested British manufacturers, suppliers, etc., can obtain tender documents for a non-refundable fee of £5.00 from the Purchasing Liaison Officer, Ghana Supply Commission, 26-28 Bedford Street, London W1P 3AF, England.

Duly completed tenders should be addressed to the Managing Director, Ghana Supply Commission, P.O. Box 1133, Accra, or deposited in the Commission's Tender Box not later than 3.00 p.m. on 21st March 1978.

مكثان التصل

CONTRACTS AND TENDERS

APPEL D'OFFRES INTERNATIONAL CHAMP DE GAZ OFFSHORE DE MISKAR (TUNISIE)

CONSTRUCTION ET POSE DE LA CONDUITE SOUS-MARINE

Le Groupe Miskar agissant pour le compte de la future entité responsable de la réalisation du projet de développement du gisement de gaz de Miskar, dans le Golfe de Gabès, lance un appel d'offres en vue de passer commande pour LA CONSTRUCTION ET LA POSE D'UNE CONDUITE SOUS-MARINE DESTINEE A TRANSPORTER LE GAZ DEPUIS LE GISEMENT JUSQU'A LA COTE TUNISIENNE.

Les Sociétés de Construction et pose intéressées par cet appel d'offres sont invitées à retirer le dossier correspondant à partir du lundi 6 mars 1978 à l'adresse suivante:

GRUPE ETUDE MISKAR
11 AV. JERREDINE PACHA - TUNIS
Télex 12 128 TN

et ce moyennant le paiement d'une somme de trois cents (300) dinars tunisiens par dossier ou de sa contrepartie en devises étrangères.

Les dossiers seront envoyés.

Les propositions relatives à cet appel d'offres devront parvenir au plus tard le lundi 22 mai 1978 à 17 heures.

Democratic and Popular Republic of Algeria

MINISTRY OF LIGHT INDUSTRY SOCIÉTÉ NATIONALE DES INDUSTRIES DE LA CELLULOSE "SONIC"

INTERNATIONAL INVITATION TO TENDER

SONIC is seeking an international invitation to tender for the construction of a manufacturing unit of paper for the following equipment:

- one machine for the manufacture of waste paper
- one machine for the manufacture of newsprint
- one machine for the manufacture of paper for the manufacture of paper

Interested companies may obtain the tender documents from:

SONIC
c/o Rampe Ali Haddad (Ex Zatcha)
Mouradia, Algiers, Algeria
Tel: 66.38.00-01 and 04
Telex 52.933

against a deposit of Dinars 200 (two hundred dinars).
Tenders, together with the relevant usual references, should be sent in double sealed envelopes to Monsieur le Directeur Général, SONIC, at the address above, the inside envelope clearly addressed as follows: "COMMISSION A NE PAS OUVRIR - Projet: Complexe de transformation de produits papetiers et cellulosiques".
Tenders should be sent not later than May 30, 1978, the postmark being taken as evidence of the date of posting.
Tenders remain bound by their quotations for a period of 120 days.

Democratic and Popular Republic of Algeria

MINISTRY OF LIGHT INDUSTRY SOCIÉTÉ NATIONALE DES INDUSTRIES DE LA CELLULOSE "SONIC"

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Tenders should be sent not later than May 30, 1978, the postmark being taken as evidence of the date of posting.
Tenders remain bound by their quotations for a period of 120 days.

Democratic and Popular Republic of Algeria

MINISTRY OF LIGHT INDUSTRY SOCIÉTÉ NATIONALE DES INDUSTRIES DE LA CELLULOSE "SONIC"

INTERNATIONAL INVITATION TO TENDER

SONIC is seeking an international invitation to tender for the construction of a manufacturing unit of noble carbon paper and "single use" carbon paper.

Interested companies may obtain the tender documents from:

SONIC
c/o Rampe Ali Haddad (Ex Zatcha)
Mouradia, Algiers, Algeria
Tel: 66.38.00-01 and 04
Telex 52.933

against a deposit of Dinars 200 (two hundred dinars).
Tenders, together with the relevant usual references, should be sent in double sealed envelopes to Monsieur le Directeur Général, SONIC, at the address above, the inside envelope clearly addressed as follows: "COMMISSION A NE PAS OUVRIR - Projet: Complexe de transformation de produits papetiers et cellulosiques".
Tenders should be sent not later than May 30, 1978, the postmark being taken as evidence of the date of posting.
Tenders remain bound by their quotations for a period of 120 days.

ANNOUNCEMENT

Republika Samoupravna Interesna Zajednica Za Puteve Beograd

Has applied for a loan from IBRD and intends to apply the proceeds of this loan to the reconstruction of a 22 km. section of route E-5 in Serbia to four lane divided limited access highway and also the construction of the south bypass of Nis as a two lane road of 8.3 km. in length.

Construction includes approximately:
1,900,000 m³ earthworks
334,000 tons asphalt paving, and
2,601 metres bridging

Contractors from member countries of the World Bank and Switzerland interested in prequalifying for these works are invited to submit their applications to the investor not later than 30 months from the date of publication of this announcement. Applications should be supported by reference details of relevant experience on similar works. Details of staff and equipment documents will be available March 1, 1978.

Only those contractors who have been prequalified will be invited to submit bids.

Address for submission of prequalification data is: REPUBLICA SAMOUPRAVNA INTERESNA ZAJEDNICA ZA PUTJE, BULEVAR REVOLUCIJE 385, BEOGRAD JUGOSLAVIJA

CONTRACTS AND TENDERS APPEAR EVERY MONDAY For further details contact: FRANCIS PHILLIPS on 01-548 8000 Ext. 456

Improving Ulster's industrial base

BY GILES MERRITT

THIS MORNING Mr. Ronnie Henderson, managing director of the Northern Ireland Development Agency, is due to face the Press. He is, by his own admission, just a bit jittery over how the meeting at the agency's secluded headquarters overlooking Belfast will go.

Rather belatedly, Mr. Henderson will be unveiling NIDA's first ever annual report and accounts—for the 1976-77 year ended last March 31. But it is neither the long delay nor the losses detailed in the financial statement that worry him most.

The saga of how, two years ago, the British Government set up NIDA to take over the role of the discredited Northern Ireland Finance Corporation (NIFC), and the ensuing accounting nightmare, is well known to Ulster's financial commentators.

The problem that concerns him much more is that of explaining why NIDA's achievements are still so intangible to the public.

Like the Government, Mr. Henderson is under considerable pressure to show results in the current drive to reverse the Province's economic decline. Yet, in spite of several notable successes, NIDA is hard put to pinpoint the number of jobs that have resulted from the £13m. it has so far channelled into Northern Ireland industry.

Looked at in the cold, two-dimensional terms of its balance sheet, the agency appears something of a problem child. When its second annual report, for the year ended March 31, 1978, is published in a few weeks time, that too will record financial losses. More important, although State-owned NIDA has a £50m. budget to invest in Ulster busi-

ness, its immediate forward projects in hand are for only £1m.

Ronnie Henderson's fear is that the Press will latch on to these negative indicators and ignore the fact that NIDA is now beginning to build up a positive reputation among the Province's industrialists as a risk capital source that is plugging the gap between governmental job creation units and private investment bankers.

5,000 jobs

It would be surprising if some of the Province's newspapers do not do precisely that, for the number of jobs created or saved is an understandable preoccupation in Ulster where unemployment has tripled since mid-1974, and at around 11 per cent, is at a 40-year high. The difficulty is explaining that NIDA's role is not that of straightforward job creation, and it is a difficulty compounded by the blurred relationship between NIDA and its NIFC forerunner.

In a nutshell, NIFC was set up in 1973 under the then chairmanship of Sir Charles Villiers as a "fire fighting" development bank modelled to some extent on the old Industrial Reorganisation Corporation (IRC) that he had headed in Britain. With the Ulster troubles beginning to bite hard into commercial activity there was official panic that the industrial structure was starting to crumble. As a result of its interventions it has been claimed that NIFC saved upwards of 5,000 jobs, but increasingly it became sucked into propping up broken companies. When it found itself forced to acquire 80 per cent of the Ben Sherman fashion shirts empire it was said of the deal: "A reluctant buyer deal-



Mr. Roy Mason, Northern Ireland Secretary: NIDA is increasingly reflecting the Government's concern with the structural problem of Ulster's industry.

Less talked about than Viking, but with no obvious defects, NIDA's other subsidiaries are a small lock making business called SMS in the troubled border town of Strabane, where unemployment is at 30 per cent, Sugna, of Bangor, and the tiny Springtown Engineering concern in Derry. Expanding NIDA's own capacity to run wholly-owned concerns is clearly one of Ronnie Henderson's priorities, and he is planning to form a useful management cadre at NIDA that will increase the size of his own 60-plus payroll but will provide him with a pool of potential chief executives.

Much of NIDA's business, however, has so far been in the area of risk capital, either in the shape of loans or equity participation in which the bor-

rower normally has a buy-back option. In all, NIDA has negotiated 21 such ventures, ranging from start-up funding to the injection of cash into undercapitalised but otherwise sound operations. The companies in question run the gamut from Moy Meats to Northern Publishing, Tern-Consultants, Sawmills, Tufted Carpet Tiles, sawmills to picture framing. Arguably the most impressive relationship has been that of NIDA and Glen Electric, a rags to riches Newry domestic heaters concern that NIFC first helped get off the ground. Three months ago, when Glen had the chance to buy up the Dimplex brand leader, NIDA came up with seven figure cash backing within days. As Glen's managing director Mr. Martin Naughton put it: "NIDA cut all the red

tape and worked several 26 hour days. With some commercial banks I would still be waiting on Board meetings and would have missed the Dimplex deal."

In effect, that is the side of NIDA which is management consultancy and efficient development banking. But it is not the side that dominates Mr. Henderson's own thinking and that he will no doubt attempt to emphasise at today's press conference. Improving Ulster's industrial structure is, he believes, a crucial part of NIDA's brief. To a large extent that is in line with the trend in Government policy, for whereas official reaction to Northern Ireland's problems was at first a "job for job's sake" approach, nowadays attention has turned to the Province's underlying disadvantages.

A good example is the NIDA sponsored investigation into the idea of building, in association with South Africa's Abercom metals group, a small £10m. to £15m. scrap smelter and 80,000 tonnes a year steel mill on the coast at Warren Point. The EEC Commission will doubtless disapprove and the smelter would create little direct employment, Mr. Henderson concedes, but its down-stream effect on Ulster industry and future foreign investment could be important. At present the Province has, in spite of its engineering tradition, no available castings capacity. If it had such capacity, Ulster's production costs in certain key activities would improve and the engineering sector's dwindling employment levels be reversed. The impossibility of putting an accurate figure on that sort of project—either in jobs or in increased industrial profits—is precisely the point Ronnie Henderson will be trying to make.

THE NEW PENSION.

Something worth paying for

It's a fact that a lot of people suffer too big a drop in income when they retire.

That's why we need the new pension scheme that starts in April this year.

It will mean that in future millions of employees will be able to retire on half pay.

Isn't that something worth paying for?

The 20 best years. The new scheme will give you two pensions.

The basic retirement pension continues, but on top you will get a second pension based on your 20 best earning years under the new scheme.

The second pension will come either from the state or from your employer and will start being paid next year.

Both pensions will be fully protected against inflation, and will still be available to you no matter how many times you change jobs.

Better deal for women.

Women will still get their pension at 60 and (unless they have already opted to pay reduced rate contributions) they will get the same benefits as men, and pay the same contributions.

A woman can leave her job to bring up a family without losing her right to a basic pension.

What you will pay.

This table summarises the new contributions you'll pay from 6 April (the present rates, where different, are in brackets).

The new rates are listed fully in leaflet NL208 obtainable from main Post Offices and Social Security offices.

| Class 1 contributions | Employees | Employers |
|---|------------------|---------------------------------------|
| Standard rate | 6.5% (5.75%) | 10% (8.75%) |
| Contracted-out rates: | | |
| □ on first £17.50 a week | 6.5% (5.75%) | 10% (8.75%) |
| □ on earnings between £17.50 and £120 a week | 4% (5.75%) | 5.5% (8.75%) |
| Reduced-rate for some married women and widows | 2% | As above (standard or contracted out) |
| Men over 65 and women over 60 | NIL (some 5.75%) | 10% (8.75%) |
| Lower and upper earnings limits £17.50 and £120 a week (£15 and £105). | | |
| Employers' contributions do not take account of the NL Surcharge. | | |
| Class 2 contributions: self-employed £1.90 a week (£2.55/£2.66) | | |
| Small earnings exception from liability £950 a year (£875) | | |
| Class 3 voluntary contributions £1.80 a week (£2.45) | | |
| Class 4 contributions: self-employed 3% (8%) on profits or gains between £2,000 and £6,250 a year (£1,750 and £5,500) | | |

If you already draw a pension. The scheme doesn't affect people already retired.

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Building and Civil Engineering

£14½m. Gulf hotel award

THE MAIN contract worth about £14½m. for the construction of The Gulf Bahrain Hotel has been awarded to Cementation International by the Bahrain Hotels and Tourism Development Corporation. The structure will be founded on cementation piles and other work to be undertaken will include slip roads, ancillary services and extensive landscaping. The company is within a few days of completing a major contract for the Bahrain Hilton which will have 16 storeys.

Advance factories

TWO subsidiaries of Norwest Netherthorpe Industrial Estate, Holst, Norwest Construction (Building) and Walter Holme and Sons, have been awarded contracts valued at over £3½m. English Industrial Estates Corporation has awarded two contracts to Norwest Construction for the construction of 20 factory units in seven blocks at King Edward Street, Liverpool while the other, valued at £314,274, is for an advance factory at Bridle Road on the well.

£2m. to Crown House

OVER £2m. is to be spent on plant involving items weighing modifications and additions to a few hundredweight and up to mechanical and electrical 33 tons. A computerised control system for machinery at Metal Box's new 22m. can-making plant on systems is also to be installed. The Braunstone Industrial Estate, Leicester. The task is to be undertaken by Crown House Engineering whose brief is to design and install all mechanical, building and production services for a complete working unit in an existing factory. Also included in the work is the design and installation of heating and ventilation systems, compressed air and cooling systems, water, lubricant and solvent supplies. Crown House is also to assemble and position production demonstrated at the forthcoming

£5m. road in Nigeria

A WHOLLY-NIGERIAN owned company which has its construction activities managed by Bovis Construction International has won its first major contract. Caleb Bovis Johnson Construction has been awarded a contract for the reconstruction and rehabilitation of 10 km. of road between Ife and Ifewara township in Oyo State in Nigeria. The contract is worth about £5m. The two-lane road will be 12.8 metres wide overall and the contract also includes a bridge, all side drains, and outfalls to culverts and streams. Work has just begun.

CAD 75 show and conference in Brighton and it comes from people who have probably installed more complex pipework in Britain than any other group. Babcock's new "Pipestream" engineering application programme has been worked out to provide fluid dynamics analysis for piping networks, handling both two-phase and critical flow. This programme is compatible with the company's "Pipestress" which, as could be expected, handles stress analysis in pipe-work and by running the two, an engineer can carry out both flow and stress tests in a single pass. "Autograph" is another Babcock development to be shown. It is an easy to apply graph drawing routine.

£3½m. worth to Cubitts

AWARD OF a £3½m. housing contract at Thamesmead, the redeveloped area on the south bank of the River Thames in south-east London has been announced by Holland, Hannen and Cubitts Construction. With completion scheduled for March 1980, the contract involves 90 low-rise houses and 72 flats arranged in 14 blocks. Cubitts has also won two contracts, together worth about £762,000 for modernisation of 70 houses and a hostel for disabled people at Enham village centre near Andover, Hampshire. The work is financed by The Housing Corporation, the Government agency which promotes, finances and supervises non-profit making housing associations.



An impression of the completed first stage of the commercial centre at Risal, Sultanate of Oman, built for Sayyid Faher bin Taimur, who is deputy Minister of Defence. It is at a busy road junction where the main road from Muscat to the interior and the south joins with the main coast road to Sohar and the northern border. This part of the development includes a branch of the British Bank of the Middle East, a Shell service station, a supermarket, a restaurant and 18

Structural steel orders

STRUCTURAL steelwork export orders in 1977, as reported by members of the British Constructional Steelwork Association, held up well at 37,141 tonnes. Against a background of extremely severe international competition and price trimming and a recession in construction work in many countries, this represents a considerable achievement even though the 1976 figure was just over 42,000 tonnes. About 45 per cent of the 1977 orders came from OPEC and non-OPEC Arabic-speaking Middle Eastern and North African countries. The highest tonnage was taken by Poland with 13.3 per cent, followed by Iran and Nigeria. The steelwork was mainly for support structures and buildings for petrochemical plant. Most recently reported orders include 1,658 tonnes for a hotel in Bahrain, 1,038 tonnes for a petrochemical plant in Bangladesh, 715 tonnes for pumping stations in Nigeria and 584 tonnes for a pipeline project in Iran.

Washing and drying unit

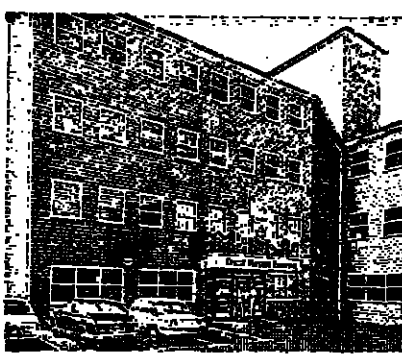
INTRODUCED by C. A. Wallgate and Co. is a handwashing/drying unit intended for shops, offices, small workshops and other areas where it is more suitable to retain a conventional wash basin. Known as the Valet, it is 540 x 480 x 230 mm deep, and is mounted over an existing hand basin. Three buttons dispense soap, warm water and hot air in measured quantities. To recharge the soap dispenser, a single screw is removed and a door on the left hand side swings down. The half gallon soap can is then refilled. More from the maker at Crown Lane, Wilton, Nr. Salisbury, Wiltshire SP2 0HD.

Boilers take many fuels

REFURBISHING of older homes and commercial properties is now being undertaken by the major construction companies in the absence of new work. Inevitably, heating appliances are among the major items of equipment that have to be considered and one company which has been quick enough to realise this is Acoustics and Environmentics which last week announced that it was putting on the market a cast iron boiler which may be fuelled by gas, oil, coal or wood. Changeover of fittings when switching from one fuel to another can be achieved very quickly. Details of the boiler can be obtained from the company at Ruxley Towers, Claygate, Surrey, KT10 0UF (Essex 67281).

Walls go up five times as fast

WALL BUILDING five times quicker than the conventional bricks-and-mortar method is possible with a method introduced to Britain from Belgium by Invenor International. Licensing consultants at Alderley Edge, Cheshire in association with Computark Technology Transfer of Brussels. The Stepoc patented process makes it possible for walls to be built dry up to one storey high with moulded concrete blocks before they are bonded with liquid concrete poured down through cavities which pass through the blocks. One man, not necessarily skilled, can position 1,200 of the 64 kg blocks (equivalent to approximately 100 square metres of wall) in a normal working day. The hollow building blocks are so constructed that when the dry walling is in place the liquid concrete goes down an inclined cavity. It is possible to go on building even in cold or rainy weather, and the actual filling can be done quickly, using traditional equipment, although best results are obtained with a small concrete pump specially developed for the system. The blocks give good heat and sound insulation factors and tests carried out in Belgium by the De Nijer Technological Institute at Melle have shown Stepoc walls to have high resistance to stresses. Dimensions of the Stepoc block can be adapted to conform to the standards generally accepted in any particular country or area. More on 061-250 1126.



Crest Hotel, Europe Headquarters building at Banbury.



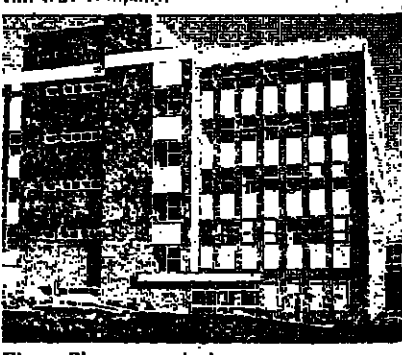
Dunlop Social Centre, Coventry.



British Mail Order Corporation Reception area at Preston Headquarters of this GLC company.



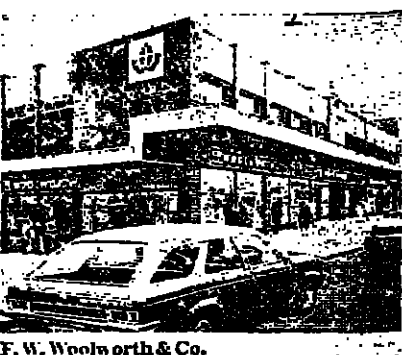
Arthur Guinness Son & Co. Office building at Park Royal Brewery.



Fibson Pharmaceuticals Head Office at Loughborough.



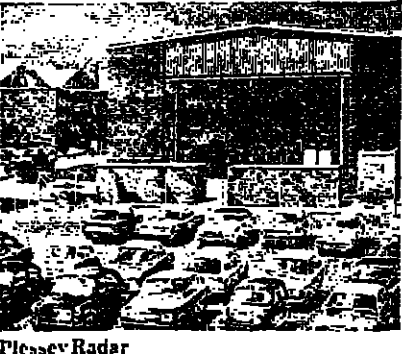
United Biscuits Offices at Osterley, Middlesex.



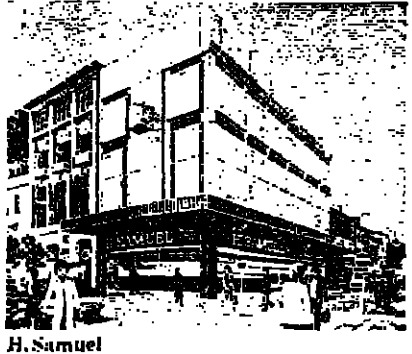
F. W. Woolworth & Co. Store at Banbury.



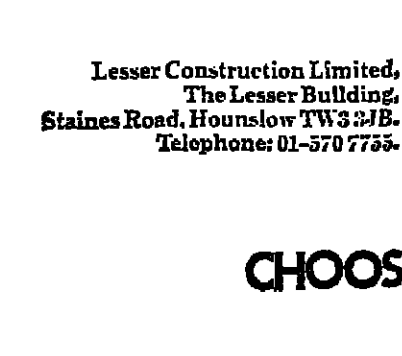
Swallow Hotels 120-bedroom extension to Vaux's Royal Scot Hotel, Edinburgh.



Plessey Radar Production building, Cowes, Isle of Wight.



H. Samuel Three-storey jewellery store, Liverpool.



Lesser Construction Limited, The Lesser Building, Staines Road, Hounslow TW3 3JB. Telephone: 01-570 7755.

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Putting the nerves into Sullom Voe

TWO CONTRACTS worth together more than £4m. have been awarded to Holiday Hall for electrical and instrumentation installations for the power station and off-sites at the giant Sullom Voe oil terminal in the Shetland Islands. Holiday Hall is a member of the Matthew Hall Group and won its contracts from Foster Wheeler, one of the main site contractors, on behalf of BP Petroleum Development which is managing construction and operation of this major oil terminal.

Pipeline in Kent

BRITISH GAS Corporation has placed a pipeline contract, worth over £1½m. with A. Monk and Company. The contract calls for the laying and welding together of 19 km. of 600 mm. diameter steel pipeline from Shorne near Gravesend, to the Isle of Grain. Included are alterations to pipe-work, cable ducts and cabling. Monk is also carrying out civil engineering work which includes breaking up existing foundations, constructing piled foundations and providing concrete protection to underground pipework and above-ground pipe supports.

Shoppers' guide to programs

SEVEN computer programs for the analysis and design of continuous beams have been evaluated by the Design Office Consortium with the aid of several of the country's consulting engineers. DOC has published a report on them which is intended to guide users in selecting programs appropriate to their requirements. The software experts into filling gaps in development and help Government organisations in co-ordinating developments while avoiding duplication of effort. The work is being done at the behest of the Property Services Agency. The programs examined are Beam 110, Beam/1, Abdul, Conbeam, Gladys, DP102, and Decide. They are examined in the context of CP110, the British Standard code of practice on the structural use of concrete, of which the report says that "far from being a definite set of rules, the code allows and demands decisions to be taken by the engineer using his own judgment." But in most cases such decisions are being taken within the program which is reflected in the wide range of results produced by the evaluated programs on identical test problems. More from Design Office Consortium, Guildhall Place, Cambridge CB2 3QQ. 0223 311246.

IN BRIEF

● The City of Glasgow District Council has awarded phase two of the Saltmarket Glasgow Cross redevelopment to Gilbert Ash Scotland.
● Bourne Steel is to design and fabricate the steelwork and exterior cladding for a food storage and distribution depot extension for Kearsley Tong on the Ferndown Industrial Estate near Poole, Dorset. Cost will be £25,000.



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The Executive's and Office World

EDITED BY CHRISTOPHER LORENZ

Today's bank managers: the new hunters and gatherers

RELATIONSHIPS between bankers and their corporate clients can be described as a complex web of mutual dependence. Some banks, particularly in the United States, have reputations for aggressive and sometimes ruthless tactics in the hunt for new business. Others are more subtle, relying on a network of personal contacts and a deep understanding of their clients' needs. In either case, the relationship is a delicate one, and the banker must be a skilled hunter and gatherer.

These are extreme views, but they are not far from the truth. In the past, the banker's role was largely that of a passive observer, waiting for business to come to him. Today, the banker must be an active hunter, seeking out new clients and new opportunities. This is a demanding task, and it requires a deep understanding of the client's business and a willingness to go to great lengths to serve their needs.

This is certainly the case with the new breed of bank managers. They are not content with simply managing the bank's affairs; they are also actively involved in the hunt for new business. They are the new hunters and gatherers, and they are making their mark on the financial world.

Barclays Bank, for example, has a long history of being a leading bank in the United Kingdom. In recent years, however, it has been facing increasing competition from other banks. To stay ahead of the competition, Barclays has had to adopt a more aggressive approach to business development.

Barclays has been particularly successful in the area of corporate finance. It has a strong reputation for providing high-quality financial services to large companies. This has helped it to attract a large and loyal client base, and it has enabled it to maintain its position as one of the leading banks in the country.

Another example of a bank that has adopted a more aggressive approach is the German bank, Commerzbank. Like Barclays, Commerzbank has been facing increasing competition in recent years. To stay ahead of the competition, it has had to adopt a more proactive approach to business development.

Commerzbank has been particularly successful in the area of international trade finance. It has a strong reputation for providing high-quality financial services to companies engaged in international trade. This has helped it to attract a large and loyal client base, and it has enabled it to maintain its position as one of the leading banks in Germany.

bank and company essentially pulling in the same direction— for example, in the pursuit of export business—the result is that they end up pulling in different directions.

This is probably a general experience among British banks, not so much where a term loan for a particular investment is concerned, but where managers try to convince customers that the long-standing hard-core of a large overdraft facility should be converted into a (slightly more expensive) medium-term loan. In these cases, the level and repayment of the loan is being increasingly matched to projected cash flow, leaving overdrafts to be used solely for working capital.

Given this frequent resistance, Barclays feels that, notwithstanding its desire to get closer to corporate customers, it must not appear to be pressuring them. "We must be positive rather than aggressive in our approach," is the view taken.

Branch managers of both Barclays and Commerzbank are given a large measure of independence. Provided each manager keeps within the financial limits laid down by head office and observes the general principles of banking practice that each bank considers appropriate, he can exercise considerable discretion in respect of each corporate customer.

The implication to draw from these practices is that both banks are likely to be more amenable to a company which is prepared to bare its soul and establish a close relationship with them. They are to a company which is reticent about discussing its financial and trading position.

Differences in their basic approach to lending are readily apparent. A Commerzbank branch manager would probably assess a corporate customer's credit-worthiness for a term loan by reference to its financial position (balance-sheet, profit record, and allied factors) and to the projected cash flow pattern from the new investment in question.

Nicholas Leslie concludes his analysis of the way in which British and German banks are serving industry

A Barclays manager on the other hand, while obviously assessing a company's financial position, has traditionally tended to consolidate his security by a charge on the customer's assets, and has only recently begun to include cash flow patterns in his deliberations.

A particularly interesting point and one which questions the conventional wisdom on this subject, is that—in certain circumstances—a Barclays manager may be able to offer a term loan of longer duration than his Commerzbank counterpart. He would be prepared to provide funds repayable over anything up to ten years, whereas Commerzbank tends more to changing money market conditions, currently considers seven years to be its limit, though it has offered longer terms in the past.

A notable feature of Commerzbank's assessment procedure for loans is that, when a branch manager decides to make a loan, he is usually required to refer a corporate customer to the merchant banking system of a main branch for a decision on a sizeable term

loan, the main branch makes up its mind after scrutinising financial and trading data supplied by the company, but without necessarily knowing the customer's identity. It may, of course, recognise the company from the data alone, and there are also times when the main branch will feel it is necessary to know the identity of the client.

This general practice of

finance, other facilities such as leasing and factoring will be regularly discussed by managers with their clients.

Internationally, as at home, Barclays is much more widely spread. This is hardly surprising given that the constituent parts of Barclays Bank International date from the last century, whereas Commerzbank's first direct move overseas—after 1945 when the overseas assets of all German banks were confiscated—was in 1967, when it participated in the formation of International Commercial Bank.

Both make extensive use of their overseas networks as sounding boards for business opportunities, details of which their branches in their respective domestic markets can then pass on to corporate customers. Conversely, managers of both banks can arrange to find companies or areas of activity abroad which clients at home might be seeking.

While this is theoretically supposed to work to the advantage of all customers, in practice it seems to be the larger corporate clients which benefit the most, since they are the ones with which the banks maintain closest contact; this applies to all types of business, not only international consultancy. Channels of communication between bank and smaller client on a day-to-day basis tend to take the form of written and printed material in the absence of any approach by the client.

The managers of the main branches of Commerzbank have a particular responsibility to look after the needs of major concerns. They consider requests for finance, make independent assessments of staff has sufficient discretion to justify the way they go about what other requirements clients

are likely to have, give views of economic prospects and the outlook for share and money markets and generally act as a direct liaison between bank and client.

Barclays has a parallel type of arrangement, but one which seems to be much more developed. This is partly the result of its very much larger size, but its different origins are also an important factor in that they fostered a structure that now embraces such breadth and depth of management that decision-making is brought close to all companies, particularly the larger ones.

At Barclays, branch managers will deal with most day-to-day requirements of small, or even medium-sized companies—depending on the size of the

branch and thus the lending limits within which its manager must operate. The local head offices then handle the rather bigger situations and have more readily at hand the specialist personnel to deal with leasing arrangements and similar facilities.

Then there are co-ordinators, who in many cases are also local directors, or even regional general managers. They perform a similar function to that of Commerzbank's main branch managers in that they act as a close link between bank and big corporate clients. Each co-ordinator will take specific charge of the needs of a handful of very large companies and, based in his territory maintain a continuous working relationship—which seems to be the closest British banks yet to U.K. remain under fire: government-inspired investigations into financial services are being

Whatever efforts they may be making, the banking community in both Germany and the U.K. remain under fire: government-inspired investigations into financial services are being

Co-ordinators clearly have power to sanction lines of credit of considerable size. While themselves are clearly very sensitive to this situation, and lose no opportunity to try and look after the greater part of their business.

even the biggest company's requirements, and that it is for the more special types of finance, such as Euro-currency loans, that they would have to refer their client to head office.

Because of the secrecy which surrounds the exact parameters within which senior personnel work, it is not easy to establish how comparable different jobs in the two banks are, but there does seem to be a trend in both to bring more specialists face to face with clients.

One aspect of this broadening interface between bank and client is the increasing amount of essentially non-banking advice that each is geared to give.

How sophisticated these services really are and how receptive clients are to their local branch manager when he approaches them with a handful of economic and business data, plus suggestions of how they might develop their business, is not at all clear. It does seem, though, that in this respect some friction can be injected into a working relationship. Barclays insist that it is aware of such dangers and that it is therefore very selective with proposals and information, trying to ensure that it tailors its information to a client's real requirements.

This practice is but one example of how Barclays is trying to improve its relationship with corporate clients. Their awareness of what it can offer, should, in turn, lead to increased business in this country as well as overseas. The Commerzbank feels it already enjoys a real understanding among companies of how it can help their business.

What ever efforts they may be making, the banking community in both Germany and the U.K. remain under fire: government-inspired investigations into financial services are being

Co-ordinators clearly have power to sanction lines of credit of considerable size. While themselves are clearly very sensitive to this situation, and lose no opportunity to try and look after the greater part of their business.

EXECUTIVE HEALTH

BY DR. DAVID CARRICK

More than a pain in the neck

MANY NEWSPAPERS, television and radio channels have recently made a meal of two news items: one concerns the "Hong-Kong" variety. Now we have the so-called "Red flu" which is caused by a virus which is a relative of the 1947-1967 virus, but this time began in the USSR. People call anything from a cold to a hangover "flu"—it sounds so much more respectable—but the signs and symptoms of the disease should usually be apparent. The patient feels ill, he has a severe headache, pains behind the eyes and in most of his limbs and joints, plus a dry cough. The temperature rises to 103-104°F, we have had Asian "flu" and

the epidemic that slew twice as many people as puny men had eliminated the five years and of the Great War, was labelled "Spanish flu". More recently, we have had Asian "flu" and

slower than would usually be expected with so much febrility, and the tongue is dry and furred. Because the flu is caused by a virus, few drugs are of much use, although Symmetrel sometimes aborts the disorder in some. Aspirin and bed plus plenty of citrus drinks are usually the best that can be done.

A condition I have seen frequently in the last few weeks is what the French might call "La grippe dans la forme fruste", which is almost untranslatable. With this, the patient feels cold and ill for several days. There is little or no fever but, again, the pulse is very slow. Two or three days afterwards, a severe chesty cold and a troublesome cough may develop, sometimes associated with pains in the chest which usually are fibrotic in nature. Antibiotics are useless and can do little but amuse the immune virus. Bed, fluids and a good cough-linctus plus menthol inhalations are of value.

The second newsworthy business concerns Jaffa oranges containing mercury. As it is metallic mercury, it will pass right through the alimentary system unchanged. True it may have a slight purgative value, or the reverse.

Furious row

Years ago when I was on a children's ward, two nurses had a furious row in some strange language and one stamped out in a huff. Then we found a thermometer missing. A careful inspection of 32 infants revealed a tiny cut in a three-year-old's lip; the child, of course, was the only son of a tycoon. We X-rayed the boy and obtained a perfect picture of the stomach outlined in mercury. Also we could see a tiny blob of the metal in the remains of the thermometer's bulb.

The broken shaft of the instrument was of little concern because of the remarkable way in which the alimentary tract will turn sharp objects so that they go down bluntways. The remains of the bulb could have proved awkward; but both pieces of glass passed merrily out in a day. The mercury, however, lingered slowly through the bowels, taking five or six days on the journey.

So why, one may ask, have certain mothers had to take their children to hospital after they had consumed a mercury-laced orange? They cannot be ill, and all that I can suggest is that the mother's needless alarm was communicated to the children, who then fancied they were indeed ill.

The only real sufferers of the mercury business, however, are the orange-growers, for disaffected reasons: and the terrorists, who must have paid huge sums for this expensive metal, or at least bought a few thermometers. But, as the wicked and ungodly tend to flourish like the green bay-tree, lavishly nurtured by ill-informed publicity, they have reaped a fearful harvest which one can but hope will grow ergot as readily as spoiled rye.

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LOMBARD

Cheap fuel for a trade war

BY ANTHONY HARRIS

THE FACT that the lack of an energy policy is undermining the U.S. dollar is all too familiar; but what is not often remembered is that one result of the lack of an energy policy is that both domestically produced oil and coal are cheaper in the U.S. than elsewhere. The fall of the dollar cheapens oil for everyone; hence the rather reduced estimates for the value of North Sea oil; but however far the dollar falls, the U.S. consumer has a further advantage in dollar terms which is not affected.

Troublesome

For most industries this kind of enhanced competitiveness is of little consequence: fuel costs might give an advantage of a fraction of a percentage point, but the value of the dollar itself is of far more significance. However, there is a group of products with high energy content, and with low added value, where the U.S. advantage is a very different fashion. In products like fibres, some basic chemicals and aluminium the U.S. producer has a cost advantage which has nothing to do with productivity, interest rates or real wages, and it is in markets like these that U.S. competition is now becoming really troublesome.

On the face of it this is fairly unfair competition. One might think that the rules ought to be modified to allow the general imposition of countervailing duties, which would bring the price of U.S. imports up to the level which would have to be charged if U.S. producers paid a world price for their supplies. Indeed, if such duties were generally imposed in the outside world, President Carter would have an extra argument for his proposed energy measures, and the higher prices they would imply, so you might think everyone would be pleased. However, there is no chance at all of a world-wide countervailing duty, and once one considers moves by individual countries, or even a group like the EEC, the case for action largely collapses.

It is also a very difficult question to determine how much of the U.S. advantage is due to policy failure, and how much to natural advantage. It really is cheap to dig coal in the U.S., and since it costs a great deal less to ship fibre than to ship

THE WEEK IN THE COURTS

BY JUSTINIAN

THERE ARE very few areas of the law that remain wholly untouched by Parliament, but the rule that foreign states are immune from being sued in the courts of this country is just one of the few that are. It is hardly surprising that since English lawyers feel more at ease with the law as developed by the judges than with interpreting the meaning of words used by parliamentarians, the Government should have run into trouble recently when it introduced into the House of Lords the State Immunity Bill, designed to restrict that immunity when companies are trading with foreign states or agencies, or when state agencies are engaged in trading.

This country has been in the past the leading exponent of the concept of absolute immunity. Thus the rule of English law has been that potential litigants are barred from pursuing claims in our courts against foreign states or foreign state agencies, particularly in respect of commercial activities, unless the foreign state waives the privilege. This rule is particularly falling foul of the fact that states applying the rule of absolute immunity enjoy no corresponding immunity from the jurisdiction of the courts of other states which apply a rule of relative immunity.

Modernisation

This is mitigated often by the fact that the relative immunity states continue to observe the rule that there can be no forced execution against the property of foreign states situated within the territory of the court of judgment.

Given the highly unsatisfactory state of the English law, which is both judicial and academic opinion, the Government is now seeking ways of modernising the law. In 1972, the Council of Europe produced a Convention on State Immunity, and this country was a prompt signatory to it, thus indicating early legislative implementation. But there is the rub.

A major criticism during the Bill's second reading came from the senior Law Lord, Lord Wilberforce. He observed that a Western European document, the 1972 Convention—based on Western European philosophy—was hardly suitable as a model for application to Eastern European trading operations, where trade was conducted through state agencies, or indeed to other parts of the world, such as Africa and Latin America. And he earnestly pressed the Government on that account alone to rethink the provisions of the Bill. Two aspects of the Bill caught Lord Wilberforce's attention.

First, the Bill is unnecessarily restrictive in its removal of the immunity. With regard to contract, the limitation is that foreign states can be sued in

future but only in respect of contract failing to be performed either wholly or partly in the United Kingdom. And when it comes to commercial activities, the Bill is even more restrictive. Only commercial activities conducted through an office, agency or establishment in the United Kingdom will qualify for the inapplicability of the immunity. This is far more limited than the corresponding provision in the United States in the Foreign Sovereign Immunities Act of 1976, which does not require that the foreign state or state agency should have an office abroad.

Influence

The other major worry is that the European Convention's provision on the execution of judgments powerfully influenced the rest of the Bill, provided since it has proved possible to legislate for the execution of judgments only as regards Convention countries, it was argued that it was unwise to limit the ambit of commercial activities for all countries. The Convention does not resolve the conflict between a rule of international law prohibiting execution against the property of foreign states, or whether the rule simply prohibits execution against property destined for public use. It simply established a basic rule of general application and combines it with a system whereby the state against which a judgment has been given in a foreign court accepts an obligation to give effect to it.

If the state does not give effect to the judgment, the party in whose favour judgment has been given may institute proceedings before the courts of the state in order to have determined the question whether the effect should be given to the judgment. Even more elaborate safeguards are provided in a proposal to the Convention. The proposal is to provide that a judgment against a state may be enforced in the territory of a state which has an option to institute proceedings either before a competent court of that state, or before a European Court of Human Rights. None of this is

EEC wants age limit cut for half-price fares

THE COMMON MARKET is to ask British Rail to lower its age limit for half-price children's fares from 14 to 12.

An EEC report, disclosing the move, says this would bring British child railway fares into line with the rest of the Community.

No time-scale for implementing the proposal has been set. British Rail said: "This would

be a decision taken at Government level". It said it would welcome an agreement on common age limits throughout the Common Market, but it did not indicate whether it would be prepared to reduce its limit to the proposed 12.

Mr. Sidney Weisheit, general secretary of the National Union of Railwaymen, attacked the proposal. He said it would drive families off the railways and onto the roads.

Not surprisingly, the Lord Chancellor expressed dismay at the Bill's reception. A Bill that was intended to have a speedy passage through Parliament has not reappeared for six weeks since it obtained its second reading under the auspices of judicial disapproval. For the time being the Bill is not translating a piece of judge-made law into statutory language. It is perhaps wise to see first what the Law Lords decide in the *Trendtex* case. Time enough then to assess the need for legislative intervention in the "difficult area of international law."

[1973] Q.B. 529.

Upper House

The case is currently under appeal in the House of Lords. If the House endorses some of the wider views expressed in the *Trendtex* case, the Bill would take on an even more restrictive line on state immunity than is generally warranted by international law, and would even be reversing to some extent the new law developed by the courts.

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Wel-oiled pack proves England's trump

ENGLAND retained the Calcutta Cup with 15-0 over one of the poorest Scottish sides for years. England shared the confusion behind the scrums and the greatest credit must go to the England pack.

Full-back Hignell dropped out and gave David Caplan his first cap, and Caplan's presence proved of greater value. Total forward domination by the wel-oiled pack gave England a marvellous psychological start. It was precisely 21 minutes before Scotland crossed into England's half; thanks to some splendid tight scrum work and the aggressive approach of Beaumont and Wheeler, combined with the watchfulness of Rafter and Dixon. Yet in this period England once again demonstrated their tactical malaise. Their line-out work was a shambles, and there was no reasoning behind putting Rafter in a two-man line-out. They compensated slightly by selecting the secondary line-out position, but too often Young received unmanageable ball at this phase.

More crippling was the tactical disorganisation of Horton and Young. Both turned down prime scoring chances, but it has to be said that England also met fierce defence from Renwick and Granton. Horton and Biggs and Hignell also made a series of excellent catches from Horton's kicks, and when Scotland did finally drive England back, Horton mopped up much of the chagrin of his hard-working pack.

When the game was essentially won, England centres Dodge and Corless had the chance to show their skills in one act of the scrums.

There was enough possession

looked desperately slow and uncertain. Corless, a competent player by any standards, was better in the close moves, but how one pines for some really fluent passing and racy acceleration!

Siemen and Squires have both these qualities, and they were also eminently sound in defence. Siemen tackled Irvine at the vital moment in the second half, as Horton did Corless. So whatever criticism one may have in attack, the English backs were alert and quick in defence—none more so than Caplan, whose catching was faultless and whose running in attack was a

RUGBY UNION

BY PETER ROBBINS

great stimulant. He was in a most exciting move begun by Horton early in the second half, which ended when Horton knocked on.

Scotland could not sustain a movement of any length—the cause of the ponderousness of the forwards in the first instance. Many of the pack were blowing in the second half, but frequently untidily and, as at Cardiff, the ball was smuggled back so slowly that the English defence had ample time to align itself. When the big Scotsmen came away from the loose, they met the terrier Rafter or the imperious Dodge. Scotland were also wheeled by their own scrums, and the referee strikes one to one at the scrums.

There was enough possession

Welsh era could be ending

HISTORY was made at Lansdown Road, Dublin, when Wales fought for and won their third title of triple crowns. For three seasons they have always beaten the other three home nations, developing such an organised approach that it has seemed almost impossible that they would ever be dethroned.

They beat Ireland by 20 points to 16 in a hard-fought game with a combination of systematic technique, punishing precision, and telling flair. They overcame the rampages of the Irish forwards, kicked valuable penalties in the first half, and then, with the Welsh pack, although able to out-scrummage the Irish at will in the set and winning most of the ball in the line, lacked pace in the loose, and showed again that they are vulnerable.

There were signs, however, that they have been witness in the close of an era. The Welsh pack, although able to out-scrummage the Irish at will in the set and winning most of the ball in the line, lacked pace in the loose, and showed again that they are vulnerable.

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Chelsea's inspired signing

AFTER a surprisingly inept performance in the first round of the Second Division Orient, which ended their dreams of further cash and FA Cup glory, Chelsea delighted most of the large crowd at Stamford Bridge by beating Liverpool 3-1.

Although the victory lifted their hopes of the relegation zone, the really vital news for the club was contained in a progress report by the financial director, Martin Spencer, who has played such a large part in the battle not to let the club be liquidated. Spencer, a highly experienced chartered accountant and a director of the firm Stoy Hayward, came on the troubled scene in summer 1972, when the club had been in the Second Division and had debts of £200,000. The outlook could scarcely have been worse, but in today's Chelsea are back in the First Division and, as well as paying

interest charges of about £340,000, have reduced their total indebtedness to £285,000—a magnificent performance. The Chelsea Board, under chairman Brian Mears, have sensibly decided to appoint Martin Spencer as their chief

executive. He takes up his position on July 1, which judging by his achievements to date as a part-timer, must be their best signing.

He will be directly responsible for the club's finances. In any other company he would be a normal manager, but in the managing/financial director of the Football League do not permit paid directors, he will

found he was hampered by a bruised shoulder and grazed elbow. Despite, or a blessing, was off the field all day with a recurrence of a back injury.

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Monday March 6 1978

Nuclear power management

THE GOVERNMENT is expected to announce today the conclusions of the Wind-scale Inquiry last summer into the plans of British Nuclear Fuels to build a new reprocessing plant for spent nuclear fuel. It, as has already been reported, Mr. Justice Parker's report is strongly in favour of the new plant, the Government should have no cause for further hesitation in approving the plan. Such a decision, taken together with the recent announcement of orders to be placed for new nuclear power stations, will put Britain on the road to recovery after a long period of malaise throughout the 1970s.

But another problem has appeared which could jeopardise some, even all, of these plans. This is the question of the management of the reactor design and construction industry. The present three-tier structure, devised in 1972-73 at a time when electricity demand forecasts were suggesting the need to order two or three new nuclear stations a year in Britain, has proved unsatisfactory for the post-OPEC era.

Nobody satisfied

The National Nuclear Corporation, as at present constituted, appears to be satisfying no one. It does not satisfy its customers, the electrical utilities, who complain that its executive arm, the Nuclear Power Company, with which they are dealing must refer all decisions to the parent NNC Board and to the supervisory management exercised by GEC. It does not satisfy GEC, 30 per cent. shareholder, which finds both its management style and its preference for one particular reactor resented by some other shareholders. And for this reason, too, it does not satisfy the other shareholders.

Lord Aldington, chairman of the NNC and deputy chairman of GEC, has been canvassing views on a new form of management to replace the complex three-tier structure. The electricity supply industry is applying pressure for a quick solution, within weeks rather than months, by drafting its design-phase contracts for new nuclear stations in a way that virtually dictates a more straightforward customer-contractor relationship.

Impasse over air fares

THE LATEST attempt by U.S. and U.K. government officials to hammer out an agreement to govern transatlantic air fares between the two countries from April 1 begins in Washington today at a time when the positions of the two governments seem to be further apart than ever. They may both see lower fares as an objective but their views as to timing could not be more different.

Cautious

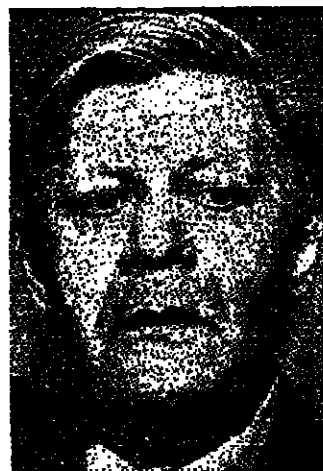
Reflecting the priority given to cheap fares and competition in President Carter's new international aviation policy, the U.S. wants to sanction low-cost fares, similar to those introduced on the London-New York route last autumn by Laker Airways' Skytrain and by British Airways' Pan American and Trans World Airlines, on routes in a wide range of other U.S. cities, in time for the main transatlantic travel season this summer.

The British Government's approach is much more cautious and in this it has the support of other European governments. They believe that too rapid a move towards cheaper fares would only worsen the financial position of Europe's scheduled airlines, many of whom are already having to be supported by their governments. They would prefer to see the present situation maintained until the end of the summer, when a full year's experience of the new low fare services should make it possible to assess whether they are tapping a genuinely new market for cheaper travel, as Mr. Freddie Laker would argue, or whether they are merely diverting traffic from existing scheduled and charter services.

Mr. Laker himself is in no doubt as to the market he is tapping and is pressing ahead with his bid for a Skytrain service between London and Los Angeles. The U.K. authorities have yet to show their hand on this application—the public hearing takes place later this month—but they turned down applications from Pan Am and TWA for low fare services to eight U.S. cities and gave permission to Braniff International

Breakdown

Moreover, an agreement would both fill the gap left by the failure of the LATA airlines to agree on a new fares structure after April 1, and tide the situation over until the five-man commission set up by IATA to review the whole process by which international air fares are decided has reported. It should then be possible to judge whether the system which has operated since the end of the last war, whereby air fares are negotiated in the first instance by the airlines themselves, is likely to continue or whether the cartel has finally broken down. In either event the last word on fares, as on routes, would remain with the governments.



CHANCELLOR SCHMIDT:

... with the best will in the world, he cannot prevent his coalition partner manoeuvring itself into a credible position to jump ship



DR. HELMUT KOHL:

... has privately told friends (in so many words) that 1978 is the year he ceases to be trodden on by the CSU's Strauss



FRANZ JOSEPH STRAUSS:

... has constantly toyed with the idea of increasing his hold through formation of a fourth, countrywide party

Bonn's coalition: the strains begin to tell

BY JONATHAN CARR

THIS YEAR could very well decide the fate of the West German coalition Government—an alliance burdened by internal divisions and a small, uncertain parliamentary majority.

But that is a long way from saying that the stability of the country itself is in danger. On the contrary, there are grounds for more optimism than seemed possible last year, for West German society is proving more shock-absorbent than many feared.

It would be hard indeed not to perceive new strains and a greater coolness between the Government partners, the Social Democrats (SPD) and the Liberal Free Democrats (FDP). Of course the fervour of the alliance in the early 1970s has long since gone, partly through leadership changes, partly through economic recession, and partly through the very duration of a coalition which, after all, has now lasted nearly nine years.

But more than ever, the FDP is forced to consider whether attachment to the SPD now constitutes a threat to its existence. Within the Bundestag (the lower house) a small group of SPD rebels has endangered the coalition's slim majority of 10 and may well do so again before long. The latest example was the vote last month on measures to counter terrorism. They slipped through with a majority of one.

Unpleasant but essential

The next problem could well come with the proposed plan to put the financing of the country's pensions insurance in order. The Government parties' parliamentary groups have approved the measures, which will mean that pensions will rise less fast over the next few years than in the last few. But that does not mean a parliamentary majority is assured. The FDP pointedly notes that once it has firmly set itself behind steps it considers unpleasant but essential, such as the lowered growth rate for pensions, it expects solidarity from its partner.

The German Government has not accustomed itself, like the British one, to the spectacle of parliamentary defeats from which wider consequences need not be drawn. It has had no need to. If it came to such a defeat in Bonn, then the coalition would be in real danger.

The FDP has managed to manoeuvre itself with great finesse into a position where its loyalty to the coalition can hardly be questioned, but where the gulf between it and the SPD is abundantly clear. This was most apparent during the major Cabinet reshuffle

carried out by Chancellor Helmut Schmidt last month. Ideally, he would have preferred to act rather later. But the moves were forced on him by the plight of the Defence Minister, Herr Georg Leber, whose latter period of office had been dogged by a series of scandals and apparent mismanagement. Herr Schmidt also took the opportunity to release the Development Aid Minister, Frau Marie Schlei, whose term of office had hardly more than a year also proved an unhappy one. In all, four new Ministers were appointed and two existing ones moved—and the FDP was not involved in any of it. The Liberals put on an impressive show of regret at the plight of the senior coalition partner, followed by praise for Herr Schmidt's prompt action and expressions of conviction that the new team would prove even better than the old. The impact of all this will hardly be lost on the electorate.

Herr Schmidt's role at present could best be compared to that of a captain deftly swinging the ship's wheel to avoid obstacles, while part of the crew mutinies in the engine room and some of the officers consider taking to the lifeboats.

Abroad he is (still) involved in an argument with the Americans on West Germany's economic growth possibilities, and is under particularly intense pressure to accept deployment of the neutron bomb. Prospects for increased co-operation with France have been slim in the run-up to the general elections there—and may be slimmer afterwards. As for Britain, Herr Schmidt has contrived to hold the line in Cabinet against Ministers baying with anger over a series of problems from the EEC decision to locate the JET nuclear fusion project in England, not Germany (considered, perhaps rashly, to have been solved for good), and fish. At home, he has been going to great lengths to persuade both unions and management to tone down their current, peculiarly tough, wage round.

Herr Schmidt appears to be able to take this more or less in his stride. What he cannot do is force into line a small group of parliamentarians in his own party determined to go their own way. And with the best will in the world, he cannot prevent his coalition partner manoeuvring itself into a credible position to jump ship.

Further, his strategy of the quite unlikely that the FDP had anywhere satisfactory to jump to. The opposition Christian Democrats (CDU) and their Bavarian allies, the Christian Social Union (CSU) remained at loggerheads.

While the CDU leader, Dr. Helmut Kohl, was putting on an ineffective performance in the

seems bound to wait away with

anxiety. After all, the problem of terrorism has hardly been solved even though there has been no very recent evidence of it. There are still more than 100 unemployed and the figure is quite likely to be higher this year than it was last. This might seem to be a perfect recipe for a general increase in "angst" and demands for extreme solutions.

Yet almost the opposite seems to be true. It would be wrong to suggest a hard and fast judgment can be made. But it looks as though out of a series of trials the Germans have gained a strength born of recognition that they have, after all, lived to tell the tale.

Last year Parliament and country went through a particularly hard period on the terrorism issue. It was not simply that three leading public figures were murdered. It was also that Parliament appeared too ready to rush through a law aimed at preventing collaboration between jailed terrorists and those outside but so widely drawn as to be open to misuse. There was a danger that this step might have been followed by a burst of legislation, fundamentally well intentioned, but open to perfectionist interpretation by over-zealous officials.

It would be foolish to claim that this could never happen. But with the worst will in the world, it cannot be said that the new anti-terrorism measures, lengthily pondered and altered in parliamentary committee, then passed after a vigorous debate in the Bundestag with a majority of one, are a sign that the country is on a repressive course.

If there is a criticism of some substance, and it is one that the CDU-CSU has made, it is that a mountain of discussion has brought forth a legislative mouse. The CDU-CSU demand results of a recent poll showing that a big majority of West Germans would accept a limitation of personal rights to help the fight against terrorism.

Yet the same poll also shows that this majority has fallen democratic strains. And for since a similar survey in 1975—that is, before the most shocking terrorist acts occurred here, take a fair share of the credit.

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Dr. Kohl's new edge

This year has seen a marked change. Dr. Kohl, having privately told friends (in so many words), that 1978 is the year in which he ceases to be trodden on by Herr Strauss, has turned in some greatly improved parliamentary performances. Once chiefly seen as an honest, apparently jovial but somewhat dull figure, he has gained a cutting edge in debate which has served him well.

MEN AND MATTERS

Hattersley and the heavy mob

BEFORE Roy Hattersley or John Fraser rise in the Commons today to answer questions on Britain's debt-collection agencies, they might perhaps ruminate on whether the profession—a growth area these days—has really become as pure as the driven snow.

The figures may give this impression. More than 9,000 licences have been granted to such agencies since the Consumer Credit Act of 1974 made this necessary. More interesting still, no licences have ever been refused—which makes somewhat ingenious last month's Commons statement by Fraser that there had been no appeals against the refusal of licences.

All that may sound impressive for a field of activity whose fringe operators once included the Kray Brothers, and some agencies still use a measure of humanity when the familiar "blue frightener"—a mailed document that mimics a County Court summons—has done no good. But many debt-collectors show gusto in turning to the "night knock" on the door; the dawn call by telephone; the "parcel dodge" (serving a summons by pretending to be a parcel company); a furniture van appearing, as if to repossess; and broadcasting a debtor's unpaid milk-bill to the whole street.

The Office of Fair Trading, which issues the licences, admits that there are "strong-arm boys" in the business, using "terrible practices." But it suggests that those who know they will be refused a licence either do not apply—or change the name of their business.

If Hattersley could ensure

that the Fair Trading office had enough staff to keep a proper check on what is happening, the bully-boys might be reined in. In the whole credit field, a further 50,000 licences are expected to be granted by 1979: there are only 50 clerical staff. After all, it is sometimes hard to deny admission to the most skilled operators in what is essentially a distasteful occupation. One renowned collector followed his quarry—a hardened evader—down to Ascot, had his name called over the loudspeaker, and served his summons at the entrance to the Royal Enclosure.

Hard cheese

Those seeking a financial haven in this tempestuous world are facing a problem or two in Switzerland. There, last week, the authorities extended the net of negative interest, so that even central banks have to pay the biting 10 per cent. per quarter charge on deposits. Then for a day or so it seemed that the Latin Americans and French businessmen, fearing the worst in their home countries—and the sheikhs with their petrodollars—had discovered a convenient loophole: the Swiss Post Office giro. But that also is proving no port in the storm, since the SFO publishes weekly the names of all new accounts. Central banks presumably do not fear their local tax authorities, so they might not mind having their names published. But the SFO is one step ahead of them as well: it warns that if the sums deposited are such as to arouse suspicion, then negative interest will be extended to the giro. Fly: I would like to have seen Gordon Richardson queuing at the counter clutching the Bank of England's Swiss Post Office savings book.



"Do you ever have one of those days when you don't feel like committing a crime a minute?"

Teeming high

Boots and Coots with their 2,000 golf balls are having a hot and bothersome time out in the Gulf. An exploratory gas well south of Bushire has been blowing out of control for more than three weeks: nothing seems to stop it, despite all the desperate innovations by Boots and Coots—a two-man breakaway from the famous Red Adair trouble-shooting team.

The golf balls have been flown down by special plane from the exclusive Imperial Country Club in Tehran. Boots and Coots have been shooting them, plus pieces of string, into the well at high pressure. So far, the blow-out has cost upwards of \$2.5m. (not to mention the fees for the troubled trouble-shooters). The fees are undisclosed, but the Norwegian firm Scandilling, who brought them in on behalf of OSCO, the 14-member western consortium of oil companies in Iran, only says grimly: "They are bloody expensive."

Just joking

Economists, whatever other great qualities they may have, are not particularly famed for their sense of humour. They may find each other's theories amusing or even ridiculous, but no one has ever died of laughing about marginal costs, flexible exchange rates, or balance of payments deficits.

So it was a pleasant surprise when the Association for the Promotion of Humour in International Affairs (APHIA) awarded its "Nobel Prize" for 1978 to Professor J. K. Galbraith, the American economist, social philosopher and TV star.

Galbraith was presented with a useful bust of himself at a lunch in Paris (much better than the original according to one of APHIA's founders). In reply, he complained of suffering socially from the recent pressure on the dollar. "At one time, friends used to come to my flat to ask me what was going to happen to the dollar," he said. "They no longer come, because it has happened."

Nor, by all accounts, was his career as U.S. Ambassador in India all a bed of roses. Dean Rusk, former Secretary of State, once sent him a telegram saying: "All your recommendations of recent date, insofar as they have any merit at all, have already been considered and rejected."

APHIA awarded its two previous "Nobel Prizes" in 1976 to Professor C. Northcote Parkinson (of Parkinson's Law fame) and Art Buchwald, the former American humorist. It was founded five years ago in London by two American international lawyers and a recently retired Deputy-Director of UNESCO, who describe themselves as "ordinarily quite serious."

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FINANCIAL TIMES SURVEY

Monday March 6 1978

Quebec

The survival in the English-speaking Canada of the Empire Loyalists of a French enclave in the Province of Quebec has long been recognised as one of history's more intriguing quirks. Now this deracine French community is seeking to reassert itself.

Claim to stand alone

By W. L. Lukens

THE LADY was comely, successful, French Canadian, completely at ease in an English-Canadian milieu. Some cracked a joke that the Plains of Abraham were in 1760 French power in North America collapsed before the muskets of the English. She should be talking to a group of people, she reminisced, about the morning she was shocked by the back of a fact that may seem insensitive more than 200 years after the event. But if English Canada cannot make it, the restructuring of Canada which almost everyone involved admits will end in quarrels and eddies deeper and more bitter than are necessary. Few French Canadians believe that this as a group have achieved equality which, in the 20th century must be their due. The Quebecois politicians con-

of Quebec, homeland of the French-Canadian community. Though Mr. Pierre Elliott Trudeau, the federal Prime Minister, is himself a representative of "French power" in Ottawa, the French still feel deprived.

In spite of striking exceptions like Mr. Paul Desmarès' Power Corporation, most of the financial and industrial world in Quebec is run by English speakers. The history of Quebec in the past 30 years has been the history of a struggle with undeniable but only partial success to change that.

The first phase, in the 1960s, was the so-called quiet revolution. The Quebecois made their bid to equal other North Americans in management and technology. It was the period when, still a Liberal, Mr. René Lévesque, now the Parti Québécois premier of the province, carried out the provincial takeover of the electricity supply industry. Hydro Quebec, the provincial utility then set up, has always been run as a Quebecois French concern and has won full marks on Wall Street for its performance.

Collapse

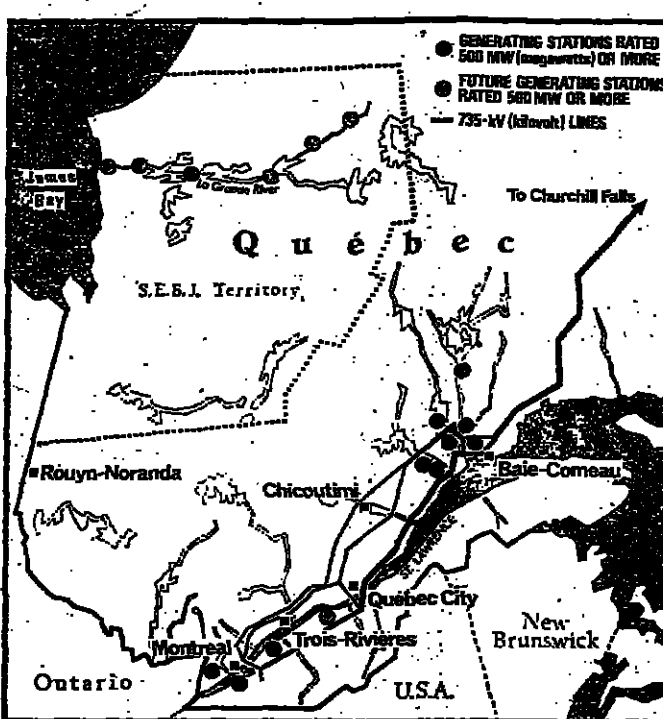
Above all the quiet revolution was the collapse, almost overnight, of the all-pervading influence in Quebec of the Catholic church. Ever since the conquest it had been the rallying point of the French community: traditionalist, isolationist, and rich. Huge, but almost empty monasteries, nunneries, and seminaries bear witness to that, their architectural style on eclectic cat-

ture of a once clerical Europe. Within a very few years an almost fossilised institution became one of the most adventurous branches of the Catholic church. It may be controversial — but its very controversy shows how profound has been the change.

Secular education came to be seen as the road to power. The machinery of Quebec government has always been in Quebecois hands, but now its bureaucracy has swelled as floods of young people came from the universities. And since economic power was in other hands, they began to use the State machinery to break that hold. That helps to explain why the Government of Mr. Lévesque follows interventionist industrial policies of a kind which most other North Americans shrug off as "socialistic."

The struggle to become an up-to-date French community — rather than a piece of folklore singing songs handed down for generations — led to language legislation being passed, the last and most stringent example being the celebrated Charter of the French Language, or Bill 101, sponsored by Mr. Lévesque's Minister of State for Cultural Development, Mr. Camille Laurin. Its details and implications are discussed elsewhere in this survey: we must note here that most of its supporters — and all of its opponents — see it as an attempt to conquer the commanding heights of the Quebec economy for French speakers.

For decades the financial and commercial headquarters established in Montreal have been moving westwards, mainly to



Toronto for reasons that had to do more with shifts of the centre of gravity of North America than with Quebecois quarrels. But the advent of the Parti Québécois Government on November 15, 1976, albeit on a programme which played down the party's separatism, accelerated the process. A combination of French and "socialism" was just too much for the establishment.

It is easy to mock its reluctance and at times even inability to learn French, the language of 80 per cent of the province. In a North American context it is a problematical enterprise to move westwards, mainly to

spoken — especially since the regulations to be applied to trans-Canadian and other non-Quebecois companies are still not published. The times are long past when, as it used to be said, a Quebecois could not buy a cigar in a downtown Montreal hotel unless he spoke English. The issue now is what is spoken at the top — and who gets there.

The exodus of the English companies may yet cost Quebec dear. The PQ Government's ambitious plans for modernising this year to give pride of place to the economy. There is little extent on foreign finance. And room for an independent Quebec though Quebec (or rather Quebec Hydro which does most of the foreign borrowing) has seem to be some evidence that

retained access to world markets, it has preferred not to try a flotation (as opposed to placements) in New York for fear of having to concede interest rates which would draw attention to the doubts of the financiers.

Hydro Quebec, the spearhead of French management in the 1960s, is to be the spearhead of the drive for new industries. In an age when energy has become expensive Quebec's abundant hydro-electric resources are seen as a trump card — and incidentally, a bait for the financiers. But the transformation of an economy heavily tilted towards crisis-prone traditional consumer goods would require much effort at the best of times. In the present state of the world economy the task is daunting. There are assets: hydro-electric power, an aluminium industry in a world that wants lighter vehicles to save petrol, and a skilled work force. But there are liabilities: the foreign exchange problems of Canada, which do not bypass Quebec; and all the uncertainty aroused by the Quebec Government's intention to secure sovereignty even though in association with Canada.

As shown elsewhere in this survey, that option does not command majority support in Quebec — not even majority support among the 80 per cent French speakers. Having put through its language bill last year, the PQ dear. The PQ Government's ambitious plans for modernising this year to give pride of place to the economy. There is little extent on foreign finance. And room for an independent Quebec though Quebec (or rather Quebec Hydro which does most of the foreign borrowing) has seem to be some evidence that

economic doubts, connected among other things with the ratio of more than 11 per cent, have reflected upon the popularity of the PQ.

A period of consolidation may therefore be due before the campaign, probably late in 1979, for the referendum on Quebec's future relationship with Canada. Nobody at present knows which choices will be placed before the electorate. It is unlikely to be for or against independence, without qualifications. Since the transformation of Quebecois the mainstream of opinion, within and without a governing party, is in favour of more power for the Quebecois and keeping the federal government at arm's length, the government has many possible variations. Moreover, if the referendum is lost and provided the PQ is returned at the next election, it can always come back with another question.

United

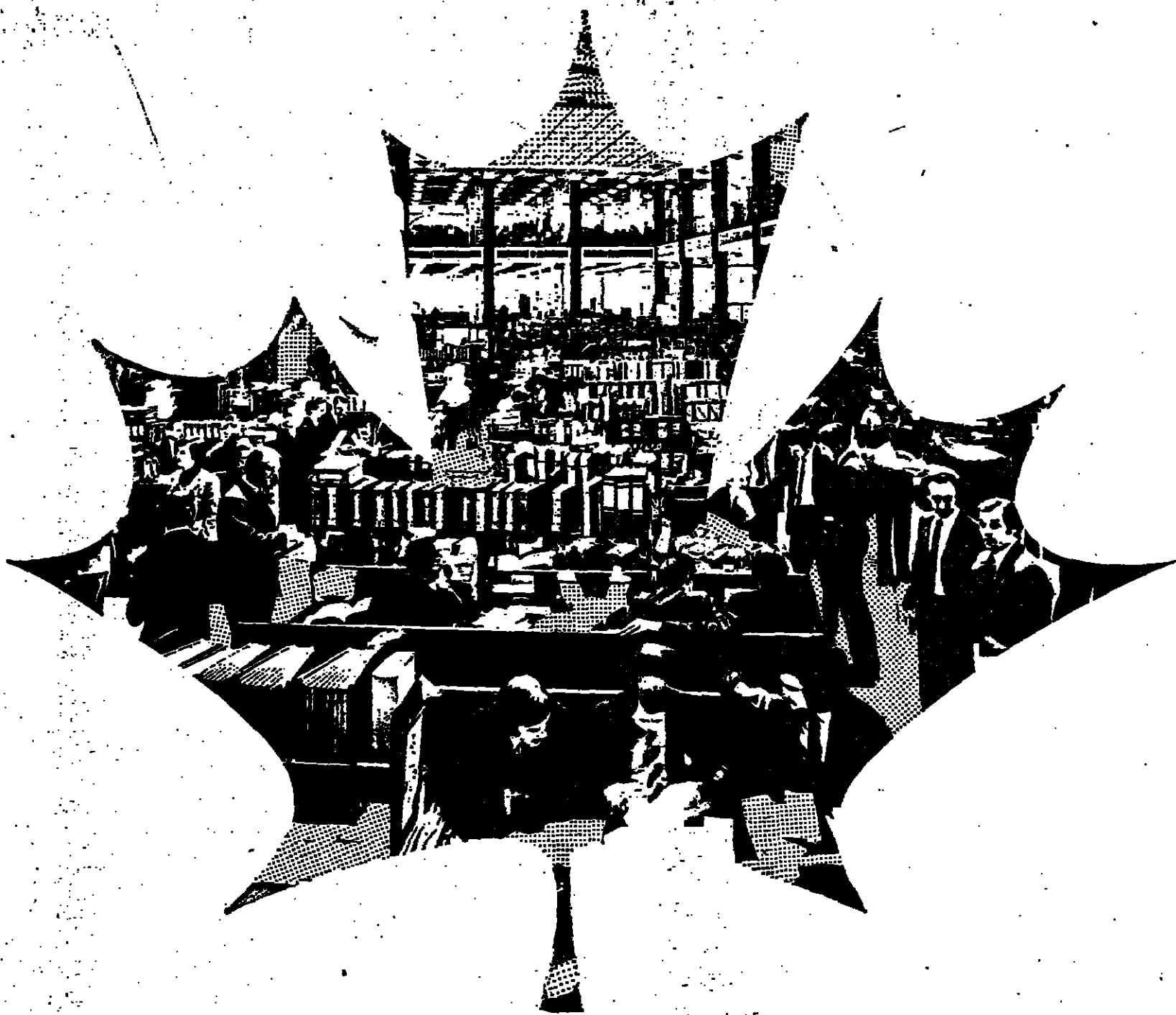
The federalists who have begun marshalling their forces for the referendum are also almost united in wishing to reduce the influence Ottawa exerts over Quebec affairs. Even Mr. Trudeau, the staunchest of federalists, accepts that.

He is prepared to increase provincial powers, which specifically means those of language rights of the English and French minorities across the whole country (a thankless task given the downright anti-French sentiment of many western Canadians, and the determination of Quebec to a Quebecois word).

maintain control over its own education system). Plenty of room remains available for negotiation and compromise — and for stubbornness and quarrels.

Mr. Trudeau has even held out the prospect of his using force if something illegal were to happen — as he did in 1970, when Quebec terrorists kidnapped a Quebec minister and a British diplomat. But he qualified his remark rapidly. If Quebec were to vote clearly for separation, he, and the rest of Canada, would almost certainly let it go. If it does go moreover, the rest of Canada would have strong economic reasons for granting it the economic association which the English speaking provinces now say they will refuse. Canada is not in the mood for violence. Yet it is worthy of note that one of the French Canadian authors of this survey believes that the Lévesque Government, by its very existence, has provided political channels for French dissatisfaction that otherwise might have led to a fresh outbreak of terrorism.

When all is said and done, there is much that makes for second thoughts and against shattering (without substitutes) existing structures and ties. Take Bill 101: it says that advertising will in future have to be in French. A PQ member of the National Assembly was asked whether that would apply to restaurants advertising smoked meat, an eastern European Jewish delicacy which has conquered Quebec snackbars with its English name: "Smoked meat?" he replied, "No, that's a Quebecois word."



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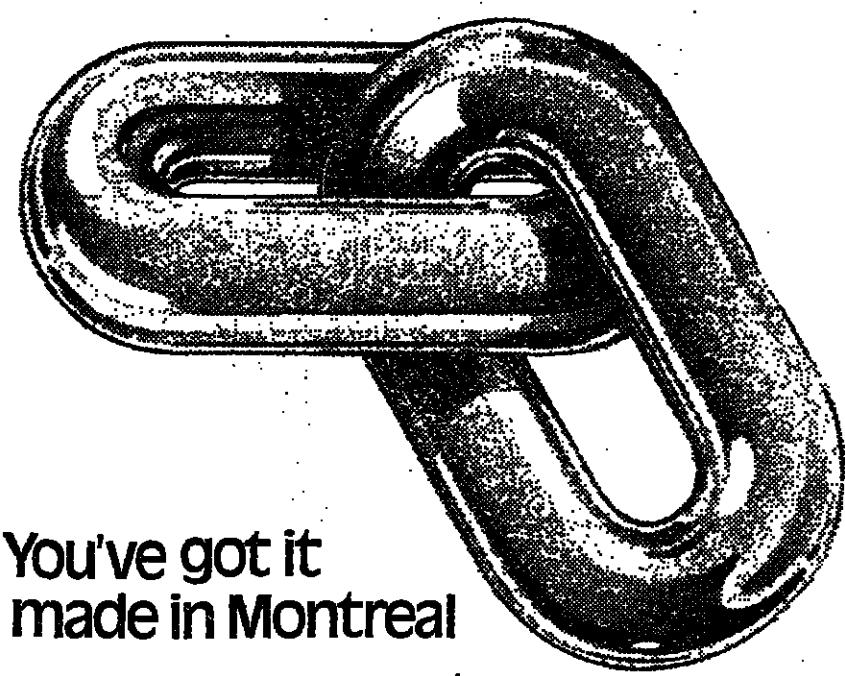
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QUEBEC II

Economy heading for moderate recovery

THE SAGES agree that Quebec is in for a better year than it had during 1977 which was a miserable one for the economy. But though they differ about detail, they agree, also, that the improvement will be slight.

Mr. Jacques Parizeau, the Minister of Finance and an economist of good reputation, says 1978 will be "less difficult." Growth forecasts vary: the Conference Board of Canada, in an unusually bullish forecast, came down on the side of a growth rate of real gross provincial product this year of 4.6 per cent; the economists of the Royal Bank of Canada speak of 2-2.5 per cent; and Prof. Yves Rabaud, of the University of Montreal more or less agrees with his own forecast of 2 per cent.

Mr. René Lévesque, the Prime Minister, in opening the new session of the Quebec National Assembly last month warned the people not to expect miracles and echoed the sentiment so often heard in Canada that the country, and with it Quebec, is living above its means. That will be hard to correct, since Quebec has the highest minimum wage in North America and has indexed it.

Quebec is seriously plagued by the heavy dependence of its manufacturing economy on the so-called soft sectors—textiles, clothing, footwear, and furniture. About 60 per cent of the jobs lost in Quebec during the last three years were in these soft sectors (though it should be added that in net terms Quebec is still creating employment).

Smelter

Some help has been given to this sector: Canada has introduced quotas restricting the import of certain articles of clothing and footwear, though the Quebec authorities say it was too little and too late. They in turn have been prepared to help with loans and certain tax concessions. But by and large it is agreed that structural change is needed and that Quebec must find new industrial patterns.

It will require time and, above all, business confidence and investment. That is a field in which it is especially hard to gauge the real state of things. There is no denying that morale in the world of the larger industrial and financial institutions is not good. There is constant bickering with a provincial Government which is considered to be both separatist and "socialistic" in the American sense, meaning that it is dedicated to interventionist policies. The complaints do not come from the English-speaking businessmen alone: among the French much

the same can be heard. From the other side of the fence, there has been no lack of incentive from some Government Ministers.

On the other hand a straw poll of business opinion conducted by the Bank of Montreal showed no striking divergence between Canada as a whole and Quebec. Of those polled in Quebec, none thought the state of economy great, 5 per cent said it was good, 34 per cent said it was fair but improving, 33 per cent said it was fair but worsening, 27 per cent said it was bad, and 2 per cent said it can be.

A survey of investment intentions carried out by the federal authorities among large privately owned companies in Quebec arrived at the result—almost certainly too rosy—that investment plans for 1978 were 16 per cent higher than for 1977. The figure for the manufacturing sector was actually of a 45 per cent increase but should be treated with some reserve: last year was bad and one must suppose that one or two especially large projects swelled the figure.

Among the biggest investment plans now on the stocks there is Alcan's intention to spend \$400m. this year (as against \$235m. in 1977) in particular on a new smelter near Chicoutimi. General Motors has agreed to move to St. Eustache, near Montreal, a bus assembly plant now established in Ontario. It did so as part of a deal by which it will supply 1,200 buses to Quebec urban authorities. The engines and transmission trains required for the three buses to be produced daily will still come from Ontario. Studies are being made whether the vehicle can be adapted to U.S. requirements, great unknown of how economic

oil from the Alberta tar sands will eventually prove, could be thoroughly upset that calculation.

Rather greater significance for the future may attach to another deal under consideration with both GM and another motor manufacturer. The Quebec Government hopes to persuade one or both of them to take advantage of the expanding aluminium industry in the province to begin making aluminium parts, including engine blocks. Given the increasing need to conserve oil, the petrol economies hoped for from reducing the weight of vehicles by substituting aluminium for steel will, it is hoped, give such a project a rosy future.

The Canadian motor industry, at the moment, is almost entirely concentrated in Ontario; with a bit of imagination it is possible to speculate that the rising price of oil may help Quebec to make inroads into that near-monopoly. The reason for thinking so is principally the rich endowment of Quebec with hydro-electric energy. That power is the basis for the aluminium industry, but also can provide motive power for machinery as oil becomes more expensive and, eventually, scarce.

Before that stage is reached the Quebec authorities believe that their petroleum chemistry industry has a reasonable future in the medium term. All the running is being made at present by Alberta, where there is oil, and Sarnia in Ontario. But as oil in Alberta runs out oil imported from Venezuela and the Middle East will have to be pumped down the existing pipeline from Montreal to Ontario. Quebec, as a result, will be closer to the well heads than its competitors, or so the argument runs. New oil finds in Alberta, not to mention the

ECONOMIC INDICATORS

| | 1973 | 1974 | 1975 | 1976 | 1977* | 1974-73 | 1975-74 | 1976-75 | 1977-76 | 1977-75 |
|---|--------|--------|--------|--------|--------|---------|---------|---------|---------|---------|
| Gross provincial product at market prices (\$1m.) | 30,135 | 35,991 | 40,734 | 46,589 | 50,782 | 19.4 | 13.2 | 14.3 | 9.0 | 13.9 |
| Gross provincial product in 1971 dollars (\$1m.) | 26,273 | 27,245 | 27,729 | 28,973 | 29,576 | 3.7 | 1.8 | 4.3 | 2.1 | 3.9 |
| Income per capita (\$) | 3,959 | 4,738 | 5,469 | 6,253 | 6,813 | 18.6 | 15.4 | 14.5 | 9.0 | 14.5 |
| Total investment (\$m.) of which manufacturing (\$m.) | 5,826 | 7,398 | 9,170 | 9,437 | 10,782 | 27.0 | 24.0 | 21.1 | 14.3 | 18.6 |
| Consumer price index (Montreal) (1971=100) | 110.7 | 123.0 | 136.4 | 145.6 | 157.5 | 11.1 | 10.9 | 8.2 | 8.4 | 9.3 |
| Population ('000) | 6,979 | 6,123 | 6,179 | 6,234 | 6,283 | 0.7 | 0.9 | 0.1 | 0.8 | 0.2 |
| Working population ('000) | 2,508 | 2,588 | 2,668 | 2,715 | 2,791 | 3.1 | 3.2 | 2.8 | 2.8 | 2.7 |
| Total employment ('000) | 2,338 | 2,415 | 2,452 | 2,479 | 2,503 | 3.3 | 1.5 | 1.1 | 1.0 | 1.7 |
| Unemployment (per cent.) | 6.8 | 6.6 | 8.1 | 8.7 | 10.3 | | | | | |

Source: Quebec Ministry of Industry and Commerce.

* Estimate.

Emotions

None the less there were cries of "socialism" from the business establishment, both English and French. The asbestos industry arouses profound emotions in Quebec because of a history of labour conflict in the 1950s—but the reason adduced for the Government's decision to move in was not social justice, but a desire to arrive at a greater depth of manufacture. Only about 3 per cent of the asbestos mined in Quebec is finished there: the Government has set itself a target of 10 per cent. Instead, a number of possible products have been identified, including asbestos pipe, linoleum backing, tiles and brake pads.

The latter could be fitted into a "cluster" of industries, to use a phrase favoured by Mr. Tremblay, along with the aluminium-motor industry group. However, doubts about the wisdom of buying Asbestos Corporation have been voiced even among supporters of the Government on the grounds that it is going to cost several hundred million dollars to buy the shares and then set up processing which will yield at most 800 jobs.

In the case of pulp and paper, dealt with elsewhere in this survey in more detail, the Government proposes to work hand in glove with the private sector, providing incentives as yet to be decided to make possible a slim, rationalized plan.

All of these proposals and ideas deal with resource-based industries. The existence of water power, of woods, and of asbestos—and of base metals once damaged industry comes out of the worldwide doldrums—does provide a decent economic base for the province.

Things are good deal more awkward in the financial sector where fear of "socialism" of French nationalism, and a long-term shift toward economic activity have contributed to an exodus of jobs to Toronto and points beyond.

In the context of the Quebec economy a large exodus means that the service sector will continue to remain under pressure. With an unemployment rate rising towards 12 per cent and 20 per cent among young people) Quebec can ill afford to see jobs disappear to Toronto. The process has been accelerated by uncertainty about the political future of Quebec, by the general bitchiness of Government-business relations, but also by a distrust of interventionist policies. The Quebec Government for instance believes that some life assurance companies are not re-insuring in Quebec enough of the premiums they receive there. A law requiring a "reasonable" rate of re-investment exists, and Mr. Parizeau might one day make it effective by issuing regulations to define that very flexible term.

W. L. Luetkens

Confusion over future status

A GHOST of an election is in the prospect for the people of Quebec this year. Though the issue of Canada's national unity will loom large, because it is a federal election the Parti Québécois which intends to break Canadian federation as it exists, will not be taking part.

Instead it will put the question of Quebec's status in a referendum among the people of Quebec, probably next year. And finally the PQ Government which was elected in Quebec on November 15, 1976 will have to present itself to the electorate by 1981 when its term expires.

One might have thought that after all that the future status of Quebec would be clarified. But there is a better than even chance that it will not be. There are too many cross currents and uncertainties. Not even the options to be placed before Quebecers in the referendum have been clarified: will the PQ ask them to approve its aim of "sovereignty-in-association," which translates as "sovereignty in association" with the rest of Canada? Will it ask them for

a mandate to try to negotiate such an arrangement? Or is there a third possibility that outsiders have not been able to see? Nobody knows.

There is good reason for all the confusion, because it reflects a political position which is equally confused. For a start, one in five Quebecers is not French and hence unlikely to go along with any separatist or near-separatist proposal. Most PQ supporters realize that against such a built-in "no" vote it will be difficult at the first attempt and perhaps well nigh impossible to win a province go its own way. But neither is there a majority in favour of leaving things as they are—meaning that Quebec would remain one of ten Canadian provinces in a federal system where increasing power has been exercised from the centre ever since the war.

So many polls have been conducted in Canada and Quebec of late that the issue has at times been confused rather than simplified. But a rough pattern of opinion in Quebec has emerged: one in ten Quebecers is satisfied with the status quo and a similar proportion want independence with no ifs and buts. But another two or more out of ten are attracted by sovereignty in association, and more than four out of ten want a "renewed federalism". That really means greater power for the provinces. In particular Quebec, and guarantees that the French will remain the dominant element there.

One deduction which is safe is that a majority in Quebec does want a change and that the battle for the hearts and minds of Quebecers, as Mr. Pierre Elliott Trudeau, the Federal English schools in Quebec to Prime Minister, has phrased it is a very open one. Particular importance therefore attaches

to what otherwise might appear to be the least of the many electoral contests in the offing, the choice of a new leader by the Federalist Liberals of Quebec at a party conference in April.

When Mr. René Lévesque and his PQ were swept into an overwhelming majority in the National Assembly by the electorate in 1976, most of the then Liberal leadership disappeared in limbo. It has taken until this year for the party to recover confidence to the point where it can give itself a new leader. The two candidates who have emerged (subject always to the possibility that a surprise candidate may yet present himself) personally much of the struggle which is going on outside the committed separatist camp. One is Mr. Claude Ryan, a sophisticated intellectual, formerly editor of the leading French newspaper in Montreal, Le Devoir; and Mr. Raymond Garneau, an economist, former Liberal finance minister, and very much the practical politician.

Piquancy

What gives the contest both piquancy and a great deal of relevance to the future of Quebec is that Mr. Ryan in 1976 told readers of Le Devoir that he would vote for the PQ. His backers evidently hope that when the time comes he will succeed in stealing the PQ's clothes.

Mr. Ryan is deeply committed to the survival of a distinctive French culture in Canada, and above all in Quebec: he would modify but by no means abolish the PQ legislation which has severely restricted access to all but established members of the English community (a matter dealt with in another article

of this survey). But he does differ from the PQ on economic matters: he disapproves of its interventionism in business or "socialistic policies," as North Americans would put it.

Mr. Garneau is at one with him there, but on the nationality question is much closer to Mr. Trudeau who has become associated with the doctrine that Canada is a bilingual country of one, Canadian nation. But Mr. Garneau, and Mr. Trudeau, have accepted that Quebec's aspirations (and those of some other Canadian provinces) require adjustments to the constitution. For instance, they want to give the provinces a voice in the appointment of Supreme Court justices, since that court has to adjudicate on federal-provincial differences. At present all are appointed by the Ottawa Government.

The same goes for the Federal Senators, members of a body which fulfils a useful function as a chamber to revise House of Commons legislation, but leads a somewhat shadowy existence. A revitalized Senate designed to give genuine expression to the enormous regional diversities within Canada is expected to be proposed shortly by the Trudeau Government. The proposal is, however, unlikely to get through parliament before the dissolution.

In any case, it is certainly not going to satisfy Mr. Lévesque and the PQ. To them Quebec does not require more power at the centre, in Ottawa, but the centre should have less power in Quebec. That is very much in the mainstream of French Canadian thinking: many Liberals and also the second opposition party in Quebec, the Union Nationale led by Mr. Rodrigue Biron, are of

the same opinion. Mr. Lévesque knew exactly what he was doing when he waived out of a recent conference of federal and provincial heads of government after complaining bitterly that the Federal Government had meddled by sending money to refurbishing the port of Quebec city. As long as he remains in federation, Mr. Lévesque, like his predecessors, will accept the money that is due to Quebec, for instance from tar revenues, or investment incentives; but like his predecessors he wants Quebec to decide where it goes.

Support

Equally Mr. Lévesque can count on a wide measure of support for an agreement just concluded with Ottawa which gives the Quebec authorities an enhanced role in the choice of immigrants who come to the province. The main purpose is to ensure that as far as possible immigrants are either French-speaking or ready to join the French community, now that the once proverbial fertility of French Canadians has fallen off the Quebecers are afraid that one day they may be outnumbered in their own homeland. There is, however, something acidic about the agreement: immigration to Quebec is low—say some 20,000 people a year—and there is nothing to stop an immigrant to another part of Canada moving to Quebec if he wishes.

Where Mr. Lévesque and the other parties part company is the nature of the links they wish to retain with the rest of Canada. The Government is ready to maintain all sorts of common institutions and arrangements with Canada, even to a common monetary policy and defence. But the

CONTINUED ON NEXT PAGE

Hydros form strong power base

A GAMBLE taken in 1971 to develop the hydro-electric potential of the James Bay area, the southern end of Hudson Bay, has now become a reality. The province-owned Quebec Hydro has a strong energy base, a decade to come and henceforth the linchpin of its industrial strategy.

Unlike some other Canadian provinces, Quebec has no oil; its resources of natural gas are small. But the hydro-electric resource — potential and developed — is large. At present, about 23 per cent of Quebec's primary energy is electric; almost all of it hydro. That share is expected to have doubled by the end of the century.

The cost of "force" is huge, not least because the James Bay project, like most of those which may follow it, in the sparsely inhabited north of Quebec. But, says the province's energy minister, the cost of the project is not the problem. The problem is the cost of the power. The cost of the power is the problem.

Yet James Bay has been no means underdeveloped, not least because the cost of the power is not the problem. The problem is the cost of the power. The cost of the power is the problem.

Much of the criticism came from sections of the Parti Québécois, the opposition to Mr. Robert Bourassa's Liberal provincial government. But when the PQ came to power in 1976, it was soon found to be committed to James Bay — not least because it was much too late to call the whole thing off because the alternative would have been either a loss of power potential in a province which feels it has been left behind in the economic race, or a commitment to nuclear energy. Politically speaking, the latter would have been difficult.

The first part from James Bay is expected to be ready to be delivered in 1982, more than 600 miles away, from the La Grande 2 power station by November 1978. The entire LG 2 will be generating by 1982 and by 1985 all four power stations on the La Grande river should be finished, adding 10,000 MW to the hydro-electric network of Quebec. Plans are under discussion to enlarge the complex by adding two stations on the La Grande river, LA 1 and LA 2, and by adding additional units at LG 2 and LG 3. If adopted, they would add 6,000 MW to the James Bay scheme.

To appreciate what that means, one must know that the entire installed capacity in Quebec at the end of 1976 amounted to about 14,000 MW (including capacity of the Alcan concern on any kind of decision to go nuclear).

All that Quebec has in the nuclear field at present is Gentilly 2, a Candu of 600 MW which will be completed by 1980. Gentilly 1, a variant of the Candu design was found to be unsatisfactory and was abandoned. In addition, Hydro Quebec has under study plans for another Candu of 600-850 MW.

But there are other figures to show the vast scale of the La Grande complex. It is estimated that in 1979, the peak year, some 580,000 tons of material will have to be brought to the construction sites amid tundra and sparse forests of birch and spruce. Some will move by air, some by a specially built road. In all there will be six reservoirs with an aggregate capacity of 3.4 bn. cu. feet. The power house at LG 2 has been blasted from the solid rock of the Canadian shield. Vaster than any cathedral, it seems to be consecrated to a black mass of the industrial age. Vast vehicles crawl about underground in the dim light preparing galleries and caves for the surge of water and the hum of turbines.

The men at work belong to the heroic breed who build the great sub-Arctic energy schemes of Canada. The normal working week is 60 hours; after a spell of two or three weeks the men go on leave to the delights of the south. While on the job, they live in vast huts, and take their meals in a great communal hall. The mess at LG 2 can seat 1,800 men, and it is said that it takes three men an entire shift to break the eggs for their gargantuan breakfast.

Infrastructure for the James Bay complex is provided by Societe du Developpement de la Baie James, owned by the Quebec Government, as is Hydro Quebec, the real master of the James Bay power scheme through an affiliate company. The development corporation has a wider brief: it is intended to advance the exploitation of natural resources in a huge region of Quebec. But it has been overtaken by the setback to international growth since the early 1970s. The state of the world steel market has for the time being killed interest in deposits of 1 bn. tons of iron ore at Lake Abitibi, and much the same is true of several base metal discoveries.

Nor are the uranium deposits commercially viable at the moment but the search for uranium continues. When the geiger counters first began to tick, a plan was elaborated within the development corporation for an enrichment plant in co-operation with the French Atomic Energy Commissariat, but it has led to nothing so far. The uranium deposits do not warrant it and there also are political problems, not least because the Canadian reactor system, Candu, uses natural uranium. Studies have been made for the use of slightly enriched uranium in Candu, and Canada, a joint Quebecois-French venture, does have a proposal for a scaled down enrichment plant with an annual capacity of 3.2m. separate work units and producing uranium enriched by 1.2 per cent. Given the circumstances, that proposal is not likely to come out of the files for some time, particularly since the Quebec Government has proclaimed a moratorium until 1981.

switching off the lights in office blocks during the night has made a timid appearance on the Montreal scene.

Economies apart, beyond James Bay there is a great reserve of water power to be had in northern Quebec. 5,000 MW at the rivers Rupert, Nottaway and Broadback, 2,000 MW at Great Whale, 3,000 MW from Canapiscan which drains into Ungava Bay, and 5,000 MW from rivers draining into the Saint Lawrence. But it is unlikely that all this potential will prove commercially viable, even by the end of the century. At Hydro Quebec, at any rate, there is little doubt that during the 1990s Quebec will have to go nuclear.

Evidently Quebec, with its population of 6m. is unable to finance these great energy projects by itself. Now that James Bay is at peak construction Hydro Quebec has to borrow some \$2bn. a year. Its credit rating is high: of this year's needs, \$1.25bn. have been raised on the Eurodollar market, though it is notable that since the advent of the PQ Government there have been no public issues in the U.S.

Hydro Quebec has been fortunate in that the peak construction effort is falling into a period when Canadian construction prices are under pressure. On the other hand it is also a period of pressure on the Canadian dollar: the cost of servicing Hydro Quebec's foreign-denominated debts has risen greatly as a result.

Even so, Quebec has and can continue to have what (with tiny exceptions) is the cheapest power in North America and probably the world. In Montreal, it is cheaper to heat a house by electric power than by oil. The argument that power is cheap is one which is tangled before investors from outside Quebec: it remains a powerful one.

W.L.L.

Sidbec of Québec a stirring story in steel.

The northern reaches of Québec embrace a vast wilderness, rich in untapped resources, among them some of the richest iron ore deposits in all the world. And it was with an eye to this great region, now known as New Québec, that Sidbec was formed in 1964.

The earliest resolve in our adventure in steel was anchored in a partnership in resources—a steel company with its own sources of raw materials. Fire Lake proved to be the source we sought and an open-pit mining operation there would ensure a constant supply of high yield iron ore for all other operations on down the line.

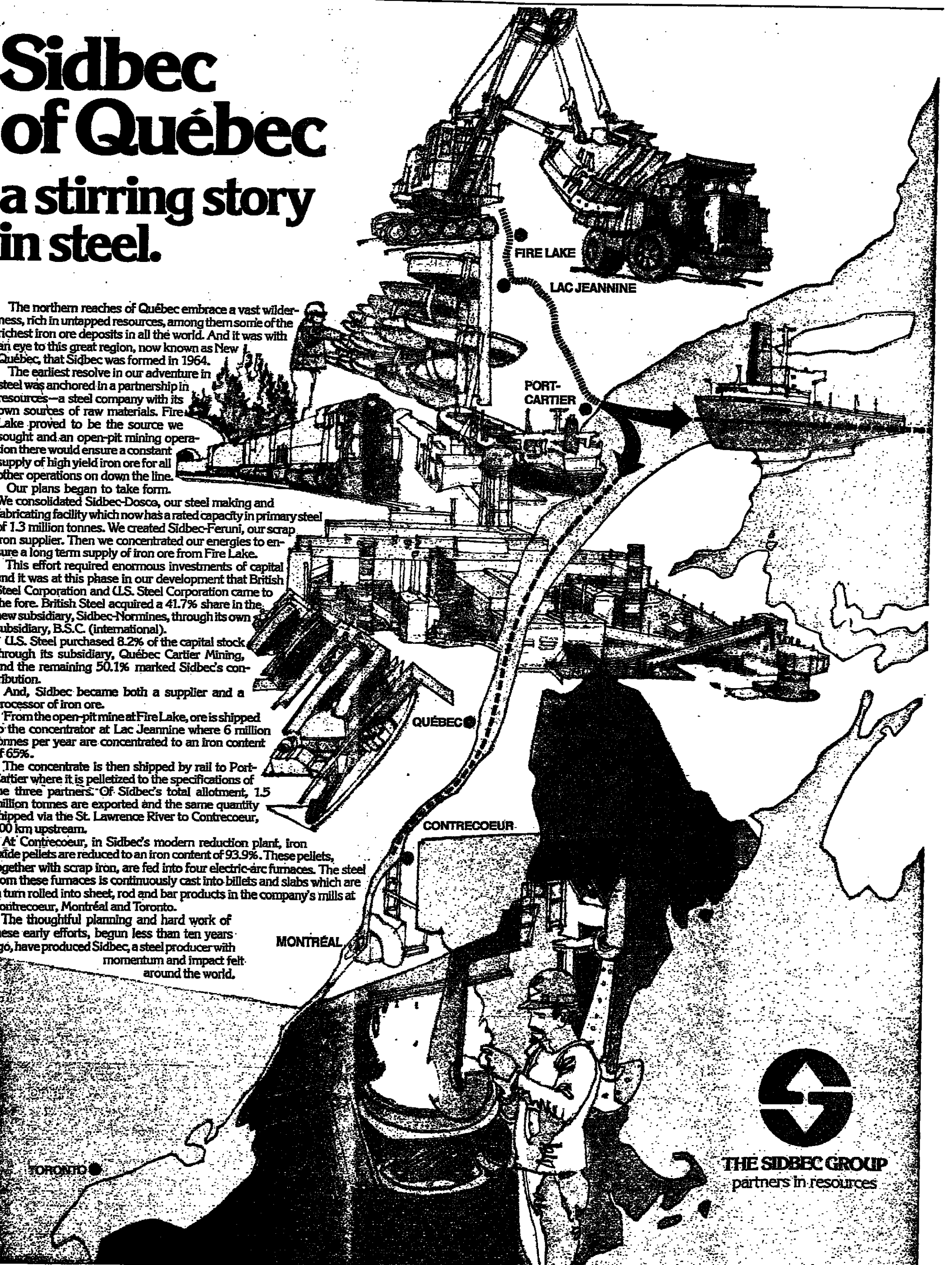
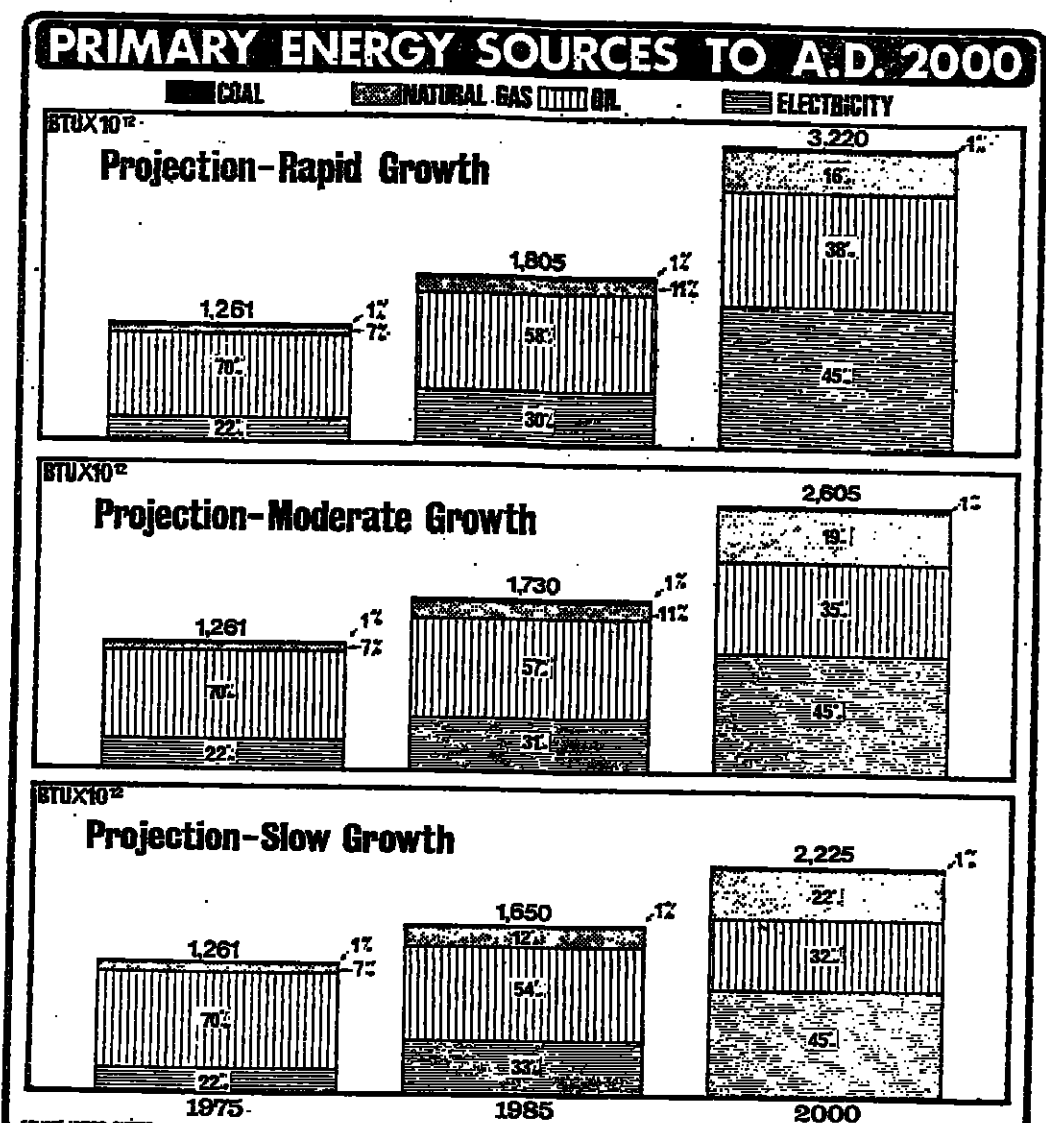
Our plans began to take form. We consolidated Sidbec-Dosco, our steel making and fabricating facility which now has a rated capacity in primary steel of 1.3 million tonnes. We created Sidbec-Feruni, our scrap iron supplier. Then we concentrated our energies to ensure a long term supply of iron ore from Fire Lake.

This effort required enormous investments of capital and it was at this phase in our development that British Steel Corporation and U.S. Steel Corporation came to the fore. British Steel acquired a 41.7% share in the new subsidiary, Sidbec-Normines, through its own subsidiary, B.S.C. (International).

U.S. Steel purchased 8.2% of the capital stock through its subsidiary, Québec Cartier Mining, and the remaining 50.1% marked Sidbec's contribution.

And, Sidbec became both a supplier and a processor of iron ore. From the open-pit mine at Fire Lake, ore is shipped to the concentrator at Lac Jeannine where 6 million tonnes per year are concentrated to an iron content of 65%. The concentrate is then shipped by rail to Port-Cartier where it is pelletized to the specifications of the three partners. Of Sidbec's total allotment, 1.5 million tonnes are exported and the same quantity shipped via the St. Lawrence River to Contrecoeur, 700 km upstream. At Contrecoeur, in Sidbec's modern reduction plant, iron oxide pellets are reduced to an iron content of 93.9%. These pellets, together with scrap iron, are fed into four electric-arc furnaces. The steel from these furnaces is continuously cast into billets and slabs which are in turn rolled into sheet, rod and bar products in the company's mills at Contrecoeur, Montréal and Toronto.

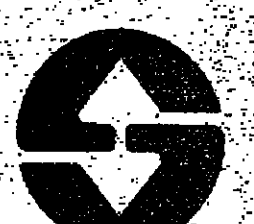
The thoughtful planning and hard work of these early efforts, begun less than ten years ago, have produced Sidbec, a steel producer with momentum and impact felt around the world.



Confusion

CONTINUED FROM PREVIOUS PAGE

great strategies of the PQ. Mr. the polls, though suspect at Claude Morin Minister of times, is that a bare majority of the electorate approved of rejects any thought of common the language law and of labour elective institutions. The legislation intended to prevent Federal Minister of Federal employers from hiring strike Provincial Affairs, Mr. Marc breakers. Significantly, how-Lalonde, on the other hand, ever, there were majorities says that a federal parliament against the law bringing in with real power is essential. government - administered no Mr. Morin is generally fault insurance for motorists' credited with having hit on the third party risks involving per- strategy which but the PQ into sonal injury, and against the power. The issue of independ- Government's intention to buy ence was played down by majority control of an asbestos promising a referendum. In- mining company. stead good government was With a little imagination one can detect there the real promised to a province which dilemma. Are the Quebecois in had seen its fair share of the first place members of a scandals in government, and French community that wants where public service and con- to do things in its own way? struction union had made hay Or are they North Americans, who happen to speak French? during the boom period of the The answer, of course, is that they are a bit of both. At the mid-1970s. Has that claim been made good? There have been no scandals and labour place has been maintained. The latter, how- ever, has been true as much to the bad economic outlook, and the fact, that few important labour contracts have come up for renegotiation as to good management. The evidence of



THE SIDBEC GROUP
partners in resources

QUEBEC IV

Guidelines of industrial strategy

THE QUEBEC Government, in its industrial strategy, tries to speak softly and carry a big stick. The Economic Development Minister, Bernard Landry, keeps saying to the private sector: "We shall tell you what our long-term goals are, and with incentives and good management, we shall help you accomplish them."

He then goes on to explain that the Parti Québécois is not really the died-in-the-wool interventionist monster it is painted—but adds: "If we don't like the results you're getting, you may find yourself with a new and active partner."

When things are humming along to its satisfaction, the Government is not about to go rampaging around in the delicate mechanisms of the economy like a bull in a china shop, Landry recently told a gathering of businessmen. "So you can deduce that when we intervene in a sector, it is because we have decided objectively, with the people of Quebec and with you, under the best possible hypotheses, that the sector is not performing as it should," he said.

The Government has been pretty specific about what it wants for Quebec: a balanced manufacturing sector, focused on high-technology and export-oriented industry and greater self-sufficiency in such diverse areas as food production and steel. But above all it wants a big increase in the amount of local processing of Quebec's raw materials.

Levers

All the above must come to pass with a substantial increase of both the use of French, and the presence of French-Canadians at the levers of power.

The Government's policy on asbestos—of which the province is the largest producer in the free world—shows very clearly how Quebec is prepared to proceed. The Government proposes to take over Asbestos Corp., one of the province's five major producers from its American parent, General Dynamics, "to ensure an immediate Quebec presence at all industrial levels of the asbestos sector." An agreed solution is

being sought, though clearly the Government if it chooses, can speak softly and carry a big stick.

A State asbestos corporation (Société Nationale de l'Amiante) is also being established with an initial authorised capital of \$50m. to invest solely through joint ventures in conversion projects. It will mine alone or in partnership all existing or future asbestos deposits in which it has a share.

To co-operate with the industry, the Government is setting up a research and development centre to find new asbestos products and examine health, hygiene and safety problems. An Asbestos Board, under the authority of the Ministry of Natural Resources, will carry out Government policy, draft new laws and regulations and negotiate development agreements with the mining companies.

These agreements, which the companies have two years to sign, will cover forecasts of investments for local upgrading over the next five-year and 10-year investment programme for each company depending on its situation in the industry.

Since the four remaining major producers, all foreign-owned, are not under threat of take-over, the Government says its asbestos policy is an indication of its appreciation of the place for foreign-controlled companies in Quebec.

John-Manville, whose Jeffrey mine is the largest open-pit asbestos deposit in the Western world, is a subsidiary of the American John-Manville Corp. Lake Asbestos Co. is part of the U.S.-based Asarco group, and Carey-Canadian is a subsidiary of Jim Walter Corp., also American. Bell Asbestos Mines is controlled from the U.K. by Turner and Newall.

To the current Quebec Government, the private asbestos companies have not acted in the best interests of Quebecers. Although only 3 per cent of the fibre mined in Quebec is processed there, the Government says 20 to 25 per cent can be and will be. That, it says, will create 50,000 to 60,000 new jobs, up from about 5,000 now.

In addition, the Government says, the industry has not been sufficiently aggressive in finding new uses for asbestos based products, or in countering grow-

ing environmental worries about asbestos that have led to increasingly successful international research into alternatives.

Another sector under the Government examination is the pulp and paper industry. Although there seems to be no thought of direct government participation (and for the moment, at least, no fears are expressed by the companies), it is no secret the Government thinks the industry's increasing lack of competitiveness, especially in paper products, can be explained largely because private industry did not make the right decisions 40 years ago.

Hearings of a parliamentary commission on the industry last autumn in Quebec City emphasised some fundamental differences of approach. While the industry was talking about the impact of inflation, uncompetitive labour costs, unsettled industrial relations, long growing seasons, minimal return on investment and severe taxation, government representatives were suggesting that the industry was operating with obsolete equipment because profits have not been reinvested.

A Quebec car industry could be the final link in what already is a promising transportation sector. In addition to being world headquarters for the snowmobile business, the province is a considerable exporter of locomotive and other rail products and technology. With Ontario's Dofasco, two Quebec-based companies, Alcan and Bombardier-MLW, have developed the LRC (light, rapid, comfortable), a high-speed technologically novel intercity train with great export potential. Amtrak, the U.S. passenger rail corporation, has signed a lease-purchase agreement for two trains and may take more.

Encouragement of transportation, along with electronics, aerospace and chemical industries, are high Government priorities. Except for chemicals, they are primarily clean and all have a heavy value-added factor.

But they are not considered quite as essential to the structural re-organisation of Quebec's economy as is an integrated steel industry.

In his first budget last April, Finance Minister Jacques Parizeau set out principles for calculating power surcharges on Alcan's privately owned power stations. In doing so, he answered two company worries

would their power sources be nationalised, and if not, would the equivalent rates be long-term and reasonable?

Parizeau told Alcan what it wanted to hear, but there will be a quid pro quo—more finished and semi-finished aluminium products produced in Quebec. Currently Alcan is trying to persuade one of the American car manufacturers to establish a castings plant in Quebec to take advantage of the province's aluminium resources. If Alcan is successful, the company will have helped the Government along the road to another goal of its industrial strategy—a real motor industry in Quebec.

Although Quebecers provide 80 per cent of the Canadian car market—several percentage points more than their share of the Canadian population—they do not get many of the jobs. Recently, by awarding a \$93.5m. bus contract to General Motors of Canada, instead of to a local firm, the Government got GM to transfer its bus production to Quebec from Ontario, where the Canadian motor industry is centred.

Calling steel the "industrial

force par excellence," the Government wants to make Quebecers as famous for steel-making as they are as managers of one of the world's largest public utilities—Hydro-Quebec.

Most Government development formulas touch the steel industry in some way. As transportation, especially the motor industry grows in Quebec, so does demand for steel. As the pulp and paper industry is modernised, so will demand for steel grow. (That particular premise relies on the unlikely idea that pulp and paper equipment, now mostly imported from Europe, will be produced in Quebec.)

But obviously any growth in the province's secondary industry will be good for Quebec steel and for Sidbec, the State-owned steel company, currently losing money hand-over-fist.

With only 8 per cent of Canadian steel production (compared with 80 per cent in Ontario), Quebec has a long way to go to achieve the Govern-

ment's stated goal of steel self-sufficiency. Just now, the province makes less than half the steel it consumes.

However, Quebec, coming in at this late stage in a highly developed and highly productive Canadian industry, has to solve the problem of the chicken and the egg. Which must come first—the steel users or steel suppliers?

Quebec is also faced with another two-sided problem—whether to promote larger, mostly English-controlled business or concentrate on small and medium mostly homegrown enterprises. Is it best to strengthen the top so the results will filter down or will more benefits flow from growth at the grass roots?

The Government has chosen to put its emphasis on the PME (petites et moyennes entreprises) and the co-operative

sector. This economic decision, more than most others, is tied to the Government's ambitions of independence. Suspecting a lack of Quebec commitment among large Canadian or multinational companies, the Government prefers to bolster enterprises where it has more votes.

But regardless of the political motivation, no one will deny that the lack of middle-sized, especially manufacturing enterprises, is one of the serious structural weaknesses of the Quebec economy. And since many Quebecers feel that the province's economic power is in the hands of the big companies, especially those who speak only English, this void reinforces their traditional distaste to choose business as a worthwhile career. As a result there is a very shallow pool of French-speaking management talent in Quebec from which to mount a challenge to the English hold on the executive suite.

Another brutal problem of the

structure of Quebec's economy is the large percentage of its manufacturing industry, which lies in what the Government calls "soft sectors." With a small domestic market over-run by cheap Third World products, Quebec's textile, shoe and furniture producers are dying—and with them the futures of thousands of workers, mainly in one-industry towns.

Following industry-by-industry mini-summits to search for a solution, the Government increased its public pressure on the federal Government to increase tariff protection—a policy to which Ottawa was already committed. To protect its traditional industries, it asks to Ottawa, for a few more years while we modernise and regain our competitive position. But no one in Quebec City is yet willing to admit that these traditional industries may have come to the end of their tradition.

Wendie Kerr

Uneasy outlook on the labour front

THE WORKFORCE

| | 1961 | 1971 | 1975 | 1976 |
|---|--------|-------|-------|-------|
| Total labour force (000) | 1,820* | 2,348 | 2,668 | 2,715 |
| Labour force by sex: | | | | |
| Male (000) | 1,356* | 1,567 | 1,735 | 1,740 |
| Female (000) | 464* | 780 | 933 | 976 |
| Participation rate of the labour force (%): | | | | |
| Male | 79.9 | 76.4 | 77.7 | 76.4 |
| Female | 26.5 | 36.4 | 40.0 | 40.9 |
| Total employment (000) | 1,652* | 2,176 | 2,452 | 2,479 |
| Unemployment rate (%) | 9.2 | 7.3 | 8.1 | 8.7 |
| Employment by sector (000): | | | | |
| Agriculture | n.a. | 96 | 70 | 74 |
| Other primary industries | n.a. | 43 | 45 | 49 |
| Manufacturing | n.a. | 578 | 581 | 595 |
| Construction | n.a. | 117 | 137 | 142 |
| Transportation, communications and other public utilities | n.a. | 184 | 232 | 216 |
| Trade | n.a. | 335 | 404 | 415 |
| Finance, insurance and real estate | n.a. | 59 | 119 | 122 |
| Services | n.a. | 593 | 675 | 694 |
| Public administration | n.a. | 132 | 173 | 168 |
| Total, primary (000) | n.a. | 139 | 118 | 123 |
| Total, secondary (000) | n.a. | 687 | 728 | 742 |
| Total, tertiary (000) | n.a. | 1,343 | 1,606 | 1,615 |

n.a. Not available. * Non-comparable with the 1971-76 years.
Source: Direction de l'analyse et de la prévision économiques—DGRP.

in a poststrike take action.

The CNPE and CEQ, both committed to separatism, are considering combining their forces into a single labour federation. Their presidents, Norbert Robitaille and Yvon Charbonneau, are "holding talks," but Marcel Pepin, the former CNPE president, still commands respect of many of the CNPE members, and has publicly expressed his worries that separatism is not in the best interests of the workers of Quebec.

The prospects which lie immediately ahead are not for more strikes in the private sector. This is what we are witnessing the worst effects of the economic crisis. They include head offices leaving the province for less frabulous climates, an uncertain investment climate, a dramatic increase in minimum wages to \$27 per hour—the highest statutory minimum wage in North America, and indexed to 80 (presumably) even higher-low productivity, a decline in the tourist industry, an increasing number of bankruptcies. With most likely consequences for higher unemployment in the near future. Even the most militant labour leaders are likely to think twice before urging their members to strike.

The future contains one dangerous pitch of quicksand for the Parti Québécois in its so far brief travels with the labour movement—the impending negotiations with the common front of public service employees plus hospital workers and teachers. Are strikes inevitable? Will the province as the employer in the negotiations represented not actually by Labour Minister Johnson, but by the Public Service Ministry, come in to the wage demands of a militant labour leadership? If it does, what effect will it have on union leaders in the private sector who are playing down high wage demands in exchange for job security?

It should be borne in mind that the position held by Quebec as the most strike-ridden province in Canada in 1976 and 1977 was primarily in this white collar sector—Montreal transit, newspapers, Université Laval and Université de Québec. It was a period of very few work stoppages in manufacturing, general transportation or construction, all of which could represent the true productive capacity of Quebec.

Imposed legal sanctions are not solutions to labour problems. They buy time at a risk of developing unrest. In labour conflict, the results which give some promise of lasting are those worked out face-to-face by the parties themselves, because when the shouting is over, the adversaries know that each side got something out of the bargaining.

The Quebec Government's labour legislation, designed to please union leaders, will not ensure labour peace when applied to specific cases. There will undoubtedly be varied interpretations, and protracted litigation, providing full employment for at least one group in society, the lawyers. But all this will not guarantee the job of basic ingredient Quebec labour needs—a job for all those capable of working.

Frances Bairstow

Prof. Bairstow is director of McGill University's Industrial Relations Centre and a member of the Faculty of Management.

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QUEBEC V

Pulp and paper a mainstay

PULP AND paper is Quebec's most important manufacturing industry. The first paper mill in Canada was the Argenteuil Paper Manufacturing Company plant at St. Andrews East, near Montreal, set up in 1863, and Canada's second mill was also in Quebec—the Portneuf, Quebec City.

Sixty years after the first Canadian mill, the first ground-wood pulp was milled at Valleyfield, near Montreal. This was the forerunner of the 20 new pulp mills now operating in the province with a total capacity of 4.3m. tonnes.

These mills represent 47 per cent of Canada's total newsprint capacity and 18 per cent of the entire capacity of the Western world. Any standard of the Western world, this represents a major industry, with an annual volume of \$1.5bn.

Forty more mills in Quebec make other grades of pulp, paper, and paperboards of various kinds, but they are generally much smaller than the newsprint mills and their total capacity is about 3.6m. tonnes. Two-thirds of this consists of varieties, subject to import tariffs elsewhere and is normally used in Canada. The balance is tariff-free, mostly for export.

Practically all the newsprint and about one-third of the other products made in Quebec are used outside the province. Most of this goes to the U.S., but a very substantial quantity, particularly newsprint, is also shipped to a long list of overseas countries headed by Britain. The exports are a very large part of Canada's balance of trade.

Depletion

The pulp and paper industry differs from most natural resource industries since its principal raw materials are not subject to depletion. Wood is a crop that has on growing with practically no attention, but it responds to quality and quantity to the extent of supervision.

Quebec is magnificently endowed with wood, and its abundance of fresh flowing water also provides cheap and clean energy in the form of hydro power. This is becoming more and more important as other sources of energy grow scarce and more costly.

Quebec's pulp and paper industry is in a recovery stage

at present, though there is a wide variation between different products. Newsprint is doing well, but market pulp is in a thoroughly demoralised condition. In between are the other grades, mostly dependent on the general business climate in Canada.

But overall the Quebec mills are in a fortunate position because of their heavy concentration on newsprint and relatively minor interest in market pulp. The fine paper mills, operated by Domtar and Rolland Paper Company have been an exceptional case because American producers took over their local markets while their mills were strike-bound in 1975-76.

Differential

These "invaders" were hard to dislodge. Their withdrawal began only when the fast-falling Canadian dollar, exchange rate made our market less attractive to them. Restoration of sound market conditions following this conflict is a slow process.

The pulp and paper industry is highly labour-intensive. Including both labour for conversion and its 65 per cent component of wood cost, the overall labour proportion of total cost is about 44 per cent.

Ten years ago Canadian wage rates were about 7 per cent lower than the corresponding level in the U.S. pulp and paper industry. Now they are almost 20 per cent higher. This extraordinary change has stemmed from government policies at federal and provincial levels, from the militancy and intransigence of the unions, and until 1975 a strangely timid attitude on the part of management.

There is no justification in the productivity record for such a heavy burden. Steady progress towards its correction will be one of the key factors controlling future prosperity of the pulp and paper industry in Quebec and Canada as a whole.

A start was made last year in British Columbia, but the first real evidence of success or failure in reducing that differential will come from settlements to be reached in the important labour contracts due for renewal on May 1, 1978, in the Rockies. Another clue will come from new contracts to be signed a little later in many areas of the U.S. Certainly the industry negotiations in Quebec may give important pointers.

For the newsprint

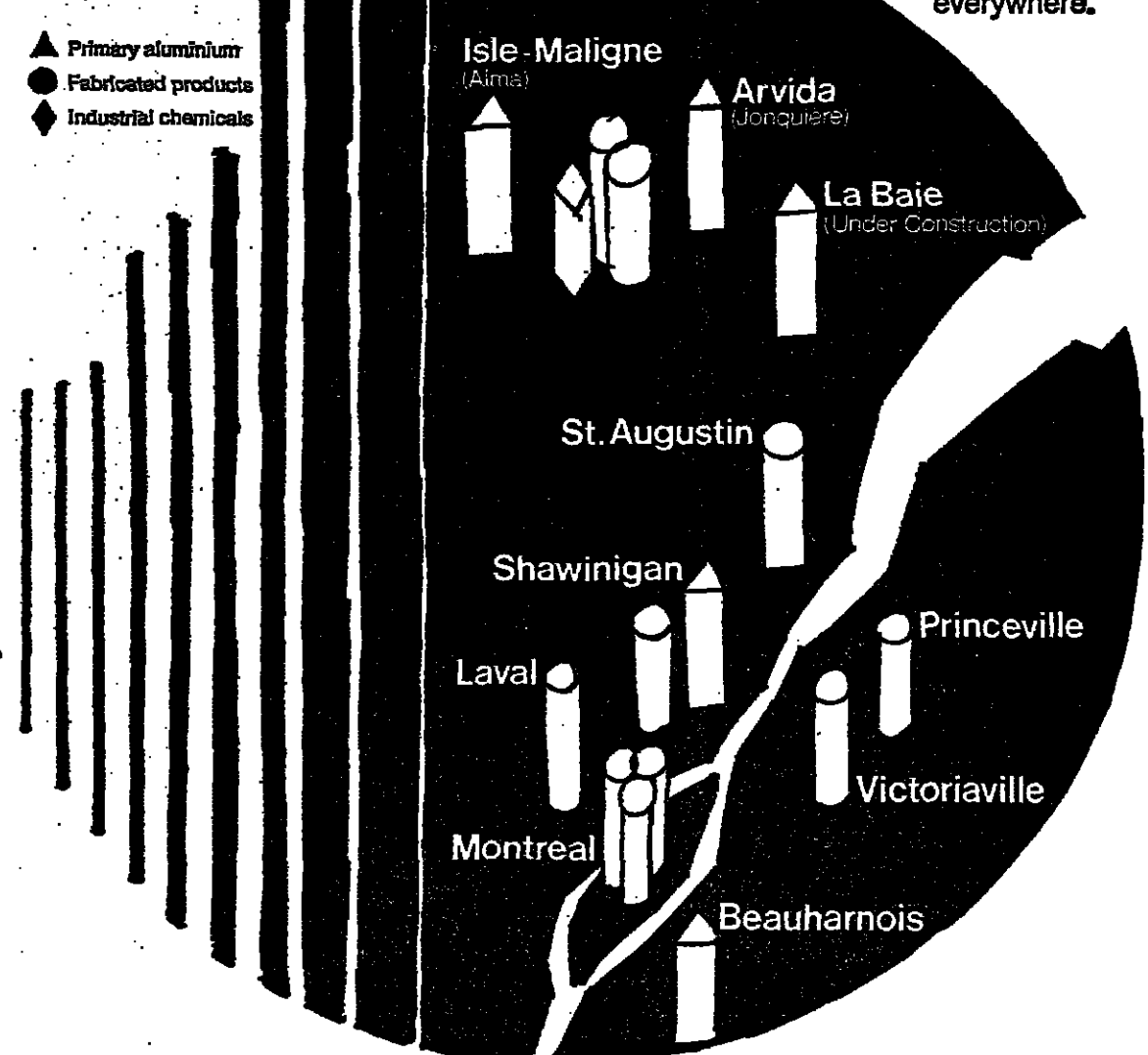
FIFTY YEARS AND MORE

Alcan Aluminium Limited this year observes the 50th anniversary of its foundation as a Canadian-based company dedicated to making a young metal abundantly available and useful to a greater number of people.

The Quebec aluminium facilities which the company acquired upon its formation were started more than 75 years ago. They now include the Western world's largest aluminium smelter and are entering yet another period of expansion and modernisation.

Today, Alcan is a world leader in aluminium, with operations in over 30 countries. In the years ahead, aluminium will continue to play a vital role in the world's industrial

development and in higher standards of living for consumers everywhere.



Alcan Aluminium Limited
Montreal Canada



Difficulties in construction

IN A normal business cycle, the Montreal area would by now be gearing up into another round of construction—commercial and retail accommodation, high-rise apartments and suburban houses. And this would entail a heavy public works like roads and sewerage. But Montreal's skyline is still empty of the old cranes and the rising steel and concrete frames for new towers which for years have been a symbol of a bustling and confident commerce.

Most new construction is originating with government. The largest part is the continuing development of the hydro-electric potential of the rivers flowing to James Bay. Hydro Quebec last year spent \$1.2bn. on the project, \$825.3m. of it on construction and supply. This year it is budgeting for an overall expenditure of \$1.9bn. with \$950m. of construction and supply.

For the Montreal area as a whole, the falls are much larger at some 80 per cent, and among the new projects are 50 per cent respectively. If the \$40m. for renovation of the port facilities at Quebec City and just for inflation, there has been a reduction of 90 per cent in industrial construction and 55 per cent in commercial construction.

The federal Government has broken ground for a proposed large office complex in the Montreal area, the \$100m. Guy-Favre complex, but there is no construction activity as yet. There is some suggestion that Ottawa is using this and other projects to wean citizens away from the Quebec Government.

Housing permits in the Montreal area are not running so well as they were in the 1970s. The federal Government has broken ground for a proposed large office complex in the Montreal area, the \$100m. Guy-Favre complex, but there is no construction activity as yet. There is some suggestion that Ottawa is using this and other projects to wean citizens away from the Quebec Government.

Yet the federal Government would have some difficulty in explaining a \$100m. investment in new office space for itself in a province that might leave the confederation.

Another federal project is the \$50m. programme for renovation of Montreal's port facilities, but, like the Guy-Favre complex, no start on construction has yet been made.

Programme

Outside Montreal, construction is continuing on a \$2bn. heavy water plant, an integral part of Canada's nuclear power development programme. Other major projects include a \$300m. expansion of Aluminium Company of Canada facilities on the Saguenay and a large pulp mill at St. Felicien in central Quebec.

Sidbec, the Quebec Government's steel mill, is also expanding its facilities but the extent to which expansion can be carried through is open to question while Sidbec is losing money. Hydro Quebec also expects to put \$450m. into transmission lines which will eventually feed James Bay power into central markets.

These projects fall well short, however, of making up the declines in private investment elsewhere. Unemployment in the industry has topped 25 per cent and is still rising. The Quebec Government is expected to feed more funds into house-building but with the market for new housing as soft as it is, contractors are not optimistic the funds will become quickly available.

John Meyer

Mr. Savage was secretary and manager of the Newsprint Association of Canada from 1939 to 1969, and is now a consultant specialising in paper and forest products.

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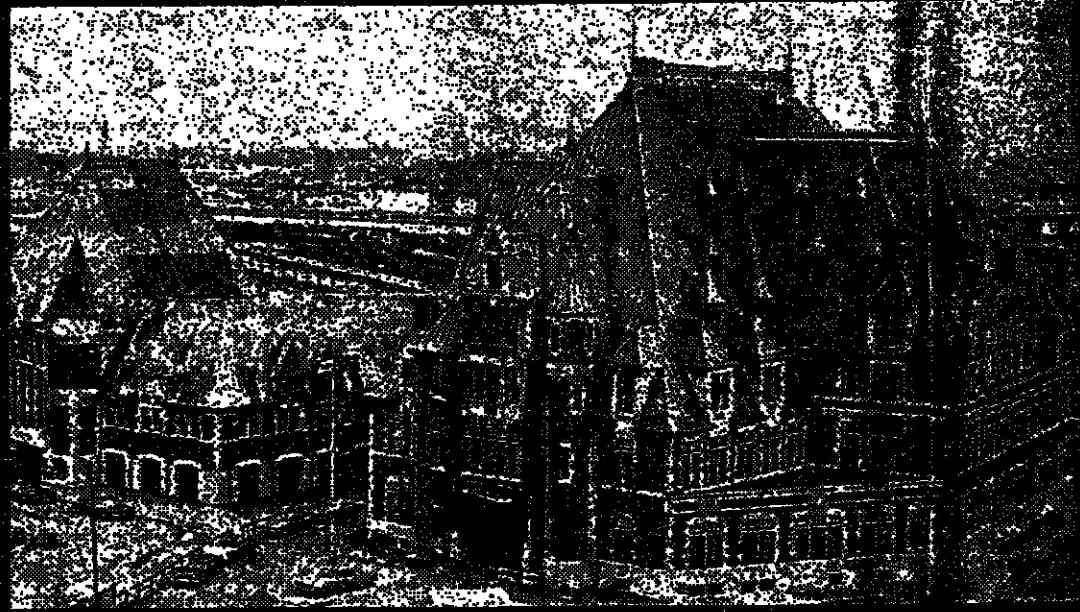
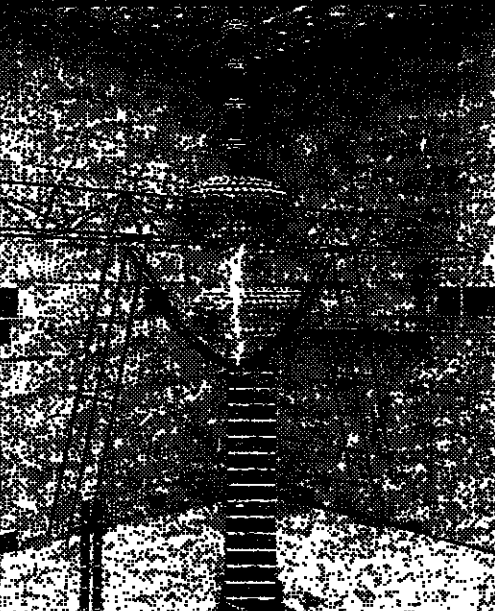
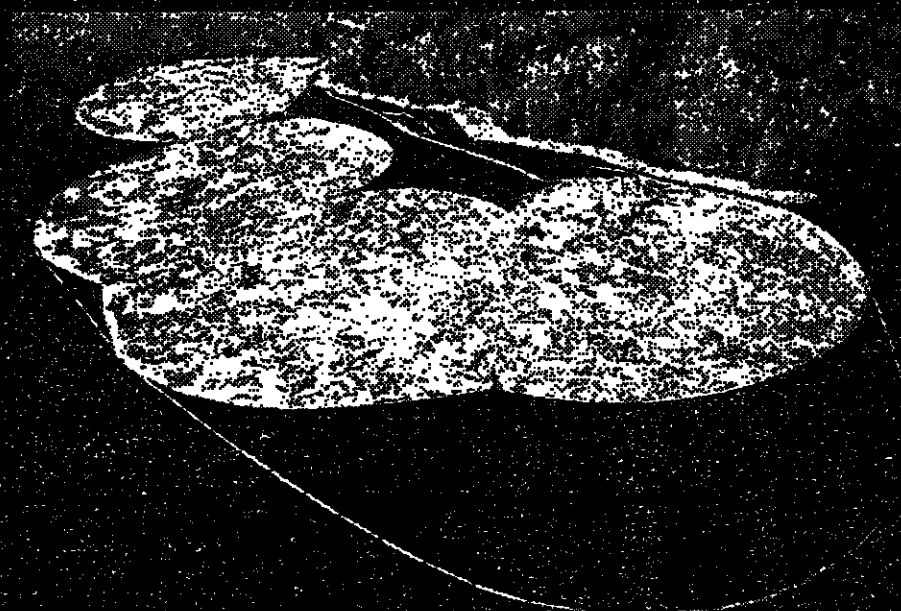
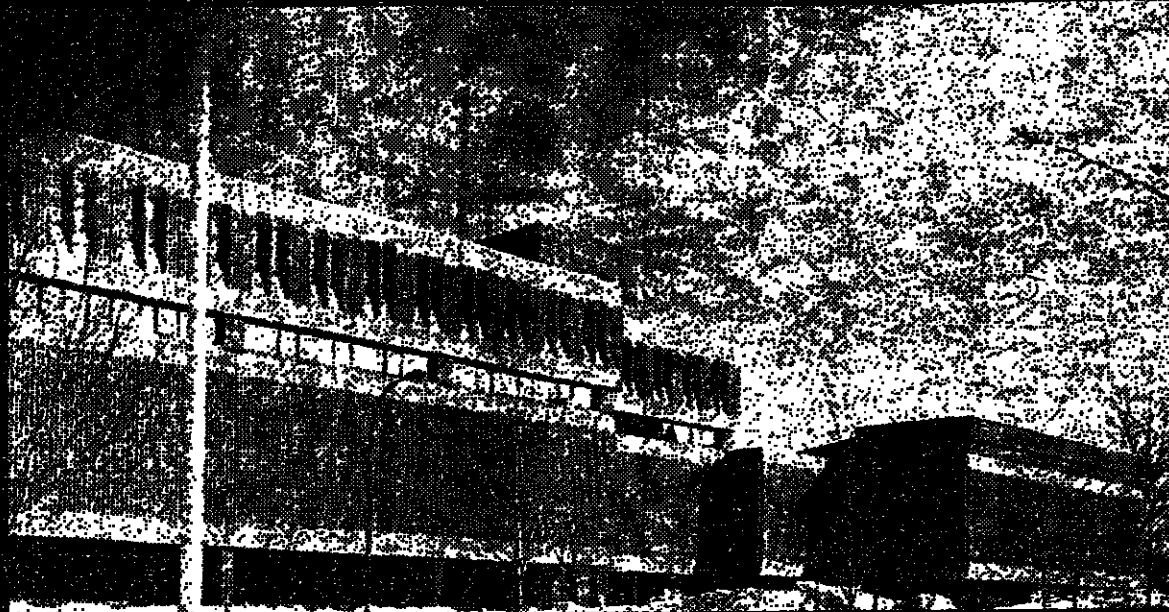
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QUÉBEC...



Québec au naturel

To say that Quebec has undergone substantial change in the past few years would be an understatement.

The population, eighty per cent French-speaking, has never been more aware of its cultural identity. There is a new energy and a spirit of regeneration that manifests itself in Quebec's internal development and in the way the Province is reaching out to the rest of the world.

But Quebec is more than an environment embodying an emerging culture. In its economic and technological structures and, to some extent, in its very lifestyle, Quebec is North American. To start with, Quebec is big. With an area of 1,540,000 square kilometres, it could qualify as immense. It is larger than the combined areas of Germany, France, Belgium, Holland, Switzerland,

Austria, Denmark and Luxembourg. In population, however, Quebec is smaller than many of these countries, with just six million people, most of whom live around the St. Lawrence River. Fly over Quebec and you get the feeling of an endless succession of forests dotted by bright, clear lakes. In fact, there are over a million lakes.

To date, it is safe to say that the greater part of the Quebec landscape has been only partially explored. But those areas which have been explored have proved to be exceptionally bountiful and especially rich in mineral deposits. Quebec is already the world's major producer of asbestos, supplying fifty per cent. of world demand. Quebec is also Canada's leading producer of zinc, bismuth, selenium, tellurium, mica, peat, steatite, feldspar and colomboium.

In addition, Quebec is rich in iron, copper, silver, gold, molybdenum and cadmium.

Quebec's waterways are just about as rich in their yield as the land, and because of its numerous rivers, the province is famous throughout the world as a producer of hydro-electric power. In 1976, Hydro-Quebec had net revenues of \$311 million. At the same time, Quebec hydro is power that has brought benefits to the people. A residential customer in Montreal who uses 1,000 KWH in a month pays only \$19.05, while his New York counterpart pays \$81.07, more than four times as much for the same 1,000 KWH. Quebec's vast hydro-electric network has already given birth to the most prestigious aluminium producing plants in the western world. With the development of the James Bay area 10.2 megawatts will be added to Hydro-

Quebec's capacity. Even now James Bay is the most important hydro-electric development in North America and one of the world's largest construction projects.

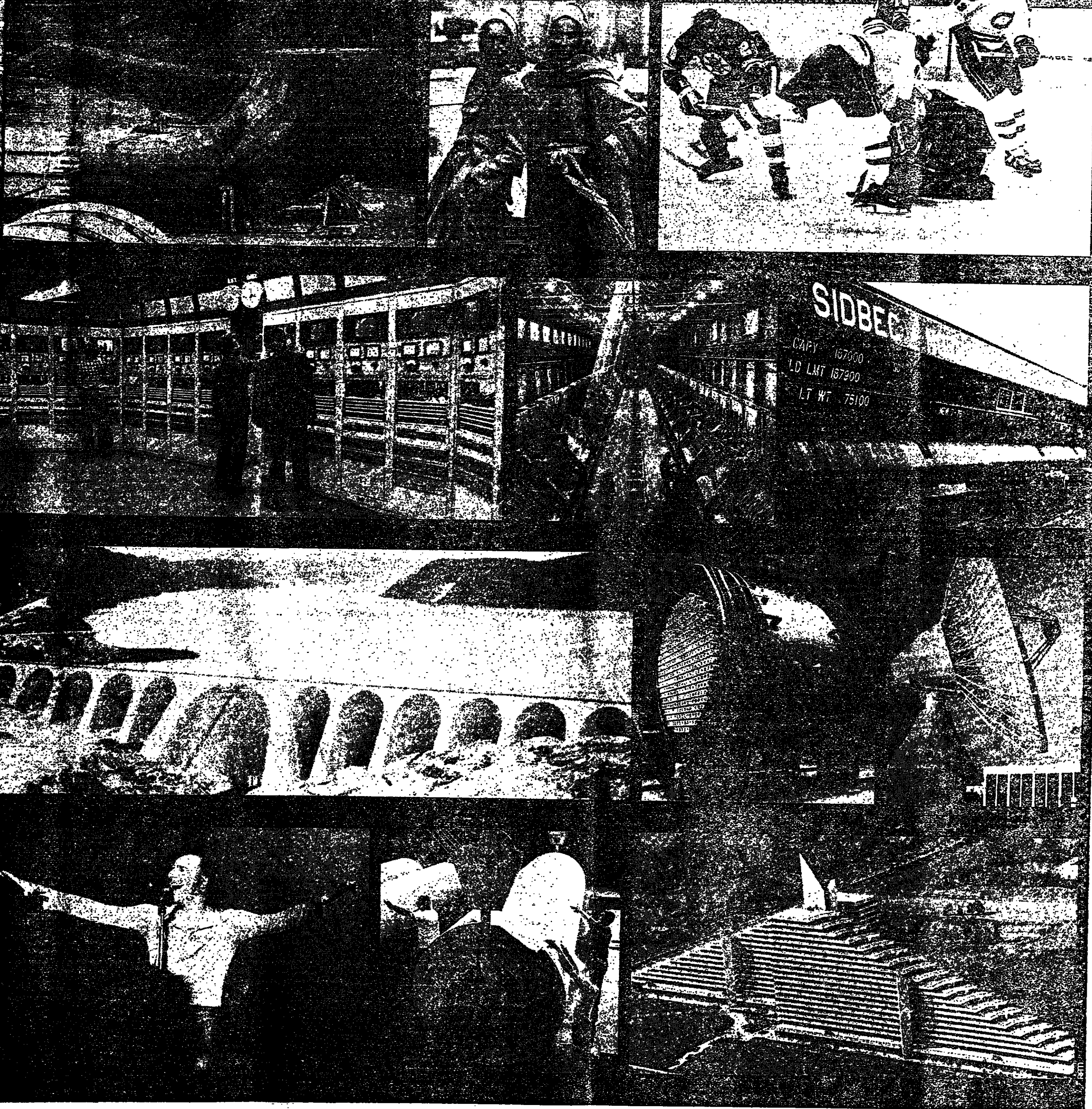
That is a brief outline of two of Quebec's major resources—hydro-electric power and mineral wealth. Other more immediately evident resources are Quebec's vast forests, a source of raw material for the pulp and paper industry which has been vital to Quebec for years and is still growing.

Quebec has the skilled manpower necessary to extract and utilize its abundant natural resources. The work force is well qualified and well organised. Examples of its industry and ingenuity are the Manicouagan hydro-electric complex, Expo '87, the Montreal subway and the mammoth James Bay complex already mentioned. Quebec has impressive air, sea and land

communications. There are in all 55 airports. With two international airports at Montreal (Dorval and Mirabel), and one at Quebec City, Quebec is the eastern gateway to the rest of Canada. In 1976 alone, these three airports handled 19,942 tons of cargo. The St. Lawrence River, one of the world's major seaways, provides an artery to much of Canada and the heart of industrial America. Montreal, North America's largest interior oceanic port, is open all year round. In 1976, Quebec's 33 main ports handled more than 106,000,000 tons of cargo. To serve its ports, Quebec has a vast network of highways and railways. Both of Canada's major railway companies (Canadian National and Canadian Pacific) have their headquarters in Montreal.

Quebec is also a front-runner in telecommunications. Montreal is the main Canadian routing centre for inter-

AU NATUREL



ational communications and is connected with some 200 countries. Because telecommunications companies in Quebec are progressive in their outlook, equipment manufacturing and research programmes are continually expanding.

Looking at Quebec's manufacturing ability judged by international standards, the province has an excellent reputation for shipbuilding and for the production of railway and subway cars. Quebec is also making a name for itself in the production of aircraft engines, automobiles and radar equipment. Pratt and Whitney gas turbine engines produced in Quebec are widely sold around the world, while Canadian executive jets are enjoying great success.

Quebec is a buoyant manufacturing environment, but its potential has barely begun to be tapped. At the pre-

sent time, manufacturers' products count for only 30 per cent. of Quebec's exports. Allowing for government encouragement through technical and commercial aid, specifically in the establishment of advanced technology as well as in the area of local transformation of natural resources, and adding the impact of private investment, it will be seen that the 30 per cent. export figure is ready to mushroom.

And there is more to Quebec than has so far been written.

Quebec is a province dedicated to learning. The educational system includes the French language universities Laval, Sherbrooke and Montreal. "L'Université du Québec" is a university with its campuses spread throughout the province's seven largest urban areas. It accommodates regular students as well as permanent research

services and vast adult educational programmes. McGill University in Montreal is internationally known.

There are, in addition, more than 40 colleges (CEGEPS) offering pre-university courses as well as specialised training courses. The "Hautes Etudes Commerciales" and "Concordia" specialise in commerce and business administration.

So far we have described Quebec at work. Let us now look at Quebec off duty. In theatre, music, dance - all the performing arts, the province is vibrantly alive. Riopel, Borduas, Claude Léveillé, Gilles Vigneault and Charlebois are just a few of the Quebecois names which come quickly to mind.

And Quebec has its sports. If you like to participate, Quebec is your kind of territory. It is a paradise for devotees of hunting, fishing and both Alpine and

cross-country skiing. For spectators there is a wide variety of eye-appealing, exciting sporting pastimes to choose from. Ice hockey tops the list. Major league baseball is very popular. Remember too the '76 Montreal Olympics. When it comes to sport, Quebec has much to offer.

Quebec can also both excite and feed you in fine style through its night-life and wonderful cuisine. Gourmet restaurants, discotheques and other show places abound.

In the field of communications, both internally and in reaching out to the rest of the world, Quebec has available a wide range of media. There are three television networks, 85 radio stations and 175 newspapers and magazines to serve its six million residents. Radio Canada is one of the world's largest producers of French language television and radio programmes while

the English language is also well represented through the numerous Canadian and American media which operate in the province.

So much for the Quebec scene generally. In more specific terms the province has much to offer for those whose interests are financial, technical or scientific - who may be looking to the North American continent with investment or other business developments in mind. The 'Délégation Générale du Québec' at 12 Upper Grosvenor Street, London W.1. (tel. 01-629 4155, telex 261618) is responsible for the whole of the Great Britain area, Eire and the Scandinavian countries, and covers Trade and Industry, Immigration, Information and Tourism.

Tough times for mining

QUEBEC'S MINING industry went through one of its toughest years in 1977. Prices of copper and zinc tumbled, and the iron ore mines, a pillar of the industry for the past 20 years, were faced with rapidly escalating costs and sluggish demand.

The one ray of sunshine, was gold. The price of the metal was recovering, and this trend was confirmed at the February, 1978, International Monetary Fund auction—when a price of \$175 an ounce was set.

The asbestos industry, too, though going through a political crisis, was posting record profits.

Early in 1978, all these tendencies have been confirmed by the behaviour of world markets and the actions taken by politicians. Quebec's five gold mines will have a good year, helped by devaluation of the Canadian dollar. One or perhaps two new mines may well come into operation in the next 18 months in the Abitibi area of the Northwestern Quebec mineral belt.

Persistent uncertainty about the intended Government takeover of Asbestos Corp. from General Dynamics of the U.S. is holding the company back from a decision to go underground and expand capacity at its Asbestos Hill mine in Ungava. In the far north-east of the province.

The outlook for zinc and copper is so uncertain that most mines have cut production or have had to close down temporarily. The Quebec Department of Natural Resources is giving financial assistance to an old copper producer, Campbell Chibougamau Mines, in the Chibougamau area north of Quebec City. The company has been faced with a declining market, and has low-grade reserves.

The iron mines in Quebec and Labrador, apart from the difficulties caused by the world steel industry recession, face a serious strike threat. Labour contracts expired at the end of February. The companies are still caught in the trap of escalating costs and declining demand at a time when the unions are threatening new and major wage demands.

Sidbec-Normines' Fire Lake

iron mine at the southern end of the Quebec-Labrador Trough, and the pelletising plant at Port Cartier, on the St. Lawrence, Quebec mining industry has been the provincial government's intended takeover, through its new Société Nationale de L'Amiante, of Government-owned steelmaker, with British Steel Corporation as a major partner and U.S. Steel Corporation as a minor, may well be the last big investment in the region for many years.

With the worldwide overcapacity in steel, the price of iron ore pellets is under pressure. Yet the producers, Iron Ore Company of Canada, Quebec Cartier Mining (U.S. Steel Corporation), Sidbec-Normines, Wabush Iron (Canadian controlled) and Quebec Iron and Titanium (Kennecott) have had to sustain a fivefold rise in energy costs in the past three years. The proposed 55 per cent. increase in St. Lawrence Seaway rates will help tip the scales in favour of their Michigan competitors.

The Quebec and Labrador mines together will have yearly capacity of 40m tonnes (concentrates equivalent). Inventories are now estimated at around 11m tonnes and with the start of the shipping season strong efforts will be made to get those down.

Emphasis

The United Steelworkers represent about 12,000 workers in the mines and mills. They will seek more pay, but the emphasis will be on job security and compensation for layoffs.

The companies have invested in some of the largest and most productive mining and milling machinery in the world iron ore industry.

This applies particularly to Quebec Cartier Mining with its \$500m. Mount Wright operation. Now that the expansion phase is over, labour costs will have to be contained if the iron mining region is to contribute fully to the province's economy. The harsh climate adds to all costs.

The main emerging competitor, Brazil, has perhaps larger accessible reserves, and the average grade being mined there at present runs to 66 per cent.

iron content against the 35 per cent. of Quebec-Labrador.

One central issue in the Quebec mining industry has been the provincial government's intended takeover, through its new Société Nationale de L'Amiante, of Government-owned steelmaker, with British Steel Corporation as a major partner and U.S. Steel Corporation as a minor, may well be the last big investment in the region for many years.

Both sides are now going through the process of valuation of the Asbestos Corp. shares, and the Government has indicated it would make the same offer ultimately to public holders as it makes to General Dynamics. Kidder Peabody and Co. of New York is advising the Government, and Lazard Frères, also of New York, General Dynamics. Many observers believe the negotiations will be protracted—General Dynamics is believed to be asking around \$60 a share (say \$140m. for the entire stock)—and there may yet be legal points at issue.

The uncertainty over Asbestos Corp. is holding back a decision on the Abitibi Asbestos project of Brinco (owned by Rio Tinto Zinc Corp.) and which now has a price tag of well over \$300m. in current dollars. The Government has indicated it might wish to have an equity interest.

However, the whole issue of environmental standards in the mines and mills has not yet been settled, despite a major government study. This would potentially affect the capital costs of any new asbestos development.

Of the five gold producers, the oldest, the Lamaque division of Teck Corporation, is producing still after officially announcing its intention to close more than a year ago. This low-grade producer is making money at the present price level of around \$175, with the gain on exchange from devaluation of the Canadian dollar. This becomes a realised price of around \$200 an ounce.

Two new small producing mines are being considered. One is Silver Stack Mines, a joint venture of the Government-controlled Société Québécoise d'Exploration Minière (SOQUEM) and the Little Long

Lac Gold Mines group. A back operations severely with feasibility study is under way. Reserves have been shown of 3.9m. tonnes, grading an average 0.16 ozs gold per ton. The deposit can be mined by open-pit methods.

Darius Gold Mines, backed by the London-based Consolidated Gold Fields, is considering start-up on a property in the same area on the basis of 200 tonnes daily milling rate. Other candidates for possible future development include Goldhurst Resources, controlled by SOQUEM, Dunaigami Gold Mines, controlled by the Noranda group, and Thomson-Bousquet, optioned to Little Long Lac.

Belmont Mines and Les Mines Bras D'Or are looking for financing to develop two small properties in the Val d'Or area.

Sinking

Copper and zinc have long been the basis of the large Quebec non-ferrous mining and refining industry. But metal prices have been sinking because of mammoth inventories and slack international demand. Some low-grade mines would have had to close permanently, except for Government help.

Quebec Premier Levesque has joined those asking the federal Government to finance stockpiling of copper and zinc until demand once again comes out of the trough, but Ottawa is not likely to go along with this. Any such plan would have to apply to all metals in oversupply.

The Noranda-owned copper refinery in Montreal and zinc refinery at Valleyfield, outside Montreal, are operating at 60 per cent. capacity at best. The big zinc producers, Orhan and Mattagami Lake, also Noranda-controlled, have also cut back mine output severely.

But a smaller producer, controlled by SOQUEM and also located in Northwestern Quebec, was forced by the Government to remain open after announcing its intention to close.

The copper mining and smelting areas, Rouyn-Noranda in the north west and Gaspé in the far south east, have also cut

Aluminium set for growth

ALUMINIUM CAME to Quebec 77 years ago as a "wonder metal," soon after the U.S. and Europe had learned to make it by an economic process.

Canada's first aluminium smelter, with 1,000 tonne annual capacity and a workforce of 100, was built at Shawinigan on the St. Maurice River, nearly 100 miles north-east of Montreal, where electrical energy had already been developed for several pulp and paper mills.

To-day Quebec remains the centre of the aluminium industry in Canada, and the Arvida-Jonquière smelting plant with around 400,000 tonne annual capacity is still the world's largest.

After the slowdown in world demand due to the 1973 energy crisis and serious strikes in Alcan, Aluminium's main Quebec smelters in 1976, the industry is embarked again on the next round of expansion and modernisation—though with caution. There is now reasonable hope that cost factors can be controlled, all outstanding issues appear to have been settled with the Parti Québécois government, and the transportation market, both in Canada, the U.S. and elsewhere, is showing strong growth.

The industry is doing its planning on the basis of world market growth averaging from 4 to 5 per cent. over the next few years—a figure reduced somewhat from the rather hopeful estimates being made a year earlier.

But as the 1970s draw near their close, the two major producers in Quebec, Alcan and Reynolds Metals Canada group, are determined that capacity should be kept more in line with demand than in the 1950s and 1960s to keep prices more stable.

For one thing, Alcan has on its hands the long-term \$1bn. task of renewing its Saguenay system smelters. A start has been made on a new 63,000-tonne potline at Grande Baie, on the Saguenay river below Arvida, and investment there this year will be nearly \$100m. It is also expanding its fabricating plants.

Reynolds Canada, with its 150,000 tonne capacity smelter at Baie Comeau, on the North Shore of the St. Lawrence about 500 miles northeast of Montreal, and recently expanded fabricating plants in the province, is known to be

considering another potline in relation to its North American needs. However, there has not been any word of a go-ahead.

Aluminium plays a key role in the Quebec economy, and as Patrick Rich, Alcan's new executive vice-president in charge of North and South American operations said recently the Quebec Government fully realises this. The company has negotiated new water rates for its captive 3m. kW of hydro power, requiring payment of several million dollars a year to the provincial government.

The water taxes have been imposed to the Hydro-Quebec (provincially-owned) base industrial rate.

But while several Ministers have from time to time kept up the pressure on Alcan to do more fabricating in the province, the company is taking it "in good faith," as Mr. Rich puts it, that government policy does not envisage nationalisation of captive power or any other operations.

Cheap

It means that Alcan looks ahead to continued access to cheap power, usually estimated at between 0.2 and 0.3 cents per kWh. Reynolds, which buys its power from Hydro-Quebec, because of government industrial policies, can also rely on cheap power.

Energy and water transportation for incoming raw materials, mainly bauxite and oil, brought aluminium to the Saguenay area. Aluminium was already a growth industry when the little smelter started up at Shawinigan just after the turn of the century. But the power and transportation resources available there were not enough.

Albert W. Whitaker, who began his career with Alcoa of the U.S. and moved up from its Massena, N.Y. plant to Arvida in 1926 for the start-up, tells in his memoir "Aluminium Trail" what the strategy was.

"Low-cost power at tidewater was a primary consideration (the Saguenay, 600 feet deep in places, is fully tidal up to Chicoutimi) . . . but nearly as important was the insistence of the British Government that British Guiana bauxite must be processed into alumina and aluminium within the British Empire, and any further bauxite leases were contingent on this leisure products at many plants

"This caused Arthur Vigness (founder and builder of Alcanium Company in America) to dream of an British integrated aluminium industry paralleling the American aluminium industry based on: Guiana bauxite, Canadian hydro power and the fabricating plants to supply a large British market.

"The dream was realised in the 1930s and lasted 40 years. The Guiana bauxite part of the triangle ended in 1971, when Guiana nationalised Demerara Bauxite (an Alcan subsidiary) . . ."

Alcan, with the world aluminium industry, has changed greatly in the past decade. It is now Canada's most truly multinational company (with Massey-Ferguson and has built up a world-wide raw materials, smelting, and fabricating system of which Quebec operations are only part—though highly important.

The separation from Alcan was completed in the late 1962 and in recent years a major of Alcan Aluminium's stock has been held by residents of Canada. In Quebec, Alcan employs around 12,000, including head office staff at Montreal or two-thirds of the Canadian total. Reynolds employs around 3,000.

Alcan's four smelters in the province represent an annual capacity of nearly 700,000 tonnes of ingot metal.

metallurgical research operations are based at Arvida. Jonquière it manages Canada's largest inorganic chemical complex, which includes alumina plants, fluor spar for pot plant, dried aluminate hydrate facilities, and sulphuric acid, carbon, aluminium fluoride, aluminium powder and recovered cryolite facilities.

Most of the output is used in the company's own plants and smelters, but aluminium sulphate is made for waste purification, and for the pulp and paper industry. Special aluminas are sold to a variety of industries.

Alcan does not hot and cold rolling at Arvida, operates one of the world's most advanced continuous casting systems and has one of the most modern mills. It is making cable for the James Bay power distribution system near Quebec City, and construction, building and leases were contingent on this leisure products at many plants

CONTINUED ON NEXT PAGE

Aircraft and ships

THE AEROSPACE industry in Montreal, developed largely for World War II demand, prospered for 15 years or so build-up. But shipbuilding, which has long fighters to basic American designs for the Canadian Armed Forces and for European countries. At one time it multi-purpose freighters and medium-sized bulk carriers, is facing another cross-roads.

The optimism in aerospace stems mainly from the Canadian Challenger, the twin-jet second generation business aircraft based on the original concept of William Lear, the American designer and developer of the famous Learjet. But there is encouragement also in the offset orders totalling around \$1bn. which will follow Canada's decision to buy the Lockheed Orion reconnaissance plane—renamed the Aurora. For Quebec plants the spin-off will be significant.

Offsets

Also within the next few months the federal Government will have to make a decision on a fighter replacement. Whether the U.S. aerospace industry gets the nod or the Europeans with the Panavia Tornado, there will again be significant offsets running perhaps to more than the Aurora programme. In both cases, the electronics and other high-technology systems for the planes will be largely made in Canada—in some cases in the Quebec plants of international companies.

Quebec is also home for the flight simulator operations of the CAE Industries Group. This company has had remarkable success in international sales of simulators, and with \$10m. of orders just signed with the Moroccan Government, its plant will be busy for at least three years.

Montreal was for many years the base for aerospace production in Canada, though Toronto developed the ill-fated Arrow fighter in the late fifties, and later, through McDonnell Douglas and Lockheed, played a strong role in aircraft manufacture for the big commercial jets of the sixties and seventies.

The Canadair plant in

super-critical wing and Lycoming turbofan engines enable it to cruise at 50,000 feet at 528 mph. A 40 per cent. gain in fuel efficiency is claimed. Federal gets the first planes for a basic \$4.5m. each, and later models rise to \$7.5m. A stretched cargo version is being considered.

The programme has lifted Canadair's employment to over 2,500—but the largest single employer in the Quebec industry is Pratt and Whitney Aircraft Co. of Canada (P. and W.), controlled by United Technologies of the U.S. This company is doing \$250m. plus yearly in jet-engine and related business and is the world's largest producer of turbo-prop aircraft engines. They are used in small business jets, the well-known De Havilland Canada Twin Otter, the DASH-7, and for industrial uses.

Its Montreal plant now has a payroll of well over 5,000 and its engineering department numbering over 800 is the largest of its kind in Canada. It has a large business engine and helicopter overhaul.

Rolls-Royce Canada, at Montreal, has increased employment to 900 recently as its jet repair and overhaul business has done well in terms of domestic and foreign customers. Both Rolls-Royce and P. and W. are competing in the heavy turbine field—for pipeline compressor station business particularly. P. and W. may well supply aircraft-type turbine power plants for the proposed Dome Petroleum Arctic icebreaker. In this case the engines would be made in the U.S., but with significant Canadian content.

Costs

In shipbuilding, high costs have been a problem in Quebec for nearly 20 years. Only two shipyards remain—Davie at Quebec City and Marine Industries at Sorel near Montreal. One shipyard was closed in Quebec City ten years ago and Canadian Vickers in Montreal got out of shipbuilding to concentrate on repair and custom engineered products, especially for nuclear power stations, and transportation equipment.

Marine has kept its business afloat by making a series of 17,000-ton freighters and container vessels, sold mainly to France, Algeria, Greece and recently Poland, with government export financing. It faces a slowing down in demand.

Davie has built several 80,000-ton bulk carriers for the Togo and Lyle group, and also built and converts Great Lakes carriers. It has one major conversion to do, and afterwards faces slowdown.

Domestic orders are rising, as the Government speeds up programmes to build ferry vessels and other specialised ships. Orders will be going out for a frigate replacement programme, though this is strong competition from the West Coast for this work.

Davie is bidding (against Saint John Dry Dock at Saint John, New Brunswick) for the Dome Petroleum Arctic icebreaker with 150,000 h.p. aircraft-type turbines. Cost: \$150m., and this work provides a great deal of specialised work in machine shops. Ships of this size can not be handled at Marine because of lack of water depth.

Beyond this, Davie says it can adapt its yards and machine shops to build 125,000 cubic metre icebreaking LNG carriers of the type required for the Arctic Petro Carrier Project to bring LNG from the new gasfields on Melville Island via the Northwest Passage and the coast of Labrador to the proposed Tennet terminal at Saint John. The decision on the LNG carrier system will not be made till early autumn.

Davie would have to spend about \$70m. on its yard to build such ships, and it would again compete with Saint John Dry Dock.

In the longer term the Quebec shipbuilding industry can only continue in its present form if it can get a basic level of domestic orders and manage to specialise in certain types of vessels for the world market. Its capacity represents only about one per cent. of world capacity—but it is still a large employer in two locations.

Michael Shelton

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مكتبة النجف

Threat to tourist revenues

TRISM BRINGS in more than \$1bn. a year for Quebec, it has become the second best industry in volume—behind pulp and paper and ad of mining.

For decades, hunters from the north and elsewhere have been coming to Quebec for moose, caribou and game, and anglers have praised the splendid trout and salmon waters. Within a few hours of Montreal or Quebec, there is excellent hunting and fishing. Further afield there are many provincial parks, and some of the best facilities in North America are such as Lake Tassin, north of Quebec, the province's largest lake. Quebec's ski slopes in the Laurentians and Eastern Townships near Montreal and at Ste. Anne, near Quebec, draw thousands of tourists in the U.S. and Ontario, and are now trails everywhere cross-country skiers.

Quebec City and the St. Lawrence shoreline, the oldest in the world, is a beautiful city, as much Montreal, now has full facilities for summer and winter sports.

A Quebec City and most of the smaller centres, the French language is unchallenged. In rural, the atmosphere is distinctly more French as a result of government policies preserving the French language and culture.

Montreal is the real transition hub of the province,

and retains its importance as an international centre and entry point for travellers from Europe. Its hotels, restaurants, and tourist facilities are among the best in North America, and it has continued Canada's 1967 Centennial Expo in the form of Man and His World—an international exhibition-cum-fair.

Air travellers from outside North America arrive via the new Mirabel Airport north of Montreal, the largest in Canada, while American and domestic tourists use Dorval Airport. The road system now includes a key network of auto-roads, which means that tourists can drive non-stop from Montreal to Toronto or New York in seven hours, Ottawa in two hours, Quebec City in two hours and to the New Brunswick border also in seven hours.

For the past five years, however, the province has been wrestling with a multitude of problems that have sent tourist spending into a worrying decline. The number of visitors fell from 4m. in 1973 to 3.5m. in 1976, when tourism was boosted considerably by the Olympic Games in Montreal.

Foremost among the problems are the highest hotel rates in North America, the popularity of caravans and campers, a new American tax law that no longer allows expenses for conventions outside the U.S. as tax write-offs, and a population that spends more of its travel

dollars outside the province than tourists spend in it.

Further evidence of declining tourist business in Quebec City is a major reduction in the horse-drawn *caleche* fleet. In 1976, there were 77 carriages heading tourists about the ancient Citadel; last summer, only 55.

Disaster

In Montreal, hotelkeepers called 1977 "a disaster." They estimate U.S. visits declined by 20 per cent. "It was the worst summer I've seen in my 25 years in the hotel business," said Reginald Croome, president of Hilton Canada. "And I don't see much improvement in sight this year."

Hotel developers, along with municipal planners, must bear some of the blame for overcapacity in Montreal and Quebec City. Expecting tourism to go up and up, even after the Olympics, they more than doubled Montreal's major hotel capacity in five years.

In 1973, there were 8,500 rooms in the city's major hotels; now there are nearly 14,000. If the delayed opening of the world's largest Holiday Inn in Dorchester Boulevard finally takes place in 1979, this will add 800 more rooms.

Falling hotel occupancy rates have been indicating that first-class hotels in Montreal and Quebec City are charging rates beyond the price range of all but expensive account travellers.

There has been some discounting and the rates are closely competitive in both cities.

But the industry says the big hotels are burdened by the highest municipal tax rates in Canada. Municipal taxes on a Montreal hotel room average \$1,900 a year and in Quebec City \$1,700; the average tax in Toronto by comparison is \$1,400, in Winnipeg \$1,100 and in Vancouver \$800.

The industry also grumbles that the provincial government has helped push up operating costs through raising the tax on restaurant meals to 10 per cent from 8 per cent and instituting the highest minimum wage in North America.

Hotel and restaurant employees who receive tips are paid a minimum of \$2.75 an hour. The scale is simply too much for an industry that depends so heavily on minimum wage personnel, say the hotelmen.

Filling the thousands of hotel rooms is a vital priority for the hotels and the government, which knows the tourist industry cannot bear much more squeezing.

The government hopes it has found an answer in Montreal's proposed \$60m. convention centre. Construction is to start next year at the earliest, with completion scheduled for 1981.

But hotel owners argue that the proposed site is too far from the heart of the financial and hotel district for it to become a major drawing card.

On the brighter side, the U.S. Congress is considering the repeal of the law that in 1977 ended tax exemptions for expenses on conventions outside the U.S.

The Montreal Convention and Visitors' Bureau estimates that the U.S. law would cost the city \$8m. in lost convention bookings over the five years to 1982.

Quebec's slipping tourist trade is a reflection of a general decline across Canada, even though the devalued Canadian dollar means more buying power for Americans and most other foreign tourists. The increase in tourism from overseas recently has not offset the decrease in visitors from the U.S. (Of Canada's 1,049,300 visitors from overseas in 1976, Britain accounted for 408,200. West Germany was the second-largest contributor with 188,300, and France third with 109,700.)

In the hope of bringing back the Americans, Quebec's Minister of Tourism, Yves Duhaime, has increased his advertising budget to \$4.6m. this year from \$3.2m. in 1977. About \$850,000 of it is being spent in the province, to convince Quebecers to stay home for their holidays instead of racing off to Florida in winter and New England or Europe in summer.

Quebec also hopes the federal Government's "See-Canada-First" advertising campaign and the new domestic charter air fares will bring more visitors to the province.

Tourism officials are troubled by the decline of some of the province's main attractions. The Quebec City Winter Carnival, French-Canada's version of the Mardi Gras in New Orleans, has become flagrantly commercial, and attendance has been dropping for two years.

Montreal's Man and His World has had fewer international exhibitors each year in its decade of trying to reflect the glory of the magnificent Expo 67. Attendance in 1977 fell 30 per cent from 1976 to 3.9m. The huge amusement park and exhibition ground on

the former Expo islands is also been adversely affected by the American bicentennial celebrations and American Government exhortations to persuade Americans to holiday at home. The energy crisis and the rising cost of petrol have not helped either.

While tourists from Europe and Asia are more conspicuous, the chief market from the Quebec industry's point of view must be the U.S. Yet with rising costs of operation, the upper end of the industry has had trouble meeting the tastes of the typical American tourist of today. He is younger, travels in groups or buys a package tour, and his stay is brief. That is one reason why convention business is stressed so much.

The industry itself believes it will be a long road back to the more relaxed and profitable days of the sixties and early seventies.

Richard Low

SGF GROUP AN APPOINTMENT WITH THE WORLD

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 Société générale de financement du Québec

Chemicals look to U.S. market

SPITE THE expansion of the province's chemical industry, the foundation of a major petrochemical centre in Alberta, Quebec still represents about one-third of Canadian chemical industry.

At present, it is in a hold position, awaiting stronger growth in the Canadian economy as well as in Quebec's, over in mining and metals.

The attitude of the Quebec Government, as in other provinces, is that the basic resource being used, whether indigenous or imported oil or gas, or cheap electric power and water, should be upgraded as far as possible into downstream products, in order to achieve added value and the provision of more jobs.

Began

The chemical industry began in Quebec around the turn of the century in Shawinigan, where cheap hydro power was available with water. From these basic resources, an industry based on acetylene chemistry grew up and prospered until recent years.

With the oil age, Montreal rapidly became Canada's largest refining centre. There are now six major refineries and a seventh in Quebec City. From this came an ethylene plant based on oil feedstock. The Gulf Canada operation now has 400m. to 500m. lb capacity. The real issue for the middle term is whether there will be an economic case for expanding that to present worldscale capacity of around one billion pounds.

The Shawinigan plants, now uneconomic, have been saved for the time being by infusions

of federal and provincial funds. The industry argues they cannot be continued for more than a few years.

Union Carbide has recently expanded polyethylene capacity in Montreal and also its glycol facilities. The propylene stream from Gulf Canada's ethylene plant goes mainly to the new polypropylene plant of Hercules Canada nearby and also into materials for nylon production and other products.

Propylene from the refineries goes to phenol resins and benzene producers. Some refineries are major producers of solvents.

The industry in Montreal remains largely interdependent with Eastern Ontario. It regards its geographical location as favourable for expansion later, so maintaining its position as one of the three petrochemical centres of Canada. It is watching closely the progress of the GATT talks and the offer by the U.S. to reduce tariffs on petrochemical products (now relatively high) under pressure from Alberta.

The other areas of the chemical industry in Quebec depend greatly on such resource industries as pulp and paper, and mining and metals, and the local economy. At the moment

the thrust for modernisation and expansion comes from a strengthening pulp and paper sector and changing technology in pulp production.

But again, in these areas government is pushing hard for production of more derivatives.

The U.S. tariff is lower on some of these chemical products, and the expansion of Canadian Industries' chlor-alkali plant at Becancour, 80 miles east of Montreal, to 300 tonnes daily is partly based on the international market. This programme by the Canadian arm of Britain's ICI is costing about \$100m. Eventually, ICI's old chlor-alkali plant at Shawinigan will be closed.

The product requires large amounts of electricity, and salt. SOQUEM, owned by the Government of Quebec, is planning new salt mines on the Magdalen Islands in the Gulf of St. Lawrence.

ICI remains a major producer in the province of explosives for the mining industry. It is also considering another chemical plant geared to pulp and paper. Kemano of Sweden is due to start building a \$15m. sodium chlorate plant near Montreal shortly. The latter developments are geared to new

technology in pulp bleaching. The possibility of a caprolactam plant, to be built by the Swiss Inventa group, is still believed to be in the talking stage. The government has commissioned pre-feasibility studies on a large soda ash operation in the Gaspé area, 700 miles north-east of Montreal, which would be designed mainly for the U.S. market. But private industry sources do not rate the economics as favourable to success.

Formidable

Overall the chemical industry believes the real growth in the future must come from the petrochemicals side, but the problems of available markets, returns, tariffs and duration of present world overcapacity remain formidable.

The possibility of free trade in chemicals between Canada and the U.S. once again is being talked about freely. But the Quebec and Canadian industry generally prefers to adopt a more tangible goal—greater access to the big American market and the chance to compete on costs.

Robert Gibbens
Montreal Correspondent

Aluminium

CONTINUED FROM PREVIOUS PAGE

rad out between Arvida and Montreal.

Operations in the region of Alcan are the mainstay of a population of 250,000. Without aluminium the only economic activities would be hydro electric power generation, agriculture, pulp and paper, and the Reynolds group, besides the Bate Comeau smelter, rates a major rolling mill fabricating plant at Trois Rivières, 80 miles north-east of Montreal, a rod, wire and cable plant farther east, and other fusion and fabricating plants in the Montreal area.

Taken overall, the industry Quebec sells more than half of its basic aluminium in export markets, mainly the U.S. The industry's basic sales are in the province is run at well over \$1bn. a year, the amount of ingot cast into semi-fabricated products or fabricated products in the province has been growing steadily since the end of World War II.

The industry's view is that the transformation is still in time, but it must come on the basis of sound market economics and without subsidisation from Governments. With world markets

growing again on a long-term basis, an easing in the energy crisis, and better labour relations particularly at the Alcan smelters, it seems the present Government in Quebec is ready to co-operate with the industry in its appraisal of greater uses for aluminium in cars, while in the domestic area steady new markets are opening up with the development of new types of inter-city trains.

Alcan has had talks with both General Motors and Ford on the possibility of greater use of aluminium-alloy engine parts, which would ideally require location of foundries near smelters to take advantage of the economies of direct hot-metal transfer.

The car companies are known to have been studying more than cast aluminium casings, engine manifolds and sheet body panels—right up to aluminium-alloy engine blocks and chassis members to meet the stringent 1985 North American environmental standards.

However Alcan is saying at this point that the ball is now in the carmakers' park, and final decisions must rest on the total economics of car manufacture.

R.G.

Thinking of branching out in America?

Consider the European flavour of

Quebec City,

in Canada.

While being fully integrated into the North American context, the Québec City area and its population are a faithful mirror of their French origin. Among the many characteristics which reflect the influence of their milieu is a strong sense of business which has been translated into a refined organization to accommodate in sophisticated industrial parks the many internationally-known firms that have settled and continue to settle there. They are provided with an exceptionally efficient road, air and rail network giving them a rapid and direct link with all major Canadian and American markets.

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will find out how easy it is to establish an industry in this Euro-American corner of Canada and how much you will feel at home there, a factor that can only add to the imperatives of success you are looking for.

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QUEBEC X

Montreal on a downhill slope

JOG, JOG, JOG: the executive middle classes of Montreal are keeping fit. Up and down the Mount Royal they go, a wooded hill which rises 870 feet above downtown Montreal, and which gives the great city of 2.8m. inhabitants some relief from the starkness of a North American conurbation.

Winding their way up and down along a carriage road, they dodge the occasional horse-drawn caleche or, in winter, sleigh — a memento conserved for tourists of an earlier epoch. These are not the only fossils in a city which used to be Canada's greatest and richest, but which has been losing ground steadily to Toronto as a centre of business, and whose cosmopolitanism has yet to be fitted into the pattern of the Quebecois nationalism which has been emerging for at least a generation.

Only a few years ago, before the joggers came, Mount Royal was the haunt of pedestrians, many of them speaking the languages of central Europe. The first joggers, in the first half of the 1970s, were almost exclusively English speakers. Now, as they wheeze by, you can hear more and more French: it is a sure sign that French Canadians have been working their way into the executive grades of Montreal office life.

At the top of the mountain, as it is universally called by the English, there stands the so-called chalet, the Canadian echo of what a mediaeval hall might have been like. It is a restaurant built as a make work project by Camille Houde, Mayor of Montreal before the war, intended during the war, and triumphantly taken back by his voters when the war was

over. Then, as now, the French Canadian community was disinclined to join in the quarrels of the British (and, for that matter, of the metropolitan French). Houde was a prime example — a French Canadian chief who founded his political power on personal loyalties — French Canadian equivalent of the city boss. These men cared little for ideologies, but brought home the bacon for their citizens in the form of public works and occasional circuses.

Pleasure

The current representative of the species is M. Jean Drapeau, the mayor who gave Montreal the world's fair, Expo 1976. He is a man who recalls with pleasure because the works were carried out at a time when it was good for the economy,

and the Olympics which coincided with a construction boom and came close to wrecking the city's finances. It is the fashion in Montreal to moan about the expense and general tiredness of the games. But let there be no mistake. M. Drapeau has not been disowned by the simple folk of French Montreal. The cheer he got at the end of the games is evidence enough of that. He is up for re-election in the autumn, and though the Parti Quebecois loathe him he will be hard to beat.

From the terrace outside Houde's chalet you have a fine view over Montreal. Away on your left, towards the east, it is possible to glimpse the Olympic stadium, at last ready to receive the removable roof which is part of the bold design. As in so many other cities, the east is the working class dis-

trict. For many years the authorities have been trying to move the centre of gravity of the city in that direction: the stadium and the extension of the beautifully clean and efficient Montreal metro towards it are part of the effort. It has cost a lot of money, but success has been small. The centre of affairs remains within 1.2 miles of Place Ville Marie, the complex of office blocks with which Montreal was going to catch up with upstart Toronto in the late 1960s. Close by there is St. James Street, once the centre of Canadian banking, now a collection of forbidding 19th and early 20th century palaces through whose corridors power no longer flows abundantly.

And close to Place Ville Marie there is the massive squatness of the building of Sun Life of Canada, the insurance company whose intention to remove itself to Toronto has really focused attention on the so-called exodus from Montreal.

The exodus is part of a North American pattern: in the U.S., too, a place like New York, once the Dorado of waves of immigrants, is losing wealth and stature to cities farther west. But in Montreal the process has been accelerated since the advent of the Parti Quebecois Government in November 1976. In the eyes of English speaking North American businessmen the PQ is socialistic. Moreover, it is determined to break the hold English speakers still have on top levels of management in Montreal.

The PQ's chosen instrument in that battle is the language bill, Bill 101, with which it wants to ensure the primacy of French in Quebec. The province which tries to attract new business to the city. It does so both

French struck something like a panic in many English breasts. When Sun Life first announced its intention to move, it blamed the language law — even though it makes provision for headquarters operations such as that of the Sun Life. The trouble is that seven months after the passage of the law there is no sign of the regulations which alone will tell management what to expect. However, Sun Life changed its story after some time. It blamed its decision to move on the reluctance of potential clients elsewhere to buy insurance from a company with headquarters in a province whose political future is unclear.

Extreme

The case of Sun Life (which will be decided by a meeting of the policy holders in April, most of whom have no direct interest in the welfare of Montreal) is an extreme one. The Federal Government, in the interests of national unity, has been exerting pressure on the company to stay; the PQ Government has used the occasion to lambast the business establishment in general: it was not difficult to make Sun Life look like an angle-monster with no regard for plain people, French or otherwise. Others have been more discreet. The Royal Bank and the Bank of Montreal, for instance, have transferred some activities to Toronto; Royal Trust has set up what amounts to a back-up headquarters in Calgary.

To counteract the exodus, the Montreal Urban Community bill, Bill 101, with which it wants to ensure the primacy of French in Quebec. The province which tries to attract new business to the city. It does so both

by way of publicity and by acting as a broker capable of bringing together Montreal businesses with others who might be interested in setting up joint ventures. Montreal offers no tax incentives of its own, but federal Canadian incentives are available, and so are injections of both loan and venture capital from the development corporation of the Quebecois government. In spite of their differences, the two Governments do co-operate quite closely in this sphere.

Granted that Montreal has been falling behind the more westerly regions of Canada, the Economic Development Office can still detail a long list of attractions: a port which is negotiable all year round, two international airports, a skilled labour force, a position within one hour's flying time of 30m. rich North Americans, and above all a cosmopolitanism without its equal in North America. French and English are widely spoken (though a visitor will help to gain friends if he makes his gambit in French); there is a large number of people who in addition have preserved the language of their ancestors in Europe, in the first place Italians, but also Greeks, Germans, Spaniards and others. There are French and English theatres, a well regarded ballet company — and housing accommodation galore because of the exodus.

There is a public transport system which works (except during the frequent strikes) and a climate of public order which cannot be taken for granted in urban North America. Of course it has its limits: Montreal is home to Duddy Kravitz, of Mordecai Richler's novel — an unspeakably tough and ruthless

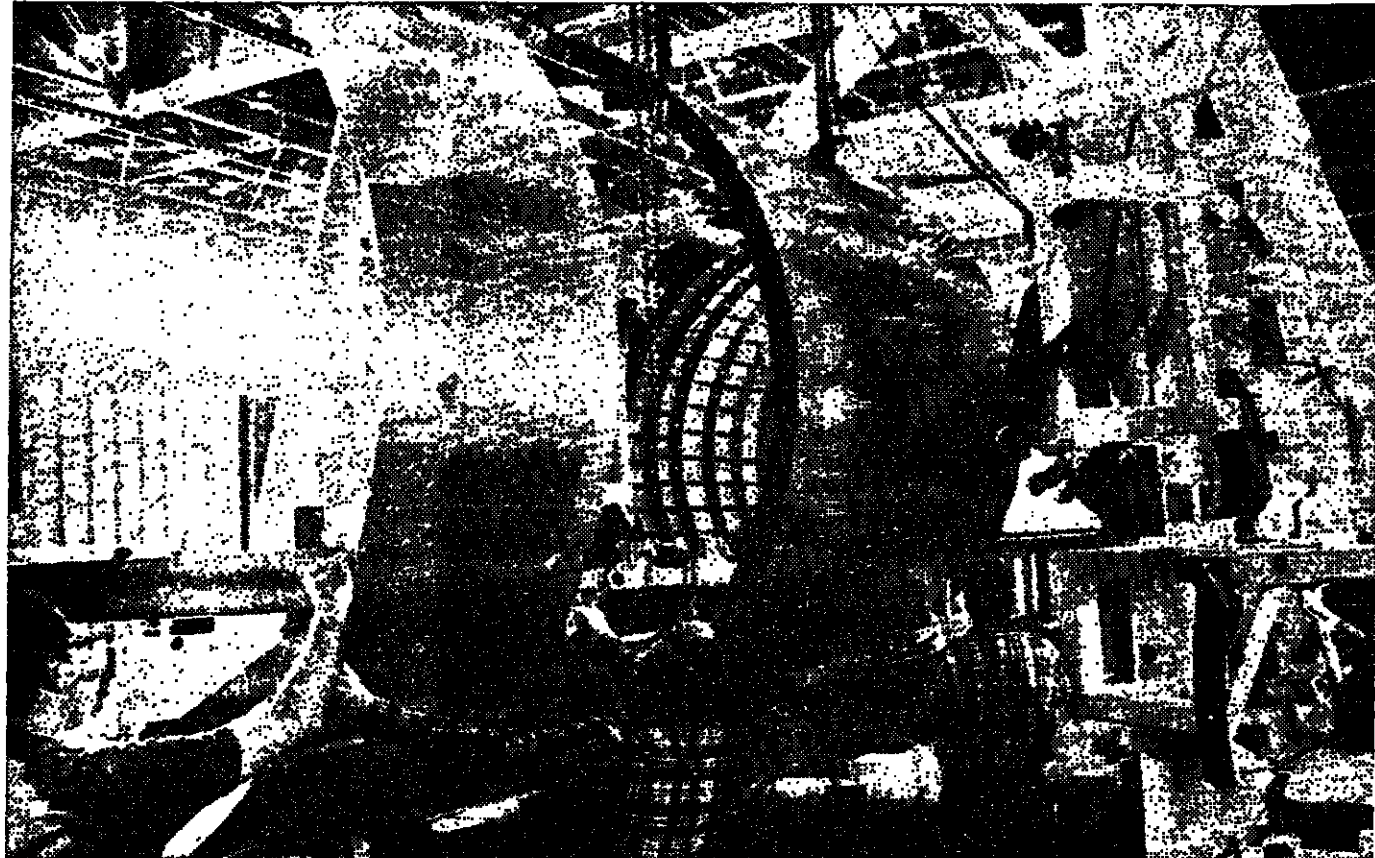
second generation immigrant from eastern Europe. There have been gangland killings; the number of fires in poor regions is suspiciously high; an unusual drug trafficking is nothing new. But in Montreal, who does not want to be caught up in these things can walk the streets in safety.

The ethnic mix has inevitably created difficulties with its language bill. In broad outline it reserves the right to attend English state schools to children with at least one parent who attended English schools in Quebec. An English Canadian from Vancouver would find his children do not qualify except for a limited period: the same goes for an immigrant.

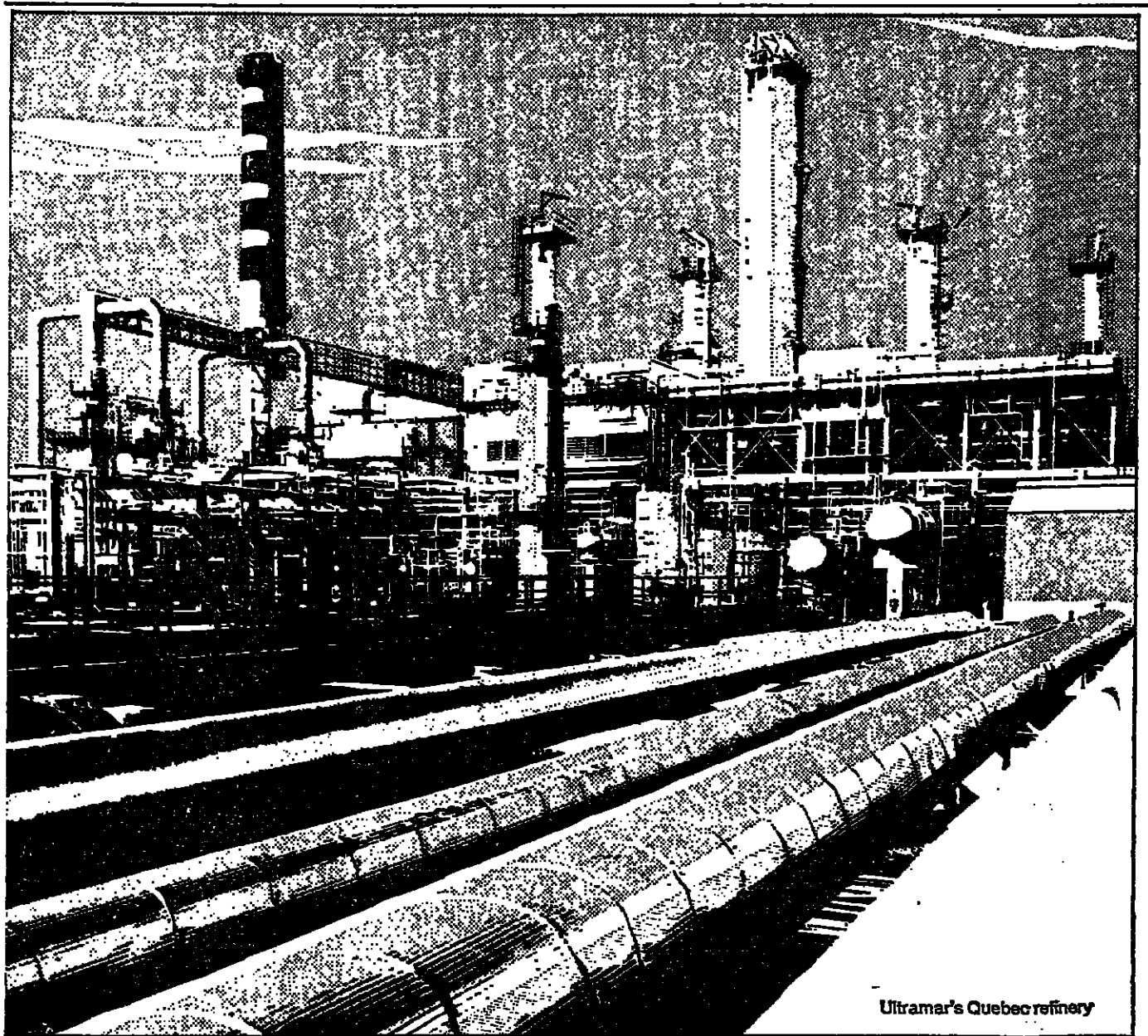
The main intention is to make immigrants join the French community rather than the English, as has generally been their wont. A trial of strength has resulted. More than 1,000 children in the Catholic schools (mainly Italian), and more the 1,500 in the Protestant system (including many Greeks) are attending in defiance of Bill 101. The Catholics let them, tacitly, the Protestants scold them openly. But both systems face loss of grants in respect of these children. Italian teachers are already donating one day salary per year to make up the loss of funds; the Protestants are thinking of fund raising. Moreover they hope to challenge the legislation in the courts. In their different ways both sides expect a battle to last ten years.

The hardship inflicted can be exaggerated, and could be lessened if the French schools were more trouble teaching English. Hard cases, admittedly, but poor law: but poor laws make hard cases.

W.L.J.



Assembly of the Canadair Challenger, on which the aircraft industry places great hopes.



Ultramar's Quebec refinery

The finance sector seeks to adapt

FINANCIAL INSTITUTIONS in Montreal, once the financial capital of Canada, are in a difficult process of adjustment to the advent of a nationalist Government in Quebec having the little support with the traditional English-speaking business establishment.

For historic reasons there has been a drift away from Montreal to Toronto of financial institutions or at least of sections of their headquarters. The latest example, which has made for a good deal of bad blood, is that of Sun Life of Canada, the country's largest life assurance company.

Sun Life said it was moving its head office from Montreal to Toronto because of the Quebec Government's requirements that it conduct its business in French. The Sun has been writing policies in French, where appropriate, since 1885 and issuing its annual reports in French since 1885. Most of its world-wide business is done in English, however, and if it was to continue to serve its policyholders efficiently, the company said, it had no choice but to work in English.

The Sun subsequently gave a second reason for the move. Its base in Quebec, the company's annual meeting was told, is putting it to a competitive disadvantage. The decline in the company's individual policy sales of 2 per cent, in sharp contrast with an increase in group insurance sales of 42 per cent, was attributed to the concern over the possible separation of Quebec.

What quickly emerged as the central issue was not this difference between Mr. Parizeau's figure and the Sun's. It was the threat, implicit in Mr. Parizeau's response, of the forced allocation of savings to Quebec.

Canada's insurance companies are accustomed to matching assets to liabilities on a province-to-province basis. A legal precedent exists which suggests, subject to a fresh challenge, that provinces have the right to require it under the constitution.

Under a Government determined to establish a separate State, the financial institutions see a threat to the discharge of their fiduciary responsibilities. Spokesmen for many of them will concede privately they are already being pressured to invest more in the province than they feel is prudent.

The federally chartered banks are largely immune from that pressure. The national banking system, in any event, is not normally a source of long-term funds. The provincially chartered trust companies — indeed any repository of savings within the province's jurisdiction — are exposed. They expect the pressure to intensify rather than ease if Quebec runs into strengthening opposition from lenders outside the province.

Quebec in recent years has become increasingly a net importer of funds. Most of the average \$2bn. a year which Hydro Quebec must borrow to complete the \$16.2bn. James Bay development comes from outside the country.

Compelling

The third reason — not so far publicly stated by the company but the most compelling of them all — is to be found in statements of Parti Quebecois policy. The Province's financial institutions, says the Parti Quebecois, should be controlled mainly by Quebecers, their savings employed to the Province's benefit.

Any doubt about what was meant by this was quickly laid to rest by the response of Finance Minister Parizeau to the first news of the Sun's pending departure. He accused the company of having siphoned off some \$400m. of Quebec premium income for investment outside the Province and vowed to recapture it by "moral suasion and moral blackmail or by legislation."

Mr. Parizeau appeared to have arrived at this figure by calculations based on gross premium income and including segregated funds administered on behalf of pension funds. The Sun calculates it is under-invested in the Province by no more than \$9.8m.

to \$1,245. The per capita debt of Ontario, with its broader based and more productive economy, is \$2,173. The Quebec Government does have domestic sources of funds, other than the conventional lenders, which it can tap.

The most immediately available is the Quebec Pension Fund with total assets under administration nearing \$6bn. (\$5.3bn. at end-1976) and total annual deposits nearing \$700m. (\$593m. in fiscal 1976).

The pension fund has a large proportion of its assets in Quebec bonds. At end-1976 \$2.3bn. of the \$4.3bn. of assets in the general fund were in Quebec direct and guaranteed bonds. Other Quebec bonds have been placed in a segregated fund.

Portfolio

Many Quebec bonds have already been placed directly with the pension fund. Other bonds — the total so far unknown — have been bought by the fund through its open market operations. Meanwhile, some of its common stock holdings have been sold. The general assumption is that the fund's financial report for fiscal 1977 will show a significant increase in its holdings of Quebec debt.

There is a limit, requirements of portfolio balance aside, to which the province's debt can continue to be placed with the pension fund. Unless the mandatory contributions to it are increased, it will run into a negative cash flow in the middle 1980s with the projected sharp rise in the number of Quebecers qualifying for pensions.

Another potential domestic source of funds is the co-operative banking sector which is unique in Quebec for its strength with local assets in excess of \$8bn. The largest single grouping within this sector, Caisses Populaires Desjardins, had \$6.3bn. assets at last report. In addition it had interest in insurance and other financial activities.

The Desjardins movement has a shareholding in the Provincial Bank, one of two mainly French-oriented Canadian chartered banks. The other is Bank Canadian National. Both do most of their business in Quebec, much of it with local authorities and small business. But both operate outside Quebec, too, and have been extending their branch network in the other provinces. The Provincial Bank recently acquired branches in Ontario and as far afield as British Columbia when it took over a portfolio that they would like. Unity Bank, a new foundation that had never become successful, in the early 1960s, was full. Both the French Canadian banks have been following the

advance of Canadian chartered banks into world markets.

Governments before the present one in Quebec have tried to harness to the service of the State the funds collected at grass roots level by the co-operative movement. But the movement still largely confines its lending to members, mortgages and to local government bodies.

The present Quebec Government is publicly counting on this "engine of the economy" to make a larger contribution at the provincial level but, like the conventional lenders, the co-operative banks may also find they are already holding as much Quebec debt as they are at present prepared to carry.

Even on the basis of generous access to the pension fund and the co-operative banks, however, financial observers question that Quebec could finance its requirements for much more than a year from within its own market.

At the same time, any moves towards pre-empting savings of the other institutions could now be booming. Richard M. Thomson, president, and chief executive officer of the Toronto-Dominion Bank, put it this way in a recent address in Montreal: "Quebec seems likely to continue to be a massive external borrower for many years in both national and international markets. In such circumstances, suggestion about restricting the movement of funds or about the forced allocation of investment to Quebec residents, corporations or financial institutions, seem ridiculous."

By using the terms forced allocation of resources I mean by legal requirement an investment company or a pension fund must put part of its assets into investments specified by the Government. If such measures were implemented, Quebec would be hard hit, for extra lenders would surely increase rates on loans to Quebec and restrict funds allocated to the province. I am sure that if the concept of forced allocation of resources were carefully considered, it would be quickly rejected.

Nothing further has been said officially about Sun's pending departure. The decision, in fact, will not be confirmed until the policyholders have voted in April. But some in the Montreal financial community are tentatively advancing the possibility that the reaction in external markets, as catalysed by Parizeau's response to the Sun, may be tempering the Government's thinking.

John Meyer

The Canadian Connection

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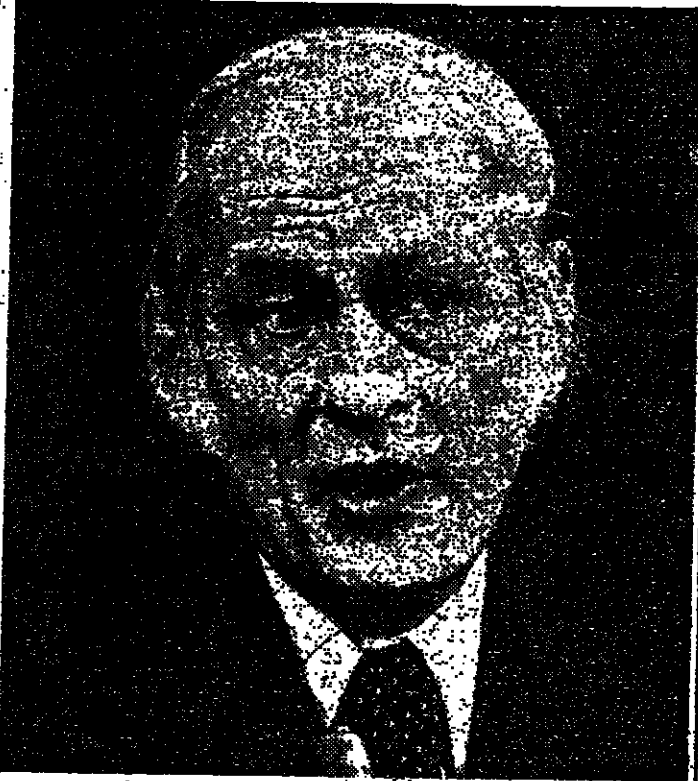
Leading figures in the Province

Rene Levesque

POWER HAS not changed the moderately dissatisfied, very public image of Rene Levesque. He may well be the most Caspe, one of the poorest areas of Quebec, displays his Legion of Honour, awarded him by the French Government last year, image masks a zealot determined to push Quebecers along a path he is convinced they must follow. For Levesque and his inner circle of Cabinet Ministers, advisors and friends, separation has become more than a political conviction. It has become a religion in which those who have not yet seen the light are Yodas.

Levesque, comes from a bilingual town, French was spoken at home and at school. Like so many French Canadians he picked up his English in the streets. It is voluble and idiomatic to this day. During the war he was a correspondent in Britain for U.S. networks. Then he became a chalk and blackboard TV commentator. His public service began as a member of the Lesage Liberal Cabinet in Quebec, during the 1960s, when he brought about nationalisation of the Quebec power industry.

Even then he was moving towards a line of independence bomb-throwing, kidnapping and fringe groups of the late 1960s. This is a year for strong — to a breach with the Liberals, and early 1970s and was given perhaps, harsh — independent leadership, leadership which built up through electoral in his first months in office. will if necessary subordinate separatist goals to the task of shoring up the economy. But Levesque has developed a party which is so democratic that he himself has little more than a single vote, even in Cabinet. He ing, what Quebecers want in may well have the acumen to see above 11 per cent, and a public purse that is noticeably empty. ing, what Quebecers want in may well have the acumen to see above 11 per cent, and a public purse that is noticeably empty. ing, what Quebecers want in may well have the acumen to see above 11 per cent, and a public purse that is noticeably empty.



Rene Levesque

These profiles were written by Amy Booth

Jacques Parizeau

JACQUES PARIZEAU, Finance (pre-OPEC) cheap offshore oil Minister in the Quebec Government while Ontario was confined to ment, looks more like a well higher priced Western oil. beeled banker than the Nowadays the price is the same separatist and socialist bogey in all Canada.

Parizeau is well respected by many Canadians, both federalists and separatists. His first budget in 1977 won full marks in the business world. He seems to have been around for a long time in both provincial and federal spheres, even though he is still only 48.

His education has a truly international flavour: BA from Hautes Etudes Commerciales in Montreal, post-graduate studies in "economics" and "political science" in Paris, and a doctorate in economic sciences from the Royal Commission inquiring into the banking and financial system of Canada, a consultant to several Quebec Ministries.



Jacques Parizeau

Claude Ryan

CLAUDE RYAN, publisher for more than a decade of the small but highly regarded Montreal daily, Le Devoir, and now running hard for the leadership of the provincial Liberal party, has been nicknamed "the priest," "the judge," even "the Pope." He is the very antithesis of the image maker's vision of the man needed to seduce a majority of a traditionally volatile and emotional electorate away from Quebec's charismatic Premier, Rene Levesque.

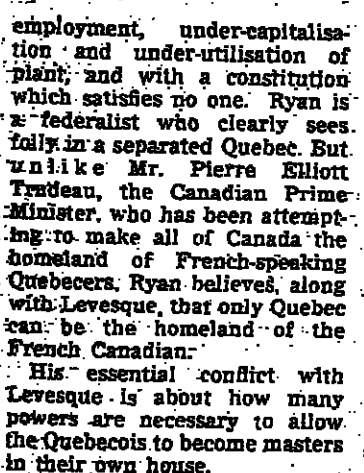
Ryan is an intellectual in every sense. He is deliberate, disciplined, well schooled and well read in the arts and letters, and authoritarian through a strong Catholic upbringing. He takes a refreshing moral stance in a province that in less than a decade has slipped from papism to anti-clericalism.

These are suddenly attractive qualities in a province—even in a country—floundering in underemployment, under-capitalisation and under-utilisation of plant, and with a constitution which satisfies no one. Ryan is a federalist who clearly sees fully in a separated Quebec. But unlike Mr. Pierre Elliott Trudeau, the Canadian Prime Minister, who has been attempting to make all of Canada the homeland of French-speaking Quebecers, Ryan believes, along with Levesque, that only Quebec can be the homeland of the French Canadian.

His essential conflict with Levesque is about how many powers are necessary to allow the Quebecois to become masters in their own house.

Ryan's fight for the leadership of the Liberal party in the province, if he gets it, will be but an easy preliminary round compared with the uphill battle he will need to wage over the next perhaps four years to election time.

He could even have the federal Liberals to contend with. If Ryan's third option (one and two being Levesque and Trudeau stands), holds sway, the Trudeau Liberals will have lost much of their claim to being the only group that can hold Canada together.



Raymond Garneau

Raymond Garneau

RAYMOND GARNEAU, Claude Ryan's opponent for leadership of the provincial Liberal party, had a rapid rise in the Cabinet of the former Liberal Premier, Robert Bourassa.

In 1970 he was appointed Minister of the Civil Service, Assistant Minister of Finance and vice-chairman of the Treasury Board. Within six months he was named Finance Minister and chairman of the Treasury Board, a post he held until the Bourassa Government was defeated in 1976. Garneau himself survived, one of the few



Claude Ryan

Québec's Vital Force



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QUEBEC XII

Church in transition

QUEBEC HAS been going through a difficult transformation in the past 25 years. A Church that was once a traditionalist, clerical, and inward-looking society has given way to one that is lay, more of this world, and in particular of North America. Yet one is tempted to say that it is groping for the lifelines that reach back to the period before these drastic changes took place.

Industrialisation was undertaken in the 1920s and accelerated as a result of World War II. But the resultant cultural adjustments did not really begin before 1960 and the so-called quiet revolution. It brought institutional reforms to schooling, social and health services, and to some economic institutions. A new species of technocrat appeared, but the cultural changes undertaken remain incomplete.

Traditional ideologies disappeared: Christian values, religious standards, ancient traditions, the rural way of life. An ideology of dynamic change was imported from the U.S. and the quest for an only partly regained liberty was intensified.

The hankering after a secular Quebec found its expression in an aspiration for independence, or rather for several kinds of independence—cultural, political and economic, and a Quebecois form of socialism. But a latent conservatism remained and has of late drawn support from an attachment to a "good life," as assured by a capitalism Made in U.S.A.

Receptacle

The destiny of the Quebecois Church was and is tied up with that of the Quebecois community. But after having for so long been the receptacle of the dreams and hopes of that national group, the Church realises that it no longer retains the initiative in this field. The dreams of contemporary Quebecois are nourished from sources alien to the Church.

The Church used to have overwhelming authority over the life of the community. Now it is having difficulties finding its new place, playing a role less striking, but more real and defined. In 1971 the Dumont Commission appointed by the Church was in the thick of that Church put it thus: "Having struggle from the British co-

taken part in the long struggle for (national) survival, will the Church opt out at the very moment when our society has reached what may be the most important turning point of its history?"

The Church had inspired a deeply traditionalist Franco-Canadian nationalism. Now it felt helpless when faced by a specifically Quebecois and purely secular nationalism which preferred liberty and modern values to submission and tradition.

After some delay, and helped along by the second Vatican Council, the Church adapted reasonably well to a changed Quebecois society. No violent shocks accompanied the disappearance of its control over the schools, hospitals, social services, and the place of daily work. As elsewhere it was occupied with its own, internal reforms (to liturgy, teaching, and organisation).

Disenchantment set in between 1965 and 1968. The Government only partly satisfied the great hopes placed in it by workers and, especially, trade unions. Within the Church something similar occurred. Pop masses and similar innovations had proved incapable of staunching the haemorrhage of believers leaving a church that they no longer considered relevant.

Faced with a society determined to organise according to so-called autonomous and secular criteria, the Church in Quebec failed to take a position "more evangelical, more free, and more creative in the light of the most crucial concerns of our society" (Dumont Commission). Hence it is retreating into a silence which it explains with a reference to its essentially religious and spiritual mission. That explains the rapid rise of the charismatic movement and the ready acceptance of it has received from the episcopate.

Despite a number of declarations of sympathy, the Church has, in 1978, not adjusted to the secularism of the world around it.

Franco-Canadian nationalism has been an often tragic struggle for survival. The mission appointed by the Church was in the thick of that Church put it thus: "Having struggle from the British co-

quest of 1760 onwards. It is a struggle now continued by different means associated with Mr. Pierre Elliott Trudeau, the federal Prime Minister, and, on the other hand, Mr. René Lévesque, Prime Minister of Quebec.

Mr. Trudeau's way is co-existence with other Canadians and equality of rights. Taken as a whole, and at the level of its official representatives, the Canadian Church is glad to support that form of nationalism. Among other documents the pastoral letter issued in 1967 upon the centenary of Canadian confederation supports that view. It based itself upon justice and fraternity as the elements of social peace in Canada.

Recognition

In the name of justice the bishops demanded that the French community in Canada should be afforded recognition of its "undeniable right to its own development." For the French community in Quebec, they demanded the right to "civil and political institutions in keeping with its genius, and to that autonomy without which its existence, prosperity, and its cultural and economic development would not be assured."

All of that would have to respect the rights of others. At a time of confrontation between "different national groups of regional interests, and social classes," the episcopate asked Canadians to display generosity towards the whole world and towards the brothers closest to them.

Without ruling out the option of independence the Canadian bishops thus displayed their profound sympathy with a Franco-Canadian nationalism which looks for justice and brotherhood in the form of an equal partnership with an English-speaking community.

But the creation of the Parti Quebecois in the late 1960s and the terrorist kidnappings in October 1970 gave impetus to the debate. In 1971 the Synod of Rome affirmed the right to self-determination of all peoples. The Canadian Church had to take new Quebec.

In April 1972 at a meeting in Ottawa the bishops affirmed that "all political options which respect the rights of individuals and the human community" are legitimate. They added that the choice made must have regard for Christian values.

The word self-determination was painstakingly avoided—even more so the word independence. But looking beyond the words one can say that the bishops admitted the right to self-determination by allowing all options provided they respect the rights of individuals and the community. The bishops of Quebec itself have stood by that declaration, refusing to become more explicit. Yet there is reason to suppose that certain clerics have a clear sympathy for the Parti Quebecois. That showed itself in the elections of 1970, 1973, and 1976.

Much of the proposal for Quebec's independence remains ambiguous. For the time being it rallies adherents of diverse ideologies: those with nostalgic memories of past battles; those who expect to make their mark on a Quebecois neo-capitalism; or those who want independence as the road to a form of socialism suited to the reality of Quebec. The Quebecois enterprise is fragile: what will happen once tactical alliances are dissolved?

Socialist ideology does not have strong roots in Quebec. The Communist Party has not taken root at all, and the socialist-inspired New Democratic Party has struggled. The great trade union federations have done the most to define and spread socialist beliefs. The Church for long inspired a battle against communism and supported adherents of a form of corporatism as a third way between capitalism and socialism.

Some Christian groups have opted for socialism, but on the whole socialism reigns.

In the past the Church was the preferred stage for the creation of individual and collective attitudes in Quebec. That heritage has left its mark in spite of the decline in Church attendance. The question is whether the Church will once more play its part in the aspirations of those trying to build a new Quebec.

What does it have to offer? Maybe the spiritual background without which political victories and technical achievement, instead of adding to freedom, run the risk of increasing human dependence. A rejuvenated Church could and should become a community where to possess means to share, not to hoard; where communion and partnership are valued more than prestige; where power will mean service, not domination.

Were that possible, the Church could lend its support to the quest for a Quebec of freedom and solidarity increasingly directed towards independence and socialism.

Prof. Guy Bourgeault

Prof. Bourgeault, a theologian, is Dean of Adult Education at the University of Montreal.



The Queen Elizabeth Hotel and the Basilique St. Jacques in Dorchester Boulevard, Montreal.

The battle between English and French

A PROMINENT French-Canadian businessman facing the courts in Ontario last month was refused a trial in French by Mr. Justice William Parker of the Ontario Supreme Court. Only a few weeks before Mr. Justice Jules Deschênes, of the Quebec Superior Court, had voided those sections of a Quebec law, the celebrated Bill 101, which were to make French the language of legislation in the province and to enforce the use of French in most court cases involving corporate bodies.

In one case, French had no legal status in Ontario. In the other, the British North America Act of 1876, the Canadian constitution, was found to guarantee certain English language rights in Quebec, the one Canadian province where the majority is French speaking. Mr. René Lévesque, the Quebec Premier, was not abashed by the Deschênes ruling. "Our law is just," he said. "If something is wrong it is the Canadian constitution itself. That is why we want to be rid of it."

Small wonder that French Canadians feel that they are in a situation where they cannot win. They constitute only 25 per cent. of the Canadian population, concentrated almost wholly in Quebec. Hence they are not in a position to achieve much in their efforts to protect the use of French by their own language outside Quebec. Yet in Quebec, where they are in a majority of 80 per cent., they find that Bill 101 is in part ruled unconstitutional. (The Deschênes judgment can be appealed against, so that a final verdict has to be awaited).

Symbolic

The linguistic question therefore has acquired immense symbolic significance. It is by no means only the Quebec separatists who welcomed the Bill. There are many others who want to see a Canada of two communities living side by side. "Canada des patries," to paraphrase a famous phrase of General de Gaulle's. The concept of essentially one Canadian nation, French and English speaking, associated with Mr. Pierre Elliott Trudeau, the Canadian federal Prime Minister and Liberal leader, is controversial to say the least, even among Liberals in Quebec.

For a very long time the Quebecois had felt that they were sufficiently protected by the constitutional provision that made their province in effect bilingual. They had French schools of their own, they had access to any public office and the courts in the language of their choice. Then, in the late 1950s language became a hot issue. The English school system expanded rapidly, thanks to the increasing number of immigrants who chose to join the English community, and to an increasing number of Quebecois who felt an English education would give their children a better chance of succeeding in business. Many leaders of French society clamoured for government intervention, afraid that French might disappear altogether from Quebec.

A succession of language laws has been adopted, beginning in 1969 when Jean-Jacques Bertrand was premier. He guaranteed parents the right to

choose freely between the English and French schools systems, regardless of their origins. At the same time the Bertrand Government planned a series of measures to promote French culture and the use of the French language. Within a few months of the schools bill it was heavily defeated at the polls.

Its successor, under Mr. Robert Bourassa, a Liberal, came forward with a law that made French the official language of Quebec while maintaining the rights of the English community. But the freedom to choose schools was taken away from the so-called ethnic population, those of origin other than English, who were denied access to English state schools unless they could pass an at times harshly administered language test.

At the same time the French were unhappy, because they still feared that as their own birthrate fell they would be swamped by English speakers. Mr. Bourassa was swept out of office in 1976, a contributory reason being that a part of the ethnic or immigrant community abandoned the Liberals.

That left the ball with the Parti Quebecois of Mr. Lévesque, which had left no doubt that in this context it attached more weight to the claim of the French community than to individual rights of choice. It pushed through Bill 101, the Charter of the French Language, which restricts the right to attend English state schools to children with at least one parent who has attended English schools in Quebec. Immigrants—even from English speaking countries—will have to send their children to French schools. Even Canadian immigrants from other provinces will have to do the same (though the PQ Government has held out the prospect of concessions if they can be negotiated with the other provinces).

Besides the schooling provisions (and those concerning parliament and the courts which were described as ultra vires by Judge Deschênes), the Charter laid down stiff rules affecting business. Goods have to be labelled in French, outdoor advertising will have to be in French. Business must adopt plans to conduct its affairs in French though exceptions are promised for those whose business is mainly outside the province, and in particular for the headquarters of trans-Canadian companies.

The position of these headquarters is considered in the article of this survey dealing with Montreal. But in the present context it is important to know that until recently the larger companies in Montreal all worked in English. French Canadians without English hardly stood a chance to become lift attendants. That is no longer so, but to this day the French executive in many Montreal companies must not only know English but work in an English milieu where the Quebecois are in a minority.

The Federal Government has tried to deprive the Quebec nationalists of one of their main arguments by passing legislation to make Canada officially bilingual, but that applied only to federal jurisdictions. In the areas of provincial jurisdiction, which include education and the administration of justice,

Ottawa was helpless. Only a few weeks ago the Premier of Ontario, Mr. William Davis, refused to give French official status in Ontario even though 700,000 French Canadians live there. They do have access to schooling in French, but as a general rule it is true that there is wider provision for English schooling in Quebec than there is for French schooling in any other province.

Influence

This historic background will explain why so many Quebecois support Bill 101 and other measures designed to curtail English influence in Quebec. National pride is engaged on both sides. The French community is split about whether a compromise is possible: some feel that being a minority in Canada they will never enjoy full equality. Others feel that time will make for equality and mutual respect.

The latter believe that the French community has made tremendous economic advances and that it has become so strong that no Government can afford to ignore it. The former have chosen to work for an independent Quebec fearing that otherwise their community will be submerged in North America. To them the language

issue has become subordinate to gaining power for Quebec over its economy and foreign policy. The Lévesque Government has made its choice, but the people of Quebec has not yet done so: only a minority want independence. But the language law has nevertheless commanded much support, not less because it can be used to build up bargaining power vis à vis the rest of Canada.

Some effect upon the rest of Canada is already visible. Ottawa is struggling with the idea of guaranteed minority rights; New Brunswick, a province bordering upon Quebec and where almost half the population is of French descent is officially going bilingual. A recently as five years ago these people had almost no legal enshrined language rights. Ontario, with the second largest French group in Canada, had done a good deal less.

It is arguable that the debate about how French and English can live together has at least been brought into the open. Without that, English Canada might have to cope with underground activities. The kidnapping of a Quebec minister and a British official, and the murder of the former, in Montreal in 1970 must serve as a warning.

Marcel Pepin

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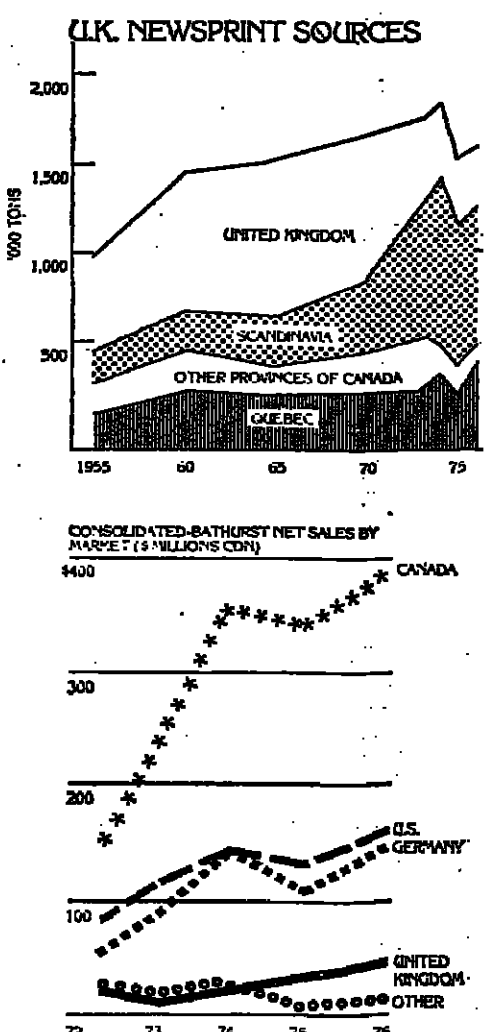
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مكزامن النجف

Driving towards an EEC policy on cars

By TERRY DODSWORTH, Motor Industry Correspondent

EEC has a policy for steel isolated initiatives, the per-
a policy of sorts for ship-
But should it also
a policy for the motor
country? This is a question
is beginning to creep into
conversation of the leading
European motor manufacturers.
It surfaced as a major
each at the Geneva Motor
last week by Sir Nicola
arelli, managing director of
its car division.

Sig. Tufarelli's thesis is that
European industry must re-
unite and reorganise. It is
up to the challenge now
by the Japanese vehicle
makers. Of the three big
for manufacturing blocs (the
Europe, Japan), Europe
suffers from the far the
most structural weakness. In
fact, Europe is under a
tained attack from Japanese
side imports, mainly of cars.
Increasingly, small com-
mercial vehicles, which are in-
creasing the old system of
rational trade, established
the motor industry after the
war.

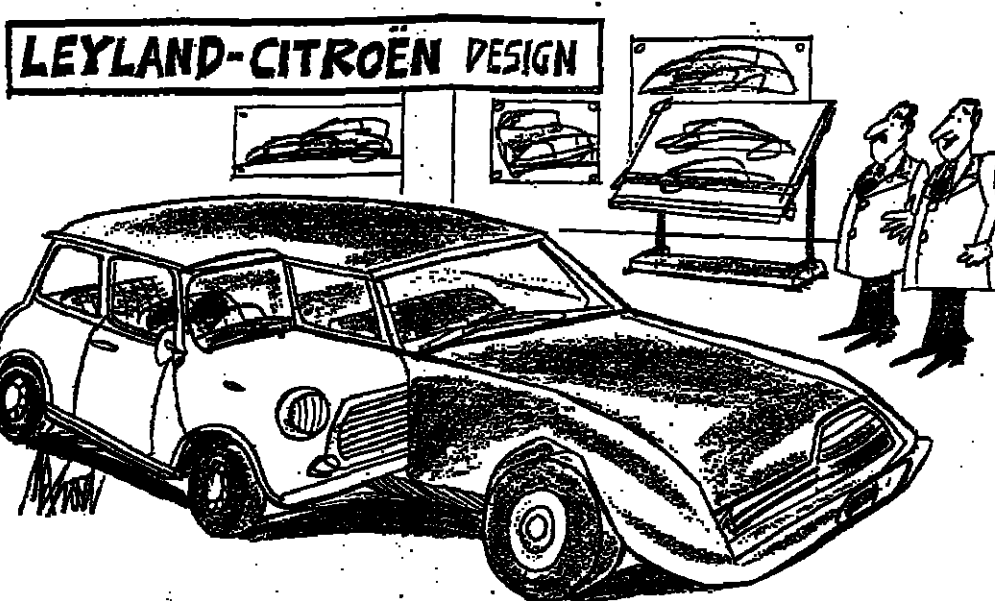
The way to respond to this
eat, Sig. Tufarelli suggests,
not necessarily by putting up
visible barriers against the
Japanese: European companies
uld "resist the tendency
towards protectionism." But
re-organised marketing
agencies should be estab-
lished at present, which
are accepting and welcome
EEC's recent move in
creating reciprocal arrange-
ments with the Japanese.
These proposals come close
to the fashionable concept of
the unified free trade. But Sig.
arelli's own suggestion is
re controversial.

The main sources of weak-
ness for European manufac-
urers are the fragmentation of
industrial systems, the

At the same time, Sig.
Tufarelli insists that the
Japanese must adopt more
responsible trading patterns.
"Certain rules of behaviour,
acceptable limits and priorities
must be set up to operate a
system of exchange." This again
is a view gaining increasing
currency in Europe, mainly
because the Europeans feel that
Japan is establishing new manu-
facturing capacity without
sufficient thought to the way in
which it will affect trade
balances.

Most motor companies have in
the past been vigorously
opposed to any such bureau-
cratic approach to rationalisa-
tion. They have preferred to
accept the disciplines of the
market place. A draft EEC
document outlining areas where
the Commission might be able
to help the industry fell on
stony ground last year, and the
industry, on the face of it, needs
very little help at present. In-
deed, car sales in Europe were
a record 10m. units last year,
and will probably increase slightly
this year, and could go up by
another 2m. in the early 1980s.
This is hardly the obvious time
at which to invite companies to
huddle together for protection.

Even so, Sig. Tufarelli's
speech touched a sensitive nerve
last week. European manufac-
turers are at last becoming
aware of the speed with which
they are being overtaken by the
sheer vigour of the Japanese
and the enormous design econo-
mies available to the U.S.-based
multinationals. In addition they
are growing increasingly anxious
about the poor comparative
productivity of much of the
European industry. Plants in
Europe must be utilised more,
component runs grow much longer,
and vehicle assemblers dupli-
cate less if the EEC producers
are effectively to combat the
new threat from overseas.



"It's a combination of British economy and French savoir-faire."

European basis, however, is
clearly very difficult to achieve.
The only company of this kind
to emerge in the commercial
vehicle field has been created
by Fiat, which put together
IVECO by combining its own
production runs with those of
Magirus in Germany and Unic
in France. In the car industry,
a projected link between Fiat
and Citroën failed, and the only
significant European-wide
rationalisation in the last few
years has been achieved by
Ford, a U.S.-based company
which has been able to bring
its manufacturing in Germany
and the U.K. together so
effectively because it is not
seen in either country as a
fully national concern. Com-
panies like Renault and Leyland
face a very much higher degree
of national interest in their
activities, which gives them
potentially much less room for
manoeuvre.

Partly for these nationalistic
reasons, the pattern of Euro-
pean co-operation up to now
has been concentrated on so-
called "functional" mergers, in
which different manufacturing
groups come together to estab-
lish separate, jointly-owned
activities, or in which one
vehicle assembler uses another's
parts. These include a Renault
A common engine plant at
Douvrain, in France, which
makes units for Renault
(France), Peugeot (France)
and Volvo (Sweden). The
Club of Four truck in
which four manufacturers,
Saviem (France), Daf
(Holland), Volvo (Sweden)
and Magirus Deutz (Germany),
collaborate in manufacturing parts
for a vehicle which they all
assemble separately.

The decision of Volvo's Daf
Cars subsidiary to buy a
Renault engine for its 343
model;
These agreements to be reached

within a national context. Com-
panies seem to look more
readily to other competitors
within their own borders than
outside. So a truly pan-
European structure of collabora-
tive agreements has not
emerged as yet in the motor
industry. The question now is
whether the motor companies
need another push in order to
achieve this, and, if so, who is
to provide it.

The Fiat view is that the push
is desirable and that the EEC
is the best medium through
which to give it. The logic of
this is that the EEC provides
the only forum which stands
above the national interests
which dominate the debate
about the future of the indus-
try. But by no means all Euro-
pean companies would agree.
Some believe that administra-
tive action would mean an
entirely anodyne solution with
no teeth. Others argue that
joint ventures are so difficult
to organise and control, and
have had such a patchy record
of success, that they are not
worth pursuing. Straightforward
mergers would be a more simple,
and probably more effective,
way of rationalising the Euro-
pean industry, they argue.

very reluctant to say how far
they would go in supporting an
EEC initiative. Talks are held
quietly and controversy avoided.
But a few executives are grow-
ing concerned enough to push
their heads above the parapet
and insist that if Europe does
not reorganise it will be swept
aside by the combination of the
Japanese, the developing world
car producers and the tech-
nological strength of the
American groups.

M. Bernard Hanon, for
example, the head of Renault's
car activities, has been a strong
supporter of a reorganised
French components industry
and a rationalised structure for
the whole European motor in-
dustry. His conviction has been
sufficient to push him into talks
with Leyland—an alliance which
most people in the industry
consider extremely unfavourable
to Renault.

Leyland itself is now putting
a lot of energy into these talks
with Renault. They cover such
areas as gearboxes, engines and
body panels. Recently, Mr.
Colin Hall, the chief economist
in Leyland's international divi-
sion, delivered an unofficial but
clearly significant speech, in
which he echoed much of what
Sig. Tufarelli said last week.

"Without some form of EEC
initiative I do not see an indig-
enous European motor industry
surviving into the 21st cen-
tury," he said. "If the inter-
vention is both bureaucratic
and uninformal, then the indus-
try's life expectancy is that
much shorter. But if we are
determined to survive, and are
willing to devote the necessary
resources, we shall come
through fit and able to meet
the new challenges of a new
world order."

Letters to the Editor

Neglect of the environment

Mr. E. Griffiths, MP.
Sir.—The Select Committee's
statements against Denis Howell
arch 21 are serious, but mis-
leading. Having carried virtually
all the responsibility for the
1974 in Mr. Howell's Govern-
ment, I believe the main cause
of his neglect is not his glibness
in the Waterways Board and
the Sports Council, but his
department's culpable neglect
of the environment.

Between 1970-74, the newly
created Department of the En-
vironment made massive pro-
gress in cleaning the air and
rivers, and cleansing up derelict
land, especially in the
urban cities. We set hun-
dreds of local authorities to
an historic task, renovate
the development of environmen-
tal improvement areas in run-down
centres and designate new
outstanding parks. Other statu-
tory bodies, including the nation-
alised industries, were prodded
to launch new schemes for
removal and greening of slag
tips and the planting of
trees. Simultaneously, Britain took the lead
in the world's first
conference) in putting
forward new ideas, based on our
domestic successes, for the
protection of the world's
air and upper atmosphere,
forests and endangered
species. Within the EEC, we
were able to place Britain in
the forefront of "pan-European
planning for the protection of
North Sea and the rivers
flowing into it, and the setting
of standards for industrial
emissions, car exhausts, noise
levels in heavy vehicles, etc.

I would be unkind to Mr.
Howell to say that he personally
neglected the environment. He
has international lead. It
been the anti-European atti-
tude of his senior colleagues,
especially Messrs. Wedgwood
(in, Shore and Silkin, that has
Britain in its present
position. Environmental plan-
ning, or would it be fair to say
Denis Howell's door, the loss
momentum in our domestic
in air and clean water
issues, nor the slowing down
of derelict land clearance and
improvements, etc. These
backs result very largely from
Government's irresponsible
up of inflation between
4.75 and the consequential
back in environmental spend-
ing in 1976-77.

Mr. Howell and his political
colleagues, nevertheless, bear a
share of the responsibility
the environment's being re-
lated to the second division of
Government priorities. In par-
ticular, they have failed to
create that Ministerial drive
enthusiasm which alone can
vanish civil servants and their
hordes into putting these
issues into conservation and
lution control. The Minister,
understand, is a very rare
under the Clean Air Council
the Noise Advisory Council
he seldom turns up at those
ning of sewage works, and
use disposal units where, un-
assent as it may sound, the
work has opposed to the
policy of fighting pollution
conducted.

Dr. Howell is a cheerful
spie whose main preoccupa-
tion is sport. It is no criticism
him to say that his approach
his role as Minister for Sport
very different from the one
expected between 1970-74. My
view was—and is—that nothing
less like a government
department or a nationalised
industry than the wonderfully
rid and intensely competitive
old of British sport. That is
with the Conservative

Cabinet's approval, I removed
myself from the chair of the
Sports Council and transformed
it into an independent Royal
Charter body with a distin-
guished sportsman (Sir Roger
Bannister), instead of a politi-
cian, at its head.

Mr. Howell has never accepted
this. He has sought to exert
detailed control over both the
Sports Council's policies and its
use of funds. Politically, I can
see the attraction of this to the
Labour Party managers and
publicists; but I do not think
it is wise. Not only is it bad
to reappoint politics into sport,
By diverting the attention and
energies of the Minister from
his other, and much wider
responsibilities for water, plan-
ning and all forms of pollution
control, it is bad for the environ-
ment and all who care for its
protection.
Edison Griffiths,
House of Commons, S.W.1.

Detail is more difficult

From Mr. D. Leach.
Sir.—Mr. Owens-Smith (February
20) contrasts Government sup-
port for the Arts with the lack
of support for new product
design. Would you permit me to
question the importance of in-
novation in product design and ask
whether, in this country, we put
too much emphasis on innova-
tion, creativity and invention and
too little on good detail design?

There is, of course, a sense in
which every good solution to a
design problem is innovative, for
each step in the solution, if not
original, is a new application of
a known principle. So much has
been written however, in recent
years about the encouragement
of creativity that one gets the
impression that our problems of
low productivity, balance of pay-
ments, low rate of growth, would
all go away if only someone
would invent another bouncing
bomb, linear motor, hovercraft
or Wankel engine. I believe that
most engineering innovations
have no pay off and are never
heard of. When an innovation
does have a pay off it is usually
small and always late.

Could we not find a way of
encouraging our designers to con-
centrate on perfecting details?
The customer is more likely
to buy a product if he believes
that it is safe, reliable, maintain-
able, easy to operate, has a good
life and a low cost of ownership.
He will place repeat orders if
his beliefs are confirmed by ex-
perience. Certainly people who
write to the papers to justify
their having bought foreign cars,
rarely give innovation as the
reason—unless design for reli-
ability is an innovation.

I suspect that for young de-
signers, innovation is easy. It
is much more difficult to ensure
that threads are locked castings
have enough land, incompatible
metals are not used and product
support has been considered. Is
it not, in fact, more difficult and
more useful to be a good detail
designer than to be merely in-
ventive?

D. J. Leach.
Senior Lecturer,
University College of Swansea,
Department of Management
Science,
Singleton Park,
Swansea.

Chancellor's options

From Mr. R. Harris.
Sir.—It seems most likely that
the Chancellor will give first
priority in his Budget to the
raising of personal tax allow-

ances. The obvious minimum
increase is one of £105 to £105.00
for a single person, and one of
£170 to £165 for a married
man, because the latter will be
just enough to prevent a man
with two children having his
take-home pay reduced as a
result of the proposed cut in the
child tax allowances. The cost,
with that of making an equal
increase in the pensioners' tax
allowances, would be about
£1.25bn.

It seems likely, the Chan-
cellor feels unable to reduce
taxes by more than £1.5bn. to
£2bn. Is it too much to ask that
the few hundred million remain-
ing shall be devoted to encourag-
ing saving and investment?

The first priority should be
the indexing of capital gains.
Next should be the reduction of
the maximum rate of tax on
earned income to 75 per cent.,
and the reduction of the invest-
ment income surcharge to 10 per
cent, giving a maximum rate of
85 per cent. on investment
income. For political reasons,
however, it is more likely that
the Chancellor will prefer to
raise the exemption for IIS to
£2,000.

I would suggest that it would be
both more just and more imagi-
native if he left the limit for
a single person at £1,500, but
doubled the limit for a married
couple to £3,000. This would
mean that a couple with an
investment income of £1,500 each
would no longer be quite so
heavily penalised for getting
married instead of living in sin.
It would also reduce the cost of,
at some future date, allowing
married women to opt for separate
assessment of their invest-
ment as well as of their earned
income.

It is difficult to see how a
Government which claims to
believe in the equality of the
sexes, and which also presumably
is not hostile to marriage, can
refuse to accept this as a desir-
able ultimate objective.
Richard Harris,
Flat 8,
119 Haverstock Hill, NW3.

Underground to Heathrow

From Lady Burton of Coventry.
Sir.—I had of course read
Michael Donne's article (Febru-
ary 13) and was interested to
note what Mr. Watton had to say
(February 28) writing as a fre-
quent traveller between London
and Sydney. The problems he
notes must be common to many
air travellers with luggage.

While appreciating the points
made by Mr. Donne it seems to
me not unreasonable to ask that
an attempt be made to make at
least one station on the Heath-
row Underground link available
to and from street level for
those with heavy baggage. It is
really quite impossible to instal
a lift at, say, Gloucester Road
station? I have asked for this
but have got nowhere.

Mr. Watton says "Perhaps
with a little bit of ingenuity
something can even be done with
stations like Gloucester Road to
allow passengers with baggage
to reach street level without too
much difficulty."

Could not the British Airports
Authority, the British Tourist
Authority, the airlines, London
Transport and the Greater Lon-
don Council look at this aspect
together? Surely they could pro-
vide a little bit of ingenuity to
help.

Monopoly of land

From Mr. P. Walker.
Sir.—I was very interested to
read the letter from Mr. A. M.
Hoare (February 28) in which
he mentions the problem of the
"monopoly of land ownership."
Having been involved for many
years in the problems of finding
and acquiring land for develop-
ment throughout the country, it
would help me considerably to
know the identity of the "mono-
poly land owner" of whom Mr.
Hoare complains. I need not
waste no more time in talking
to numerous individual persons
and organisations and their
various agents. It would appear
that if I could only make contact
with this mysterious "monopoly
owner" then life would be made
much easier. Perhaps Mr.
Hoare would care to enlighten
me.
P. J. Walker,
3, Rushmoor Grove,
Bucknell, Bristol.

Nuclear power

From Mr. M. Bond.
Sir.—Mr. Nigel Forman's let-
ter (March 2) criticising the
concept put forward by Dr. Walter
Marshall and Dr. Chauncey Starr
of using up plutonium in fast-
breeder reactors, overlooks what
I understand to be this form of
reactors' outstanding advantage
—its potential to extract up to
80 times as much energy from a
given quantity of uranium as can
a conventional reactor, thus con-
serving the world's supply of this
precious material.

Mr. Forman goes on to suggest
that an increased health hazard
exists to the workers involved
with such a reactor, yet the fact
that a reactor's environment
exists within the reactor's
core seems as irrelevant as the
fact that a similar environment
exists within a coal-fired fur-
nace. What does seem material
is the reply given by the Under-
Secretary of State for Employ-
ment, Mr. John Grant, in the
House of Commons on February
13 last to the effect that there
were no fatal or serious acci-
dents within the U.K. nuclear
power industry caused by
radiation from 1965 to 1977.
M. G. Bond,
744, Chelsea Cloisters, S.W.3.

Honours due

From Esme Reader.
Sir.—As an ex-wren Coder I
was fascinated by Mr. R. V.
Jones' lucid TV explanation of
how he discovered the German
method for directing bombers
by intersecting radio beams and
Secretary of State for Employ-
ment, Mr. John Grant, in the
House of Commons on February
13 last to the effect that there
were no fatal or serious acci-
dents within the U.K. nuclear
power industry caused by
radiation from 1965 to 1977.
M. G. Bond,
744, Chelsea Cloisters, S.W.3.

Air travellers with baggage are
entitled to consideration: the bus
service is not adequate and many
never being wrong. It is not
people cannot afford taxis, why
should they be brushed off by
London Transport with no
E. Reader,
31, Kent Gardens,
Eastcote, Middx.

To-day's Events

GENERAL
Wholesale prices index
(February, provisional).
Confederation of British Indus-
try leaders and team of Ministers
led by Mr. Roy Hattersley. Prices
Secretary, review recent CBI talks
with Treasury officials on Govern-
ment's use of contract clauses to
enforce its pay policy. CBI team
will later report to a special meet-
ing of senior industrialists.
Dr. David Owen, Foreign Secre-
tary, holds talks in London with
Bishop Abel Muzorewa, leader of
United African National Council,
and a party to the internal
Rhodesian agreement on
majority rule.
Anglo-U.S. talks on air fares
due to begin in Washington.
EEC Agriculture Ministers
begin two-day meeting, Brussels.

Ministerial meeting of United
Nations Conference on Trade and
Development (UNCTAD) in
Geneva.
Advisory, Conciliation and
Arbitration Service (ACAS)
meets engineering unions in
attempt to avert two-day strike
called for March 20 and 21 over
pay policy's application to mini-
mum wage rates.
Mr. Eric Varley, Industry Secre-
tary, meets TUC Steel Industries
Committee and is expected to
discuss partial closure of BSC's
Shepton works, near Stoke-on-
Trent.
Sir Rowland Wright, chairman,
Imperial Industries, gives first of

three Cantor Lectures on theme
of The Creation of Wealth, Royal
Society of Arts, John Adam
Street, W.C.2. Sir Rowland will
speak on "Industry the Pro-
vider."
Sir Derek Ezra, chairman,
National Coal Board, is guest
speaker at Coal Industry Society
lunch, Hyde Park Hotel, S.W.1.
PARLIAMENTARY BUSINESS
House of Commons: Mr. Peter
Shore, Environment Secretary,
expected to make statement on
future of Windscale nuclear plant.
Debate on Northern Ireland
security. Motions on Northern
Ireland Orders, including appro-
priation, industries development
and property.

OFFICIAL STATISTICS
Housing starts and completions
(January). Hire purchase and
other instalment credit business
(January). Retail sales (January,
final).
COMPANY RESULT
Fisons (full year).
COMPANY MEETINGS
See Week's Financial Diary on
page 29.
MUSIC
Royal Philharmonic Orchestra,
conductor Henry Krips, soloist
Ian Rogoff (piano), in pro-
gramme of Rossini (overture),
Barber of Seville; Vaughan Wil-
liams (Fantasia on Greensleeves);
Rachmaninov (Piano Concerto
No. 2); and Dvorak (New World
Symphony). Royal Festival Hall,
S.E.1, 8 p.m.



Tom Kelly, Marketing Director of Stafford-Miller

"In transport terms,
we're here, there and everywhere.
So are Camden—so they got the
contract."

Every member of Tom Kelly's sales force averages
over 20,000 miles a year. Literally every doctor and
dentist in the country is on his company's calling list.
So there's a tendency for any breakdowns that do
occur to happen just outside Bannockburn or down
the road from Abergavenny.

Many of the contract hire and leasing companies
offering a national maintenance and replacement

service might well find themselves somewhat over-
stretched.

But not Camden. Because, having handled all the
financial arrangements for you, having worked out
the best investment and tax savings, having stabilised
your on-going costs and having delivered the
transport mix that exactly suits your requirements, we
know we've put you on the right road.

Then we make sure you stay on it.

ROAD SENSE. CUSTOM-BUILT BY CAMDEN.

CAMDEN
MOTOR RENTALS LTD

Fitzroy House, 69-71 Lake Street,
Leighton Buzzard, Beds, LU7 6SY
Telephone 05253 2700

COMPANY NEWS

Utd. Guarantee now ready to expand

Following its extensive reorganisation programme the fortunes of United Guarantee (Holdings) have improved substantially and with the group now on a firm footing means are being sought to broaden the base through commercial acquisitions.

The profit returned in the year ended September 30, 1977—£197,560 compared with a loss of £115,760—is far ahead of anything achieved before, despite a reduced turnover of £4.3m. against £4.95m. This reduction is attributable to the disposal of the Sogemo and Cooden Motors businesses and the elimination of unprofitable business areas in the remaining operating subsidiaries, explains Mr. H. W. King, chairman.

The disposal of these two companies together with the sale of the Fulham property and the introduction of strict cash control disciplines resulted in greater liquidity and interest charges on borrowings have been virtually eliminated. The group is now in a position to derive marginal benefit from term deposits of surplus funds and means are actively being sought to employ profitably these funds by way of acquisitions, says Mr. King.

The sale of the Fulham property was completed in December, 1977 at a figure of £250,000 which, after adjustments, produced a profit of £115,025. Although it has been necessary to set aside sums by way of deferred tax the group has benefited from available losses and other reliefs to the extent that there is no current liability for tax on this surplus or the year's profit which is wholly available for re-investment.

The group's net worth has significantly improved during the year and at September 30, 1977, net assets showed an increase from £510p to £10.15p. A further material improvement has been made since that date, says the chairman.

Strict discipline

Referring to United Lubricants and to United Lubricants (Fuel Oil) the chairman says that both companies have now settled down following the extensive reorganisation and restructuring. Operating efficiencies are being maintained at a high level and significant benefits are being realised from the introduction of strict management disciplines.

Having now established a firm and profitable base in each company attention is now being concentrated on developing a steady and profitable expansion of the respective businesses. In particular efforts are being made to strengthen and improve trade in the second half of the year which suffers from the seasonality of their activities.

During the year there was a net improvement in liquid funds of £229,107 (£53,137).

International Property Development held 22.17 per cent. as beneficial owner and Essex Group Holdings and associates 21.95 per cent. of the group's stock at September 30. Essex Group and associates transferred their holdings to Steephill subsequent to September 30. Steephill purchased £2,000 of stock between September 30 and March 1.

Meeting Winchester House, EC, March 31, at noon.

The River Plate and General Investment Trust Company, Limited

Salient points from the Annual Report and circulated statement from Mr. T. A. Pilkington.

Chairman reports a large increase in Gross Revenue, a 25% increase in the recommended dividend and an increase of 42% in the net asset value.

He believes that these results once again demonstrate the great merit of Investment Trusts for all manner of investors.

He expects another good year, income prospects are good and further capital appreciation is hoped for.

| Year Ended 31st Dec. | Gross Revenue | Net Revenue | Net Dividend | Net Asset Value |
|----------------------|---------------|-------------|--------------|-----------------|
| 1974 | 730,551 | 370,839 | 4.20p | 68.46p |
| 1975 | 723,914 | 391,254 | 4.45p | 74.24p |
| 1976 | 828,421 | 425,237 | 5.00p | 73.03p |
| 1977 | 997,460 | 531,210 | 6.25p | 108.03p |

River and Mercantile Trust Limited

Salient points from Report and Accounts to 31st December, 1977

| | 1977 | 1976 |
|--------------------------|-------------|-------------|
| Gross Revenue | £2,087,475 | £1,797,787 |
| Earnings per share (net) | 8.86p | 7.83p |
| Dividend per share (net) | 8.125p | 7.00p |
| Valuation of Investments | £30,628,907 | £21,012,939 |
| Net Asset Value | 222.87p | 167.92p |

The Company has benefited this year from its 80.6% investment in U.K. equities permitting it to maintain its progressive dividend policy.

Proceeds of the loan facility of U.S.\$4 million, arranged in March last have now been almost fully invested and Chairman believes that many U.S. shares offer good value.

BOARD MEETINGS

| | |
|----------------------------------|---------|
| Glaxo Securities | Mar. 10 |
| Scottish Cities Investment Trust | Mar. 8 |
| Stochart and Pitt | Mar. 14 |
| Stroos and Fisher | Mar. 8 |
| Anglo American Investment Tr. | Mar. 19 |
| Boil (Arbuth) | 1978-77 |
| Cape Industries | April 4 |
| Martin Ford | Mar. 8 |
| Lambert Howe | Mar. 14 |
| Liverpool Daily Post | Mar. 28 |
| Low and Pomer | Mar. 28 |
| Midcount | Mar. 28 |
| Township Distillers | Mar. 21 |
| Vesper | Mar. 14 |

G. M. Firth sale and leaseback

A sale and leaseback arrangement with a major institution, understood to be Equity and Law Life, has been made by G. M. Firth (Metals). The effect is to reduce organisation expenses and deducting credit balances, and increase of shareholders' net tangible assets by some £227,000.

The property sold is the recently acquired purpose-built factory at Bradford covering some 60,000 square feet on a three acre freehold site. It cost some £287,000 (including removal and re-organisation expenses) and has been sold for £275,000 cash. The leaseback is for 33 years at a rental on full repairing terms of £70,000 annually with upward revision every five years.

Towards the original cost, development grants of £20,000 have been received to date and there is a good possibility of getting a further £55,000. These grants have been ignored in the increase in net tangible assets.

The Firth directors are continuing to review the possibilities offered by the properties in the group.

Cockburn Cement surges to \$A5.5m.

More than doubled taxable earnings for 1977 of \$A5.52m., against \$A2.61m., are shown by Cockburn Cement, the 55 per cent. owned Australian subsidiary of Rugby Portland Cement Company. Sales advanced by \$A7.58m. to \$A29.57m.

The increased performance reflected better sales of cement and sustained growth of the lime business. This improvement has continued in a modest way into the first two months of the current year.

1977 1976
Sales 29,570,755 13,257,222
Trading surplus 2,542,400 1,517,183
Interest 781,349 1,194,423
Depreciation 1,028,281 1,067,509
Pre-tax profit 2,523,469 2,669,495
Tax 1,116,225 1,116,225
Net profit 1,407,244 1,553,270
Profit after tax 1,407,244 1,553,270
Surplus on land sale 30,522 82,561
Less 1,388,520 1,388,520
Net 1,407,244 1,553,270

Through it may be some time before the building and construction industry in Western Australia recovers fully from the recent economic difficulties, the directors believe that the industry's

Hawthorn Baker loss deepens

Reporting an increased pre-tax loss of \$22,500, against \$12,633, for the half-year to November 30, 1977, the directors of Hawthorn Baker say that present indications are that the second half will be profitable.

The first half loss exceeded the total deficit of \$50,832 for 1976-77. Again there is no interim dividend. The last time the group, which makes and supplies precision printing equipment, distributed a dividend was in 1974-75 when 3.5p was paid from profit of \$80,948.

The directors are continuing to review the possibilities offered by the properties in the group.

River Plate expects another good year

Another good year is in view at River Plate and General Investment Trust, Mr. T. A. Pilkington, the chairman, tells members. Income prospects are good as regards dividends from investments and he is hopeful of further capital appreciation.

For 1977, taxable revenue advanced 26 per cent. to \$A8.4m. (\$A6.6m.) on gross income of \$A9.9m. (\$A8.8m.) as known. The net dividend was increased to 6.25p (5p).

Net liquid funds were down \$A161,432 (\$A109,619) at year end and cash at bankers stood at \$A20,369 (\$241,701).

An analysis of total investments of \$A16.03m. (\$A11.58m.) at valuation, shows they were distributed (per cent.):

1977 1976
Sales 29,570,755 13,257,222
Trading surplus 2,542,400 1,517,183
Interest 781,349 1,194,423
Depreciation 1,028,281 1,067,509
Pre-tax profit 2,523,469 2,669,495
Tax 1,116,225 1,116,225
Net profit 1,407,244 1,553,270
Profit after tax 1,407,244 1,553,270
Surplus on land sale 30,522 82,561
Less 1,388,520 1,388,520
Net 1,407,244 1,553,270

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Through it may be some

Textile's ending dividends payable

The convenience of shareholders the dates when some of the important company dividend statements may be expected in a few weeks are given in the following table. The dates are those of last year's announcements, except where the ending Board meetings (indicated thus) have been officially announced. It should be emphasized that the dividends to be paid will not necessarily be at the amounts or rates per cent in the column headed "Announcement last year." Preliminary figures usually accompany final dividend announcements.

| Date | Announcement last year | Date | Announcement last year |
|---------|------------------------|---------|------------------------|
| Mar. 29 | Final 1976 | Mar. 29 | Final 1976 |
| Apr. 1 | Final 1976 | Apr. 1 | Final 1976 |
| Apr. 15 | Final 1976 | Apr. 15 | Final 1976 |
| Apr. 29 | Final 1976 | Apr. 29 | Final 1976 |
| May 13 | Final 1976 | May 13 | Final 1976 |
| May 27 | Final 1976 | May 27 | Final 1976 |
| Jun. 10 | Final 1976 | Jun. 10 | Final 1976 |
| Jun. 24 | Final 1976 | Jun. 24 | Final 1976 |
| Jul. 8 | Final 1976 | Jul. 8 | Final 1976 |
| Jul. 22 | Final 1976 | Jul. 22 | Final 1976 |
| Aug. 5 | Final 1976 | Aug. 5 | Final 1976 |
| Aug. 19 | Final 1976 | Aug. 19 | Final 1976 |
| Sep. 2 | Final 1976 | Sep. 2 | Final 1976 |
| Sep. 16 | Final 1976 | Sep. 16 | Final 1976 |
| Sep. 30 | Final 1976 | Sep. 30 | Final 1976 |
| Oct. 14 | Final 1976 | Oct. 14 | Final 1976 |
| Oct. 28 | Final 1976 | Oct. 28 | Final 1976 |
| Nov. 11 | Final 1976 | Nov. 11 | Final 1976 |
| Nov. 25 | Final 1976 | Nov. 25 | Final 1976 |
| Dec. 9 | Final 1976 | Dec. 9 | Final 1976 |
| Dec. 23 | Final 1976 | Dec. 23 | Final 1976 |

INTERNATIONAL COMPANY NEWS

Buoyant look for Alusuisse

BY JOHN WICKS
ZURICH, March 5.
CONSOLIDATED turnover of the towards the 1974 level of 12 per cent. Alusuisse Group rose by 13 per cent. dividend—Sw.Fr.30. and cent last year to Sw.Fr.44bn. Sw.Fr.90 on registered and bearer shares, respectively—which had been halved in recession year 1976 group sales had risen 24.3 per cent to Sw.Fr.48bn. Alusuisse—active in aluminum and chemicals manufacturing, mining, electricity generation and engineering—passed the 1974 year profit showed a sharp improvement to Sw.Fr.152.3m. level of Sw.Fr.83m. booked in 1976. (Sw.Fr.81.5m.), helping that year group cash-flow to Sw.Fr.511.9m. (Sw.Fr.372.8m.).

Net profit of the Swiss parent rose from Sw.Fr.33.6m. to Sw.Fr.44.4m. last year. From this, the Board recommends payment of increased dividend of Sw.Fr.20 (Sw.Fr.15) per registered share and Sw.Fr.40 (Sw.Fr.30) per bearer share. This marks a move

MINING NOTEBOOK

Diamonds may bring a sparkle to RTZ

BY LODESTAR
THE ANNUAL report of the Rio Tinto-Zinc group's down-under offshoot Conzinc Riotinto of Australia will be awaited with more interest than usual this year. What will be looked for is further news of the company's search for diamonds in the applied named Kimberley region of Western Australia.

Locally there is a good deal of talk about this venture shaping up into the group's next main project. Officially the project is being kept very much under wraps. But two significant developments can be reported. A pilot plant is being installed to test the diamondiferous kimberlite pipes that have been located. And the company has put Mr. John Falk in charge. He is one of the up and coming younger members of the organization and is in particular looking into diamond marketing possibilities. De Beers is believed to have been already approached on this score.

Another pointer to the way in which CRA has been busy trying to build up its stake in the venture. A year ago it only had 33 per cent. Now it has a controlling 53 per cent. The next largest slice is 27 per cent. held by AO (Australia), an offshoot of the Australian London Tin group, now Malaysian Mining Corporation. Other members of the consortium are Tanganyika Concessions with 8 per cent, Northern Mining 5 per cent, and Belgium's Sibelco 7 per cent. It would be rash at this stage to conclude that CRA has definitely established a viable diamond-mining proposition, but the way things are going, as though hopes are running high.

Uranium caution
This inhospitable and remote north-eastern region of Western Australia is diamond country has been shown by De Beers long-term presence there. What it has found, if anything, is an even closer-kept secret. But the world's biggest diamond group is believed to be still looking for a report to see early next month.

There has been another turn of the screw to aggravate the aches and pains being suffered by the potential uranium miners. The transfer of diamond commodities to the Atomic Energy Commission has been taking place since January 1, 1977. The transfer of diamond commodities to the Atomic Energy Commission has been taking place since January 1, 1977. The transfer of diamond commodities to the Atomic Energy Commission has been taking place since January 1, 1977.

Pirelli E C gain

MILAN, March 5.
PIRELLI E.C. a holding company which owns interests in Industrie-Pirelli S.p.A., has reported a 50 per cent. increase in 1977 profit to L.226bn. shares from L.760 to L.1,000 and (L.266m.) from L.181bn. in 1976. by a one-for-three rights issue the company is increasing its share capital to L.130 a share, from L.110.

Pirelli E.C. one-third owned by the Pirelli family, in turn owns more than 20 per cent. of the stabilization fund, Pirelli S.p.A. jointly with Societe Agenciere.

Astra ahead of forecast

By John Walker
STOCKHOLM, March 5.
ASTRA, the Swedish pharmaceutical concern, reports pre-tax earnings for 1977 up 13 per cent. to Kr.1.16m., better than forecast. This follows an 18 per cent. rise in sales to Kr.1.7bn. (U.S.\$380m.) compared with Kr.1.4bn. in 1976. Changed accounting methods are now in operation and this has led to a slight reduction in the profit level for 1977 when compared with the previous year.

The calculated net profit per share amounted to Kr.17 compared with Kr.15 in the previous year. Group operating costs went up from Kr.1.3bn. in 1976 to Kr.1.5bn. in 1977. The group pre-tax profit amounted to Kr.1.16m. compared with Kr.1.03m. in 1976. The Board proposes an unchanged dividend of Kr.5 per share.

Brown Boveri sales rise

MANHEIM, March 5.
EXTERNAL SALES of Brown Boveri and Cie. rose 11 per cent. in 1977 to DM3.83bn. (S1.9bn.), from DM3.44bn. in 1976. The sales gain was attributed to a 65 per cent. rise in foreign sales stemming from the company's plant installation sector. In contrast, domestic sales fell 10 per cent. Earnings are expected to be about the same as in 1976, at DM49m. (S24.5m.).

The company comments that earnings were hurt by high personnel costs, though costs of materials rose less sharply than in the previous year.

BAYER AG will not be able to hold its 1977 dividend at the 1976 level of DM8 dividend. Board Chairman Herbert Gruenewald, Reuter reports.

Money and Exchanges

Bank of England Minimum Lending Rate of 6 1/2 per cent. (since January 6, 1978).

Short-term interbank interest rates were very firm for most of last week with various reasons suggested for the high rate commanded by seven-day money. Banks seemed to be under the impression that technical problems in the discount market was helping to keep money tight. The houses seemed equally well that maneuvering by the banks themselves was behind the situation. The handling of the market by the authorities was also mentioned as a contributory factor. But by Thursday afternoon money was more freely available and rates eased.

The number of Treasury bills in circulation has been declining recently, partly because weekly issues tend to be low in the early part of the year. Since Government revenue is boosted by heavy tax payments, Bill maturities have generally been at a higher level than issues since the beginning of the year.

The willingness of the authorities to buy bills from the market has also been a factor in the decline in circulation. The willingness of the authorities to buy bills from the market has also been a factor in the decline in circulation.

The foreign exchange market suffered from a degree of nervousness which was quite exceptional in relation to other markets. Reinforcement of recent standards announced the previous week kept speculative funds out of the market and various comments were made about the weakness of the dollar, on both sides of the Atlantic. The dollar fell to a record low.

Public Works Loan Board rates

| Effective from March 4 | Effective from March 4 |
|------------------------|------------------------|
| by ERM | by ERM |
| up to 10 | 10 1/2 |
| up to 15 | 11 1/2 |
| up to 25 | 12 1/2 |

EQUITIES

| Stock | Price |
|----------|-------|
| British | 100 |
| French | 100 |
| German | 100 |
| Italian | 100 |
| Japanese | 100 |
| Swedish | 100 |
| Swiss | 100 |

FIXED INTEREST STOCKS

| Stock | Price |
|----------|-------|
| British | 100 |
| French | 100 |
| German | 100 |
| Italian | 100 |
| Japanese | 100 |
| Swedish | 100 |
| Swiss | 100 |

RIGHTS OFFERS

| Stock | Price |
|----------|-------|
| British | 100 |
| French | 100 |
| German | 100 |
| Italian | 100 |
| Japanese | 100 |
| Swedish | 100 |
| Swiss | 100 |

BASE LENDING RATES

| Bank | Rate |
|---------------|-------|
| N. Bank | 6 1/2 |
| Irish Bank | 6 1/2 |
| French Bank | 6 1/2 |
| German Bank | 6 1/2 |
| Italian Bank | 6 1/2 |
| Japanese Bank | 6 1/2 |
| Swedish Bank | 6 1/2 |
| Swiss Bank | 6 1/2 |

FOREIGN EXCHANGES

| Bank | Rate |
|-----------|------|
| New York | 1.00 |
| London | 1.00 |
| Paris | 1.00 |
| Frankfurt | 1.00 |
| Geneva | 1.00 |
| Basel | 1.00 |
| Brussels | 1.00 |

EXCHANGE CROSS-RATES

| Bank | Rate |
|-----------|------|
| New York | 1.00 |
| London | 1.00 |
| Paris | 1.00 |
| Frankfurt | 1.00 |
| Geneva | 1.00 |
| Basel | 1.00 |
| Brussels | 1.00 |

INSURANCE

Protecting title to property

BY OUR INSURANCE CORRESPONDENT
THE Royal Commission on Legal Services has been taking evidence on a wide range of subjects. One is conveyancing—the transfer of domestic commercial property from seller to buyer, which, for decades, has been in the grip of solicitors. Witnesses have argued that the Law Society's monopoly should be broken and that, for example, licensed conveyancing firms with cheaper rates be established. But the number of occasions when such an indemnity is required are relatively few, partly because of the increasing practice of registration of title rather than reliance on a chain of title deeds.

There are cases where insurers breach the title to defective title insurance could not conveyancing be insured, or the breach of covenant so certain to provoke claim that they will not provide cover. In such circumstances, the buyer goes ahead with the purchase at his own risk.

British insurers aim to provide cover for the particular risk after full investigation, and because of relatively few propositions are offered to insurers and in the majority there is a real percentage of claim, premiums are expensive.

The purchaser of property now has two-fold protection against unsatisfactory title—direct insurance protection when there is a patent defect in title or breach of covenant for which a policy with the state scheme, practice can be obtained for the opportunity of professional indemnity cover against his professional negligence, or some solicitors if they fail to investigate good risks pay for the bad.

FINANCE FOR INDUSTRY TERM DEPOSITS

| Deposits of £1,000-£25,000 accepted for fixed terms of 3-10 years. Interest paid gross, half-yearly. Rates for deposits received not later than 17.3.78. | Term (years) | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
|--|--------------|--------|--------|--------|--------|--------|--------|--------|--------|
| Interest % | 9 1/2 | 10 1/2 | 10 1/2 | 10 1/2 | 11 1/2 | 11 1/2 | 11 1/2 | 11 1/2 | 11 1/2 |

LOCAL AUTHORITY BOND TABLE

| Authority | Annual gross interest | Interest payable | Minimum sum | Life of bond |
|--------------------------------|-----------------------|------------------|-------------|--------------|
| Barnesley Metro. (0236 203232) | 9 1/2 | 1-year | 250 | 4-7 |
| Pole (02013 5151) | 9 1/2 | 1-year | 500 | 4 |
| Pole (02013 5151) | 9 1/2 | 1-year | 500 | 4-7 |
| Reading (0734 502337) | 10 | 1-year | 1,000 | 5-7 |
| Redbridge (01-478 3030) | 10 | 1-year | 200 | 5-7 |
| Southend (0702 494331) | 9 | 1-year | 250 | 3 |
| Thurrock (0375 5122) | 9 1/2 | 1-year | 300 | 4 |
| Thurrock (0375 5122) | 9 1/2 | 1-year | 300 | 5-7 |
| Wrekin (0952 505051) | 8 | 1-year | 360 | 2 |
| Wrekin (0952 505051) | 10 | yearly | 1,000 | 4 |

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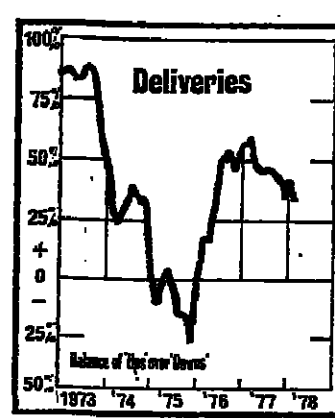
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GENERAL OUTLOOK

Better for some sectors

THE DIVERGENT trends between the consumer and industrially oriented sectors of the economy have been brought out clearly by the past two months' surveys. In January there was growing optimism in the consumer sectors based upon signs of a revival in consumer spending. Last month the chemicals/oils and shipping/transport sectors were found to be taking a more pessimistic view of an already depressing situation.

The trend of orders and deliveries had weakened in face of low demand and considerable excess capacity, and more com-



panies were expecting reduced profit margins and lower rates of return.

In mechanical engineering, on the other hand, activity appears to be beginning to pick up from a very low level.

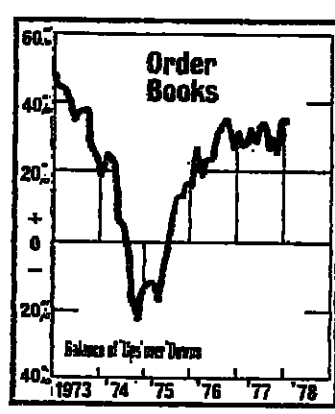
All three sectors took a less buoyant view of export prospects. The main factors here were the rise in the pound and the slow growth of world demand, coupled in the chemicals and shipping sectors with the problem of excess capacity. Many companies also made a point about export business becoming less profitable.

ORDERS AND OUTPUT

A revival in engineering

IN mechanical engineering the pace of activity appears to have quickened a little, although to nothing like the extent that was evident in the consumer sectors included in the January survey. The engineering companies interviewed last month were on balance more inclined to report a higher trend in recent orders and deliveries and higher expectations for output over the coming twelve months than when this sector was last surveyed four months ago.

Their experience contrasted noticeably however with that of the chemicals/oils and trans-



port/shipping sectors. In both sectors, the trend of orders and deliveries had weakened and output forecasts had been lowered.

In the chemicals/oils sector, this was put down to the sluggish state of U.K. demand, the low growth rate abroad, the substantial excess capacity that was now about, and the tendency for customers to take advantage of the situation by cutting stocks.

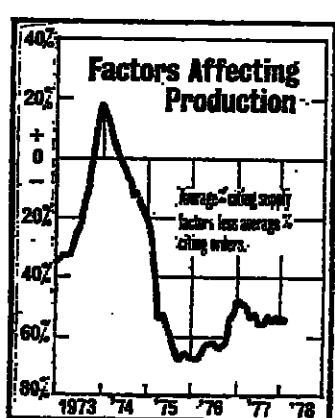
Excess capacity was also the principal problem in shipping, together with the effect of exchange rate changes.

CAPACITY AND STOCKS

Skilled labour is the key

GIVEN the comparatively low level of activity which still obtains in most sectors, it is worrying to say the least to find so many companies complaining of difficulties in recruiting staff of the requisite skill or experience. The extent to which this factor is cited has been steadily growing for about a year.

In the past four months almost half of all the companies interviewed have seen reason to mention a shortage of skilled factory staff and a third have said that executive staff are hard to find. In engineering last month, two-thirds complained about a scar-



city of skilled factory staff and two-fifths mentioned executive staff.

The problem appears to be a wide-ranging one, both geographically and in types of skills. In the case of executive grades, the difficulties ranged across marketing, middle management, draughtsmen, technically qualified staff capable of handling export business, and trainee ship officers. In the case of factory skills, the examples included electronically trained people, the need for whom was said to be insufficiently appreciated in schools and colleges, and technicians for research and development work.

CAPACITY WORKING

| | 4 monthly moving total | | | | February 1978 | | | |
|-----------------------|------------------------|--------|---------|--------|----------------------|--------------------|------------------------|----|
| | Nov. % | Oct. % | Sept. % | Aug. % | Eng's (non-elect.) % | Chemicals & Oils % | Shipping & Transport % | |
| Above target capacity | 9 | 12 | 13 | 13 | — | — | — | 24 |
| Planned output | 60 | 55 | 52 | 49 | 67 | 51 | 65 | |
| Below target capacity | 31 | 32 | 34 | 37 | 33 | 48 | — | |
| No answer | — | 1 | 1 | 1 | — | — | 11 | |

GENERAL BUSINESS SITUATION

| | 4 monthly moving total | | | | February 1978 | | | |
|---|------------------------|--------|---------|--------|----------------------|--------------------|------------------------|--|
| | Nov. % | Oct. % | Sept. % | Aug. % | Eng's (non-elect.) % | Chemicals & Oils % | Shipping & Transport % | |
| Are you more or less optimistic about your company's prospects than you were four months ago? | | | | | | | | |
| More optimistic | 41 | 47 | 39 | 40 | 28 | 14 | 5 | |
| Neutral | 39 | 36 | 43 | 40 | 70 | 31 | 35 | |
| Less optimistic | 18 | 15 | 16 | 20 | 2 | 55 | 60 | |
| No answer | 2 | 2 | 2 | — | — | — | — | |

EXPORT PROSPECTS (Weighted by exports)

| | 4 monthly moving total | | | | February 1978 | | | |
|--|------------------------|--------|---------|--------|----------------------|--------------------|------------------------|--|
| | Nov. % | Oct. % | Sept. % | Aug. % | Eng's (non-elect.) % | Chemicals & Oils % | Shipping & Transport % | |
| Over the next 12 months exports will be: | | | | | | | | |
| Higher | 75 | 79 | 83 | 86 | 85 | 69 | 54 | |
| Same | 8 | 10 | 10 | 10 | 1 | 13 | 12 | |
| Lower | 14 | 11 | 7 | 4 | — | 18 | 34 | |
| Don't know | 3 | — | — | — | 14 | — | — | |

NEW ORDERS

| | 4 monthly moving total | | | | February 1978 | | | |
|--|------------------------|--------|---------|--------|----------------------|--------------------|------------------------|--|
| | Nov. % | Oct. % | Sept. % | Aug. % | Eng's (non-elect.) % | Chemicals & Oils % | Shipping & Transport % | |
| The trend of new orders in the last 4 months is: | | | | | | | | |
| Up | 48 | 48 | 41 | 42 | 84 | 17 | 29 | |
| Same | 28 | 20 | 19 | 17 | 10 | 55 | 71 | |
| Down | 12 | 11 | 16 | 15 | 6 | 28 | — | |
| No answer | 12 | 21 | 24 | 26 | — | — | — | |

PRODUCTION SALES TURNOVER

| | 4 monthly moving total | | | | February 1978 | | | |
|---|------------------------|--------|---------|--------|----------------------|--------------------|------------------------|--|
| | Nov. % | Oct. % | Sept. % | Aug. % | Eng's (non-elect.) % | Chemicals & Oils % | Shipping & Transport % | |
| Those expecting production-sales turnover in the next 12 months to: | | | | | | | | |
| Rise over 20% | 4 | 5 | 4 | 4 | — | — | — | |
| Rise 15-19% | 7 | 9 | 5 | 5 | 2 | — | — | |
| Rise 10-14% | 11 | 18 | 18 | 19 | 41 | 3 | — | |
| Rise 5-9% | 27 | 16 | 22 | 24 | 24 | 57 | 5 | |
| About the same | 45 | 46 | 44 | 40 | 10 | 40 | 84 | |
| Fall 5-9% | 3 | 3 | 3 | 3 | — | — | — | |
| Fall over 10% | 12 | — | — | — | — | — | 11 | |
| No comment | 3 | 3 | 4 | 5 | 23 | — | — | |

STOCKS

| | 4 monthly moving total | | | | February 1978 | | | |
|--|------------------------|--------|---------|--------|----------------------|--------------------|------------------------|--|
| | Nov. % | Oct. % | Sept. % | Aug. % | Eng's (non-elect.) % | Chemicals & Oils % | Shipping & Transport % | |
| Raw materials and components over the next 12 months will: | | | | | | | | |
| Increase | 44 | 43 | 30 | 31 | 36 | 23 | 5 | |
| Stay about the same | 47 | 48 | 54 | 54 | 39 | 55 | 84 | |
| Decrease | 8 | 4 | 7 | 8 | 4 | 22 | 11 | |
| No comment | 1 | 5 | 7 | 7 | 19 | — | — | |
| Manufactured goods over the next 12 months will: | | | | | | | | |
| Increase | 35 | 31 | 23 | 29 | 5 | 35 | 5 | |
| Stay about the same | 42 | 43 | 48 | 41 | 35 | 33 | 24 | |
| Decrease | 3 | 2 | 4 | 5 | 11 | 1 | — | |
| No comment | 20 | 24 | 25 | 25 | 49 | 31 | 71 | |

FACTORS CURRENTLY AFFECTING PRODUCTION

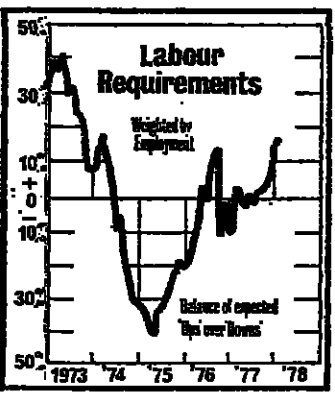
| | 4 monthly moving total | | | | February 1978 | | | |
|-----------------------------|------------------------|--------|---------|--------|----------------------|--------------------|------------------------|--|
| | Nov. % | Oct. % | Sept. % | Aug. % | Eng's (non-elect.) % | Chemicals & Oils % | Shipping & Transport % | |
| Home orders | 85 | 82 | 81 | 76 | 89 | 98 | 77 | |
| Export orders | 60 | 56 | 60 | 60 | 63 | 98 | 77 | |
| Executive staff | 34 | 30 | 20 | 25 | 40 | 13 | 84 | |
| Skilled factory staff | 46 | 39 | 38 | 36 | 65 | 48 | 35 | |
| Manual Labour | 11 | 7 | 3 | 4 | 9 | 22 | 35 | |
| Components | 7 | 8 | 8 | 8 | 38 | 2 | — | |
| Raw materials | 9 | 9 | 10 | 8 | 19 | — | — | |
| Production capacity (plant) | 11 | 11 | 11 | 10 | — | 2 | — | |
| Finance | — | — | 1 | 1 | — | — | — | |
| Labour disputes | 12 | 7 | 12 | 13 | 28 | 29 | — | |
| No answer/no factor | 38 | 36 | 32 | 29 | 31 | 35 | 24 | |
| | 4 | 5 | 2 | 2 | 2 | — | 11 | |

INVESTMENT AND LABOUR

Prospects are improving

IN THE short run the shortage of skilled recruits is likely to become worse. With all three sectors surveyed last month taking a more optimistic view about the forward manpower needs over the next 12 months, the all-industry indicator for employment has risen a further notch.

The underlying trend has been improving for about two years and since last summer the balance of "ups" over "downs" has been positive. The overall positive balance is still very small, as compared with the position before 1974, and almost



companies expect to make do with about the same size labour force. But the trend is an encouraging one.

The underlying trend for investment intentions over the coming 12 months is also distinctly favourable. This is in spite of a less bullish view in the shipping and transport sector, which resulted in a slight drop in the all-industry indicator last month. The investment outlook in chemicals and oils remained high, however, and the engineering sector had raised its sights since last October.

LABOUR REQUIREMENTS (Weighted by employment)

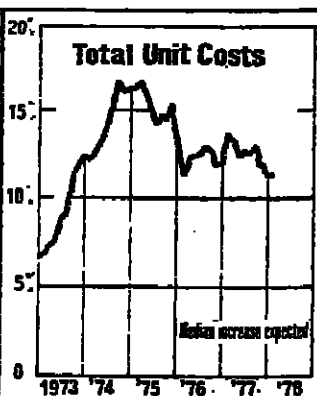
| | 4 monthly moving total | | | | February 1978 | | | |
|--|------------------------|--------|---------|--------|----------------------|--------------------|------------------------|--|
| | Nov. % | Oct. % | Sept. % | Aug. % | Eng's (non-elect.) % | Chemicals & Oils % | Shipping & Transport % | |
| Those expecting their labour force over the next 12 months to: | | | | | | | | |
| Increase | 27 | 25 | 24 | 25 | 28 | 68 | — | |
| Stay about the same | 62 | 64 | 56 | 54 | 48 | 32 | 100 | |
| Decrease | 11 | 11 | 20 | 20 | 24 | — | — | |
| No comment | — | 1 | — | 1 | — | — | — | |

CAPITAL INVESTMENT (Weighted by capital expenditure)

| | 4 monthly moving total | | | | February 1978 | | | |
|---|------------------------|--------|---------|--------|----------------------|--------------------|------------------------|--|
| | Nov. % | Oct. % | Sept. % | Aug. % | Eng's (non-elect.) % | Chemicals & Oils % | Shipping & Transport % | |
| Those expecting capital expenditure over the next 12 months to: | | | | | | | | |
| Increase in volume | 51 | 56 | 54 | 53 | 55 | 83 | — | |
| Increase in value but not in volume | 12 | 11 | 11 | 15 | 13 | — | — | |
| Stay about the same | 17 | 16 | 15 | 10 | 27 | — | 13 | |
| Decrease | 18 | 14 | 14 | 16 | 5 | 17 | 87 | |
| No comment | 2 | 3 | 6 | 6 | — | — | — | |

COSTS AND PROFIT MARGINS

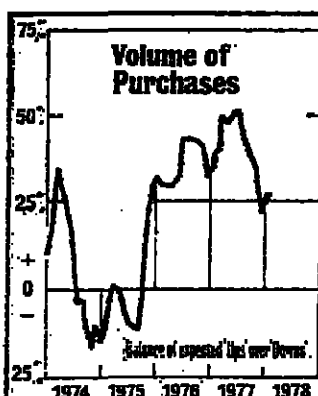
Keeping to the guidelines



the exchange rate, this has helped to bring about the hope of a lower rate of increase in total-unit costs and output prices. But these have not yet fallen to single figures: the median forecast increase for both is still around the 11 per cent mark.

The outlook for profits, on the other hand, is discouraging. Both the chemicals, the oils and the shipping/transport sectors took a more gloomy mood last month. As a result, the all-industry indicators for profit margins in the next 12 months and earnings in the current financial year have become negative for the first time since end-1975.

These surveys, which are carried out for the Financial Times by the Taylor Nelson Group, as based upon extensive interviews with top executives of companies in the industry. Three sectors and some 30 companies are covered in turn every month. They are drawn from a sample based upon the FT-Actuaries' Index which



accounts for about 60 per cent. of the turnover of all public companies. The weighting is by market capitalisation, save where an alternative method of weighting is cited. The all-industry figures are four-monthly moving totals, covering some 120 companies in 11 industrial sectors (mechanical engineering is surveyed every second month). Complete tables can be purchased from Taylor Nelson and Associates.

COSTS

| | 4 monthly moving total | | | | February 1978 | | | |
|--------------------|------------------------|--------|---------|--------|----------------------|--------------------|------------------------|--|
| | Nov. % | Oct. % | Sept. % | Aug. % | Eng's (non-elect.) % | Chemicals & Oils % | Shipping & Transport % | |
| Wages rise by: | | | | | | | | |
| 0-4% | — | — | — | — | — | — | — | |
| 5-9% | 5 | 6 | 8 | 8 | 3 | — | — | |
| 10-14% | 74 | 74 | 70 | 70 | 78 | 76 | 40 | |
| 15-19% | 10 | 11 | 14 | 15 | — | 22 | — | |
| 20-24% | — | — | — | — | — | — | — | |
| Same | — | — | — | — | — | — | — | |
| Decrease | — | — | — | — | — | — | — | |
| No answer | 11 | 9 | 8 | 6 | 19 | 2 | 60 | |
| Unit cost rise by: | | | | | | | | |
| 0-4% | 3 | 5 | 3 | 4 | — | — | — | |
| 5-9% | 24 | 22 | 12 | 11 | 19 | 36 | 16 | |
| 10-14% | 60 | 60 | 64 | 64 | 53 | 55 | 84 | |
| 15-19% | 6 | 5 | 8 | 8 | — | 9 | — | |
| Same | 1 | 2 | 2 | 2 | — | — | — | |
| Decrease | 1 | 1 | 1 | 1 | 9 | — | — | |
| No answer | 5 | 5 | 10 | 10 | 19 | — | — | |

PROFIT MARGINS

| | 4 monthly moving total | | | | February 1978 | | | |
|--|------------------------|--------|---------|--------|----------------------|--------------------|------------------------|--|
| | Nov. % | Oct. % | Sept. % | Aug. % | Eng's (non-elect.) % | Chemicals & Oils % | Shipping & Transport % | |
| Those expecting profit margins over the next 12 months to: | | | | | | | | |
| Improve | 24 | 22 | 27 | 29 | 36 | 27 | — | |
| Remain the same | 43 | 55 | 46 | 45 | 43 | 14 | 29 | |
| Contract | 29 | 21 | 22 | 22 | 2 | 59 | 60 | |
| No comment | 4 | 2 | 5 | 4 | 19 | — | 11 | |

PLANT & MACHINERY SALES

| Description | Ref. |
|--|--------------------|
| 1972 DECOIL, FLATTEN and CUT-TO-LENGTH line complete with automatic sheet stacking unit and coil reservoir. Max capacity 1525 mm wide x 3.25 mm gauge x 15 tonne steel coil. | 0902 4251 Telex |
| BLOCK (400 mm) IN LINE, NONSLIP WIRE DRYING MACHINE in excellent condition 0/2000ft/min variable speed 10 hp per block (1968). | 0902 4251 Telex |
| 4" DIAMETER HORIZONTAL BULL BLOCK by Farmer Norton (1972). | 0902 4251 Telex |
| ROTARY SWAGING MACHINE by Farmer Norton (1972). | 0902 4251 Telex |
| SPLITTING LINE 500 mm x 3 mm x 3 ton capacity. TWO VARIABLE SPEED FOUR HIGH ROLLING MILLS EX-50" wide razor blade strip production. | 0902 4251 Telex |
| MODERN USED ROLLING MILLS, wire rod and tube drawing plant—roll forming machines—slitting—flattening and cut-to-length lines—cold saws—presses—guillotines, etc. | 0902 4251 Telex |
| 1974 FULLY AUTOMATED COLD SAW by Noble & Lund with batch control. | 0902 4251 Telex |
| 1970 CUT-TO-LENGTH LINE max. capacity 1000 mm 2 mm x 7 tonne coil fully overhauled and in excellent condition. | 0902 4251 Telex |
| 1965 TREBLE DRAFT GRAVITY WIRE DRAWING machine by Farmer Norton 27"-29"-30" diameter drawblocks. | 0902 4251 Telex |
| STRIP FLATTEN and CUT-TO-LENGTH LINE by A.R.M. Max capacity 750 mm x 3 mm | 0902 4251 Telex |
| 9 BLOCK WIREDRAWING MACHINE and 1000 lb spooler—non silt cumulative type with double tiered 22" dia. x 25 hp draw blocks. | 0902 4251 Telex |
| 2 15 DIE M54 WIRE DRAWING MACHINES 5.000ft./Min. with spoolers by Marshall Richards. | 0902 4251 Telex |
| CWT MASSEY FORGING HAMMER—pneumatic single blow | 0902 4251 Telex |
| 9 ROLL FLATTENING MACHINE 1700 mm wide. | 0902 4251 Telex |
| 7 ROLL FLATTENING MACHINE | 0902 4251 Telex |
| COLES MOBILE YARD-CRANE 6-ton capacity lattice jib. | 0902 4251 Telex |
| RWF TWO STAND WIRE FLATTENING and STRIP ROLLING LINE. 10" x 8" rolls x 75 HP per roll stand. Complete with edging rolls, curbs head flaking and fixed recoller, air gauging, etc. Variable line speed 0/750ft./min. and 0/1500ft./min. | 0902 4251 Telex |
| JARROW STRIP STRAIGHTENING and CUT-TO-LENGTH MACHINE (1973) by Thomson and Munroe | 0902 4251 Telex |
| YODER ROLL FORMING MACHINE. 30" width, 7-stand. Excellent. | 01-928 Telex |
| HERBERT 8 PRE-OPTIC TURRET LATHE. 20" dia. x 56". 13-1000 rpm. REBUILT. 11 54" DIA. COLD SAW, NOBLE & LUND. Max. capacity 40" x 18". EXCELLENT. | 01-928 Telex |
| AUTOMATED TURRET DRILL—HERBERT 6 station, 2 M.T. Plugboard control. Co-ordinate table. New 1974. Almost new. | 01-928 Telex |
| CHINCHING CENTRE. Capacity 5ft. x 4ft. x 1ft. 5 Axes. continuous path. 31 automatic-tool changes, 5 tons max table load. Main motor 22 hp. Ideal less than one year's use and in almost new condition. For sale at one third of new price. | 01-928 Telex |
| CME GRIDLEY (BSA) 6 SPINDLE AUTOMATIC. 24" rebar and not used since. Will turn 1/2" and index to maker's limits. | 01-928 Telex |
| ICKMAN 31 SINGLE SPINDLE AUTOMATIC. Extensive equipment. EXCELLENT CONDITION 1968. 4500 RPM. AUTOMATICS 1961 and 1963. | 01-928 Telex |
| EXCELLENT CONDITION | 01-928 Telex |
| CINCINNATI CENTRELESS GRINDERS. Sizes 2 and 3. EXCELLENT. | 01-928 Telex |
| 100 TON HYDRAULIC PRESS. Unstruck 31 between columns 92" x 52" daylight 51". Stroke 30" | 01-928 Telex |
| MANROU FROUDE DYNAMOMETER. 1000 mod/1 RPM. 13. Test capability: 20,000 lb at 450 rpm. £40,000 ex works. | 01-928 Telex |

OFFSHORE AND OVERSEAS FUNDS

[illegible][illegible]

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Sheffield Tel: 0246-410111

BRITISH FUNDS

Interest Div. Stock Price Last Div. Yield

"Shorts" (Lives up to Five Years)

| Dividend | Stock | Price | Last | Div. | Yield |
|----------|-----------------------|-------|-------|------|-------|
| 141 | 141 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 142 | 142 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 143 | 143 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 144 | 144 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 145 | 145 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 146 | 146 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 147 | 147 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 148 | 148 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 149 | 149 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 150 | 150 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |

Five to Fifteen Years

| Dividend | Stock | Price | Last | Div. | Yield |
|----------|-----------------------|-------|-------|------|-------|
| 151 | 151 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 152 | 152 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 153 | 153 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 154 | 154 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 155 | 155 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 156 | 156 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 157 | 157 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 158 | 158 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 159 | 159 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 160 | 160 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |

Over Fifteen Years

| Dividend | Stock | Price | Last | Div. | Yield |
|----------|-----------------------|-------|-------|------|-------|
| 161 | 161 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 162 | 162 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 163 | 163 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 164 | 164 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 165 | 165 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 166 | 166 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 167 | 167 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 168 | 168 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 169 | 169 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 170 | 170 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |

Undated

| Dividend | Stock | Price | Last | Div. | Yield |
|----------|-----------------------|-------|-------|------|-------|
| 171 | 171 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 172 | 172 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 173 | 173 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 174 | 174 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 175 | 175 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 176 | 176 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 177 | 177 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 178 | 178 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 179 | 179 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 180 | 180 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |

INTERNATIONAL BANK

| Dividend | Stock | Price | Last | Div. | Yield |
|----------|-----------------------|-------|-------|------|-------|
| 181 | 181 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 182 | 182 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 183 | 183 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 184 | 184 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 185 | 185 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 186 | 186 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 187 | 187 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 188 | 188 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 189 | 189 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 190 | 190 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |

CORPORATION LOANS

| Dividend | Stock | Price | Last | Div. | Yield |
|----------|-----------------------|-------|-------|------|-------|
| 191 | 191 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 192 | 192 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 193 | 193 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 194 | 194 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 195 | 195 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 196 | 196 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 197 | 197 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 198 | 198 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 199 | 199 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 200 | 200 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |

COMMONWEALTH & AFRICAN LOANS

| Dividend | Stock | Price | Last | Div. | Yield |
|----------|-----------------------|-------|-------|------|-------|
| 201 | 201 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 202 | 202 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 203 | 203 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 204 | 204 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 205 | 205 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 206 | 206 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 207 | 207 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 208 | 208 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 209 | 209 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 210 | 210 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |

LOANS

| Dividend | Stock | Price | Last | Div. | Yield |
|----------|-----------------------|-------|-------|------|-------|
| 211 | 211 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 212 | 212 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 213 | 213 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 214 | 214 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 215 | 215 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 216 | 216 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 217 | 217 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 218 | 218 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 219 | 219 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 220 | 220 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |

Public Board and Ind.

| Dividend | Stock | Price | Last | Div. | Yield |
|----------|-----------------------|-------|-------|------|-------|
| 221 | 221 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 222 | 222 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 223 | 223 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 224 | 224 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 225 | 225 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 226 | 226 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 227 | 227 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 228 | 228 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 229 | 229 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 230 | 230 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |

Financial

| Dividend | Stock | Price | Last | Div. | Yield |
|----------|-----------------------|-------|-------|------|-------|
| 231 | 231 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 232 | 232 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 233 | 233 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 234 | 234 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 235 | 235 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 236 | 236 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 237 | 237 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 238 | 238 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 239 | 239 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 240 | 240 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |

FOREIGN BONDS & RAILS

| Dividend | Stock | Price | Last | Div. | Yield |
|----------|-----------------------|-------|-------|------|-------|
| 241 | 241 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 242 | 242 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 243 | 243 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 244 | 244 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 245 | 245 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 246 | 246 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 247 | 247 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 248 | 248 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 249 | 249 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 250 | 250 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |

AMERICANS

| Dividend | Stock | Price | Last | Div. | Yield |
|----------|-----------------------|-------|-------|------|-------|
| 251 | 251 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 252 | 252 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 253 | 253 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 254 | 254 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 255 | 255 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 256 | 256 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 257 | 257 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 258 | 258 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 259 | 259 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 260 | 260 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |

FT SHARE INFORMATION SERVICE

AMERICANS—Continued

| Dividend | Stock | Price | Last | Div. | Yield |
|----------|-----------------------|-------|-------|------|-------|
| 261 | 261 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 262 | 262 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 263 | 263 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 264 | 264 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 265 | 265 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 266 | 266 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 267 | 267 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 268 | 268 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 269 | 269 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 270 | 270 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |

Conversion factor 0.7285 (0.7186)

CANADIANS

| Dividend | Stock | Price | Last | Div. | Yield |
|----------|-----------------------|-------|-------|------|-------|
| 271 | 271 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 272 | 272 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 273 | 273 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 274 | 274 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 275 | 275 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 276 | 276 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 277 | 277 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 278 | 278 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 279 | 279 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |
| 280 | 280 Treasury 10-10-78 | 107.4 | 107.4 | 5.97 | 5.56 |

Conversion factor 0.7285 (0.7186)

BANKS AND HIRE PURCHASE

| BANKS AND HIRE PURCHASES | | | | | | |
|--------------------------|------------------|---------|---------|------------|-----|------|
| Dividend Paid | Stock | Price | Last | Div. | Yld | Gr/P |
| Apr. July | ANZSA 1/2 | 203m | 203 | 7.5 | 4.0 | |
| Jan. July | Alexanders D 1/2 | 220 | 220 | 11.14 3/3 | 5.0 | |
| Apr. Aug | Algemeine F 1/10 | 611 1/2 | 611 1/2 | 7.5 | 4.9 | |
| Jan. July | Bank of Bar 1/2 | 152 | 152 | 10.0 | 7.5 | |
| Dec. June | Allied Irish | 152 | 152 | 11.00 10/0 | 6.6 | |
| Jan. July | Arbuthnot 1/2 | 155 | 155 | 10.0 | 6.5 | |
| Jan. July | Bank of Aust 1/2 | 152 | 152 | 10.0 | 6.5 | |
| Jan. Jan. | Bank of Ire 1/2 | 215 | 215 | 11.00 10/0 | 6.5 | |
| Mar. Sept. | De Opp. Com. | 1137 | 1137 | 10.0 | 6.5 | |
| Aug. Sept. | Bank of Scot 1/2 | 152 | 152 | 10.0 | 6.5 | |
| Feb. Feb. | Bank of Leam 1/2 | 152 | 152 | 10.0 | 6.5 | |
| Jan. July | Bank of S.W. 1/2 | 152 | 152 | 10.0 | 6.5 | |
| Nov. July | Bank of S.W. 1/2 | 152 | 152 | 10.0 | 6.5 | |
| Nov. Nov. | O. J. & Co. | 263 | 263 | 10.0 | 6.5 | |
| Apr. Oct. | Barclays 5 1/2 | 302m | 302 | 11.00 10/0 | 6.5 | |
| Nov. July | Bank of S.W. 1/2 | 152 | 152 | 10.0 | 6.5 | |
| Nov. July | Bank of S.W. 1/2 | 152 | 152 | 10.0 | 6.5 | |
| Nov. July | Bank of S.W. 1/2 | 152 | 152 | 10.0 | 6.5 | |
| Feb. Sept. | Bank of S.W. 1/2 | 152 | 152 | 10.0 | 6.5 | |
| Mar. March | Bank of S.W. 1/2 | 152 | 152 | 10.0 | 6.5 | |
| July. Oct. | Bank of S.W. 1/2 | 152 | 152 | 10.0 | 6.5 | |

[illegible][illegible]

| | | | | | | |
|---------|-------|-------------------|-----|-------|-------|-------|
| Nov. | Ap. | Amal. Nisrin | 28 | 17/20 | 92.51 | 1.614 |
| Nov. | Ap. | Apar. Hiran SM | 280 | 50 | 92.51 | 1.614 |
| Nov. | Ap. | North SM | 222 | 51 | 90.06 | 1.614 |
| Jan. | 1 | Benjamin SM | 222 | 51 | 90.06 | 1.614 |
| Feb. | 1 | Geese | 495 | 18 | 98.05 | 5.1 |
| July | Dec. | 100% 100% | 225 | 50 | 15.0 | 0.9 |
| July | Dec. | Hongkong | 150 | 11 | 7.5 | 0.7 |
| Mar. | Sept. | Turis Inc | 88 | 30 | 7.5 | 0.7 |
| Jan. | July | Hamamung SM 50 | 70 | 70 | 7.5 | 1.2 |
| Jan. | July | Rhinehart | 450 | 11 | 91.92 | 0.27 |
| January | 1 | Geese SM 1 | 300 | 30 | 92.51 | 1.614 |
| Jan. | 1 | Alphair | 75 | 70 | 92.05 | 1.5 |
| Jan. | 1 | Pengakut Inc | 53 | 30 | 6.5 | 1.3 |
| Jan. | 1 | Geese | 117 | 17 | 92.51 | 1.614 |
| Mar. | Ap. | Sant. Para | 50 | 31 | 5.98 | 0.8 |
| Feb. | 1 | South Africa Inc | 53 | 31 | 54.12 | 1.5 |
| Jan. | 1 | San. Cross SMO 50 | 53 | 31 | 54.12 | 1.5 |
| June | Jan. | San. Cross SMO 50 | 250 | 31 | 90.06 | 1.614 |
| Jan. | 1 | San. Cross SMO 50 | 250 | 31 | 90.06 | 1.614 |
| Jan. | 1 | San. Cross SMO 50 | 153 | 30 | 92.51 | 1.614 |
| Mar. | Ap. | Supreme Corp. SM | 64 | 97 | 20.00 | 3.4 |
| Mar. | Ap. | Supreme Corp. SM | 64 | 97 | 20.00 | 3.4 |
| Sept. | Ap. | French. Frie. SM | 85 | 12 | 92.51 | 1.614 |
| Oct. | Ap. | Trouth SM | 175 | 50 | 20.00 | 2.0 |

[illegible]

NOTES

*Values otherwise indicated, prices and net differentials are in U.S. dollars per metric ton, FOB origin, CIF destination.

*Prices are based on c.i.f. values. Estimated price/differential ratios and covers are based on latest annual reports and accounts, and, where possible, are updated on half-yearly figures. Prices are based on the average of the two years preceding the year of incidence 10 per cent, or more difference if calculated on "all distributions". Covers are based on "maximum" distributions.

*Values are based on minimum values, adjusted to A.C.T. of 64 per cent, and allow for value of declared distributions and rigids. Securities with denominations other than sterling are quoted inclusive of the investment sales premium.

[illegible]

1 Cover does not allow for shares which may also rank for
dividend at a future date. **No FIVE rate usually provided.**

2 Excluding final dividend declaration.

3 Regional price.

4 No par value.

5 Free b Figures based on prospectus or other official
estimate. c Centa. d Dividend rate paid or payable on part
of capital; cover based on dividend on full capital.
6 Assumed dividend yield. e Yield after scrip issue.
f Payment from dividend sources. g Known. h Interest higher
than previous period. i Australian currency.
j Based on preliminary figures. k Australian currency.
l Dividend and yield exclude a special payment. m Indicated
based on current cover.

[illegible]

"Recent Issues" and "Rights" Page 27

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REGIONAL MARKETS

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FINANCIAL TIMES

Monday March 6 1978

BRO

Specialists in Reinforced Concrete

& Suppliers of Reinforcement

FT Monthly Survey of Business Opinion

Company profits revival likely to peter out

THE RECOVERY in company profits could peter out later this year. According to the latest Financial Times business opinion survey, more companies are now forecasting slimmer profit margins and lower rates of return on capital employed than an improvement.

This is the first time since the end of 1975 that the balance of "ups" over "downs" has been negative.

The more pessimistic outlook for profitability is in spite of the growing activity and confidence in the consumer-oriented sectors of industry which was reported in the January survey and which was based upon firm signs of a revival in consumer spending. In sectors supplying industrial products and services, such as chemicals, oils, shipping and transport, which were the subject of the latest survey, the trend of orders remains generally depressed in face of low demand and excess capacity, while the profitability of overseas sales was being eroded by increased competition and a stronger pound.

More companies are complaining about the shortage of both skilled factory and executive staff.

Almost half of the companies interviewed in the past four months say that they are unable to recruit factory staff with the requisite skill and experience, while a third say there is a problem in finding managerial and executive people of the right calibre.

These are remarkably high percentages in view of the relatively low level of activity which still obtains in most sectors of industry.

Most companies expect to be able to observe the Government's pay guidelines. As a result, the median forecast increase for wage costs has peaked out at around the 12-13 per cent mark.

Helped by falling material prices and the rise in sterling, the median forecast increases for total unit costs and for output prices continue to decline. But at about 11 per cent, both figures have yet to reach single figures.

The encouragingly high level of investment intentions has not been affected by the changed outlook for profitability.

Details, Page 28

EARNINGS ON CAPITAL

| | 4 monthly moving total | | | | February 1978 | | Shipping |
|--|------------------------|--------|---------|--------|---------------------------------|----------|----------|
| | Nov. % | Oct. % | Sept. % | Aug. % | Eng. (non-Chemicals & elect.) % | Others % | |
| Those expecting earnings during the current year to: | | | | | | | |
| Improve | 32 | 47 | 43 | 47 | 38 | 6 | 24 |
| Remain the same | 24 | 23 | 22 | 20 | 34 | 24 | — |
| Contract | 38 | 25 | 26 | 24 | 9 | 70 | 65 |
| No comment | 6 | 5 | 9 | 9 | 19 | — | 11 |

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Decision on nuclear fuel plant could take several weeks

BY DAVID FISHLICK, SCIENCE EDITOR

THE £600m. Windscale nuclear fuel plant seems set for several weeks of further delay before the Government announces a decision to go ahead with the project.

Mr. Peter Shore, Environment Secretary, will announce the decision in a speech to the House of Commons on Wednesday. He is expected to say that the Government has decided to proceed with the project, but that it will take several weeks to reach a final decision on the details of the project.

The project involves the construction of a new fuel element processing plant at Windscale, near Lancaster. It is designed to process spent fuel elements from the Calder Hall reactor, which is one of the oldest in the world.

The project has been the subject of a long and complex consultation process. The Government has received many objections from local residents and environmental groups, who are concerned about the potential risks of nuclear power.

Mr. Shore is expected to say that the Government has taken account of these concerns, but that it believes the benefits of the project outweigh the risks. He is also expected to say that the Government will continue to monitor the project closely and will take any necessary steps to ensure its safe completion.

Callaghan to launch oil White Paper

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE GOVERNMENT'S long-awaited oil White Paper on the North Sea oil is expected to be launched by the Prime Minister, Mr. James Callaghan, on Wednesday.

The White Paper is expected to set out the Government's policy on the development of the North Sea oil fields. It is expected to cover issues such as the allocation of oil between different sectors of the economy, the role of the state in the oil industry, and the environmental impact of oil extraction.

Mr. Callaghan is expected to say that the Government's policy is to ensure that the North Sea oil is used in the most efficient and economical way possible. He is also expected to say that the Government will continue to support the development of the oil industry, while also taking steps to protect the environment.

The White Paper is expected to be a landmark document in the history of the oil industry in the UK. It is expected to set out the Government's long-term strategy for the oil industry, and to provide a framework for the development of the North Sea oil fields.

Steel redundancies

return for redundancy payments and compensation.

Scottish steelmaking will henceforth be largely concentrated on the modern basic oxygen furnaces at Ravenscraig.

The pace of voluntary redundancy among steelworkers is expected to quicken this week with the 3,500 workers at the East Grange works in Mr. Callaghan's Cardiff East constituency, likely to decide finally to accept complete closure. Negotiations are at an advanced stage.

National steel union officials led by Mr. Bill Sims, general secretary of the Iron and Steel Trades Confederation, are going to East Grange tomorrow. Dr. handling of the crisis in the steel industry.

On Thursday Mr. Varley and to meet the men on Wednesday. Mr. Gerald Kaufman, Minister of State for Industry, will defend the British Steel management's record when the committee and compensation deal can be

Ethiopian tanks lead offensive against Somalis

BY OUR FOREIGN STAFF

ETHIOPIA HAS launched a big tank assault on the key Somali-held town of Jijiga in its long-expected counter-offensive against Somali troops and irregulars in the Ogaden.

Reports of the attack came from both sides in the conflict. The Ethiopian Embassy in London claimed that Somali troops in the town had been routed.

"The Ethiopian regular forces and people's militia have brought Jijiga and all its surroundings under their total control after a fierce battle with the Somali invading forces," an embassy spokesman said.

Somalia said the assault was being carried out by Soviet and Cuban troops "with no sign of Ethiopian troops so far on the battlefield."

Mogadishu Radio, quoting a report from the Western Somali Liberation Front, said that Somali forces had pulled back to defend the strategically important town of the foot of Ethiopia's Amhar Mountains.

The Somali guerrillas, who have denied losing control of the town, said more than 70 tanks were ferried to the battlefield by Soviet-built helicopters.

They claimed to have destroyed several tanks and three MIG-21 jets.

Jijiga was one of the first main Ethiopian strongholds to fall to the Somali forces, when they advanced into the Ogaden desert last year.

In January, Ethiopia launched an offensive to push the Somalis back over the border, and control of Jijiga—close to the Ethiopian-Somali border—was seen as an important element in the counter-attack.

But the offensive, while it succeeded in ending the Somali sieges of Dire Dawa and Harar, seemed to come to a halt a few days later after the Somalis had established new defensive positions.

One of the new positions was set up near the town of Bahle on the mountain road between Harar and Jijiga, leaving the crucial Gara Marda Pass just outside Jijiga still to be fought over.

Meanwhile, in Abu Dhabi Mr. Omar Arreh Ghaleb, the Somali Culture Minister, called on the U.S. to support the anti-Ethiopian forces in the Horn of Africa before it is too late.

Begin slows down settlement plan

BY L. DANIEL

TEL AVIV, March 5.

IN AN apparent concession to growing U.S. pressure, Mr. Menachem Begin, the Israeli Prime Minister, has acquiesced in a slowdown of Israel's settlement programme in the occupied West Bank and Sinai.

Mr. Ezer Weizman, Israeli Defence Minister, ordered work on the preparation of land for a new West Bank settlement to be stopped, even though the Israeli Cabinet had approved it earlier in principle for a group now housed in an army camp in the northern part of the West Bank.

A second group, living in an army camp north of Ramallah in the Jerusalem area, had begun to build the land on which it intended to settle is now needed by the army as a shooting range. Both groups belong to the small, ultra-religious Gush Emunim movement.

As part of an uneasy compromise the Israeli Cabinet decided a week ago that there should be a virtual moratorium on settlement, but the question remained whether work would go on unofficially.

Mr. Weizman issued his orders before leaving today for talks in Washington.

He had strongly advocated a halt to development of sites before his U.S. visit. Evidently his view has been fortified by strong U.S. pressure following President Anwar Sadat's objections to Israel's settlement policy and the U.S. Administration's realisation that this issue is the immediate stumbling block to an Arab-Israeli peace initiative.

Clearly the Defence Minister did not issue the orders without consulting Mr. Begin, who may have chosen this way of preventing settlement to avoid a confrontation with his coalition partner, the National Religious Party. Some of its members identify with the Gush Emunim Movement and the party shares the view that the whole of the West Bank is an integral part of Israel.

Gush Emunim regards today's orders as a halt to its settlement policy and will no doubt try to stir up opposition.

The number of prospective settlers is small, but they call in religious students and other supporters whenever they stage a demonstration against the Government.

U.S.-Israel talks, Page 2

Hua unanimously elected Premier by Congress

BY YVONNE PRESTON

PEKING, March 5.

HUA KUO-FENG was unanimously elected Premier of China by the 3,480 delegates to this afternoon's session of the Chinese parliament, the National People's Congress. He will continue to hold jointly the positions of Premier and Chairman of the Chinese Communist Party.

Yeh Chien-ying, the First Party Vice-Chairman, was elected Chairman of the Standing Committee of the Congress, a post equivalent to Head of State. His election was also unanimous.

As expected, a new Defence Minister, Hsu Hsiang-chien, 76, has been appointed to relieve the 80-year-old Yeh Hsu is a member of the Central Committee of the Party and was formerly a Vice-Chairman of the Standing Committee of the National People's Congress.

Vice-Premier Teng Hsiao-ping, expected by some to be appointed Premier, retains the post of First Vice-Premier. Most observers here feel that Teng is likely to have rejected the job of Premier because of its protocol demands.

Weather

| | | | | | | | |
|--------------------------------|--|-----------------------|--|--|--|-----------------------|--|
| U.K. TO-DAY | | | | patches early. Max. 8-10 (46-50F). | | | |
| Dry and sunny generally. | | | | Channel, S.W. N.W. N.E. | | | |
| London, S.E. Cent. S. | | | | England, Wales, Lakes | | | |
| Cent. N. England, E. Anglia. | | | | Dry, sunny spells; Mist 8-10 (46-50F). | | | |
| Midlands | | | | Scotland, N. Ireland, I. of Man | | | |
| Dry, sunny spells; mist or fog | | | | Cloudy. Some rain. Max 8 (46F). | | | |
| BUSINESS CENTRES | | | | Outlook: Milder. | | | |
| Y-day | | Y-day | | Y-day | | Y-day | |
| Midday | | Midday | | Mid-day | | Mid-day | |
| C F | | C F | | C F | | C F | |
| P 17-20 | | Madrid S 14-16 | | Algeria R 14-17 | | January 27 F 10 | |
| Athens G 15-20 | | Manchester S 14-16 | | Barcelona S 15-20 | | Lisbon P 14-17 | |
| Bahia B 25-30 | | Moscow U.S.S.R. 10-15 | | Bordeaux F 9-12 | | London S 10-15 | |
| Barcelona S 15-20 | | New York U.S.A. 10-15 | | Boulogne F 9-12 | | Madrid S 14-17 | |
| Bombay I 25-30 | | Paris F 10-15 | | Cannes F 14-17 | | Moscow U.S.S.R. 10-15 | |
| Buenos Aires A 15-20 | | Rome I 10-15 | | Cardiff S 10-15 | | New York U.S.A. 10-15 | |
| Calcutta I 25-30 | | Stockholm S 10-15 | | Chicago U.S.A. 10-15 | | Paris F 10-15 | |
| Cardiff S 10-15 | | Tokyo J 10-15 | | Copenhagen D 10-15 | | Rome I 10-15 | |
| Chicago U.S.A. 10-15 | | Vienna A 10-15 | | Dublin I 10-15 | | Stockholm S 10-15 | |
| Copenhagen D 10-15 | | Zurich S 10-15 | | Frankfurt G 10-15 | | Tokyo J 10-15 | |
| Dublin I 10-15 | | | | Geneva S 10-15 | | Vienna A 10-15 | |
| Frankfurt G 10-15 | | | | Hamburg G 10-15 | | Zurich S 10-15 | |
| Geneva S 10-15 | | | | Helsinki F 10-15 | | | |
| Hamburg G 10-15 | | | | London S 10-15 | | | |
| Helsinki F 10-15 | | | | Luxembourg L 10-15 | | | |
| London S 10-15 | | | | Madrid S 14-17 | | | |
| Luxembourg L 10-15 | | | | Moscow U.S.S.R. 10-15 | | | |
| Madrid S 14-17 | | | | New York U.S.A. 10-15 | | | |
| Moscow U.S.S.R. 10-15 | | | | Paris F 10-15 | | | |
| New York U.S.A. 10-15 | | | | Rome I 10-15 | | | |
| Paris F 10-15 | | | | Stockholm S 10-15 | | | |
| Rome I 10-15 | | | | Tokyo J 10-15 | | | |
| Stockholm S 10-15 | | | | Vienna A 10-15 | | | |
| Tokyo J 10-15 | | | | Zurich S 10-15 | | | |
| Vienna A 10-15 | | | | | | | |
| Zurich S 10-15 | | | | | | | |

Three years down Burmah's road

As the BP share price sinks in reflection of declining profit prospects in Alaska and the North Sea, few investors can look back more happily at the timing of their dealings than H.M. Government. It was the Government's agent, the Bank of England, that stripped 77.8m. shares out of Burmah Oil in January 1975 at 230p a share, comfortably close to the low of around 190p. And last June, of course, 66.8m. shares from the Treasury's holding were sold here and in the U.S. at an average price only about £1 short of the all-time peak of 96p reached last May.

That amounted to a realised profit of over £400m., and the Government doesn't pay capital gains tax.

Sea will be the means whereby Burmah can move back into profits and dividends over the next year or two. Two vessels are now shipping gas compared with an eventual total of seven, and production started up at Thistle.

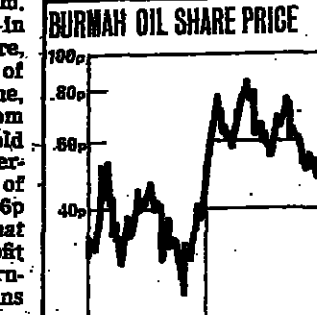
are finding that their overlaps that of their and consequently they really justify their survival by maintaining average profitability. The recent batch of company profit figures shows, as always an easy matter.

Last year was a period for a number of. Admittedly, one or two Nordic bank, where profits jumped 143 per cent, appeared to do well, but was a strong element recovery here and the lying level of profits remained relatively low while, European, the Company, which had been of the fastest growing in profitable banks, posted per cent drop in pre-tax profits and cut its dividend rate. United International Bank's profits dip by 5.4 per cent for both banks this year first setback in the histories.

There are various reasons. The volume of business has been under pressure and as medium loans have matured the had to be replaced by profitable assets. But the most important reason is the sharp fall in the which has hit the bulk business. In 1976, the in the pound boosted bank's profits by a quarter and a thin this year, adverse rate movements have earnings noticeably, only one bank, the Mexican Bank, has higher than average, but the impact—its reduction by around 32 per cent.

Exchange rate movements have certainly knocked off the consortium bank results, but what really the eye is the superior ability of the specialist banks such as Eulabank and Interbank which have been able to push their sharply higher in 1977, return on assets is considerably higher than average.

Concentration on high Latin American business present problems at some date but for the time being type of "specialist" bank to have found a role. By contrast it is hard optimistic about the role of banks such as the Bank of America, which could provide a specialist service to justify its existence. But, as long as the consortium banks are increasingly, consortium banks as Midland Bank.



Lack of news

There is no comfort in all this for shareholders of Burmah, despite the company's writ against the Bank claiming the return of the 77.8m. shares, now worth £563m. A complete silence has fallen over the legal action, supposedly because of a lengthy period of discovery of documents by the two sides. Apart from anything else, the fall in the BP price is eroding the value of the legal claim. And Burmah's own share price is standing at little more than half last year's peak: early relief at the conclusion in January 1977 of the financing deal for LNG carriers, which at last gave assurance that Burmah would have some sort of future, has faded in line with hopes of any fundamental improvement in the tanker crisis.

The company has just taken delivery of Burmah Endeavour, a 445,000 dwt tanker, the financial burden of which is not going to be significantly lightened by a one-year charter arranged with Exxon, while the sister ship Burmah Enterprise will be delivered shortly. In current conditions there is little chance that Burmah will be able to put to effect its original grand strategy to keep its tanker shipping fleet employed on voyages to, and from the Bahamas transhipment terminal at profitable rates. Nevertheless the terminal has been a beneficiary of the U.S. energy gap and through it has been running at something like two-thirds of effective capacity, boosted by U.S. Government contracts to tranship oil destined for the strategic petroleum reserve.

It still looks as though the vice to shareholders it was easy to justify its existence. But, as long as the consortium banks are increasingly, consortium banks as Midland Bank.

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